

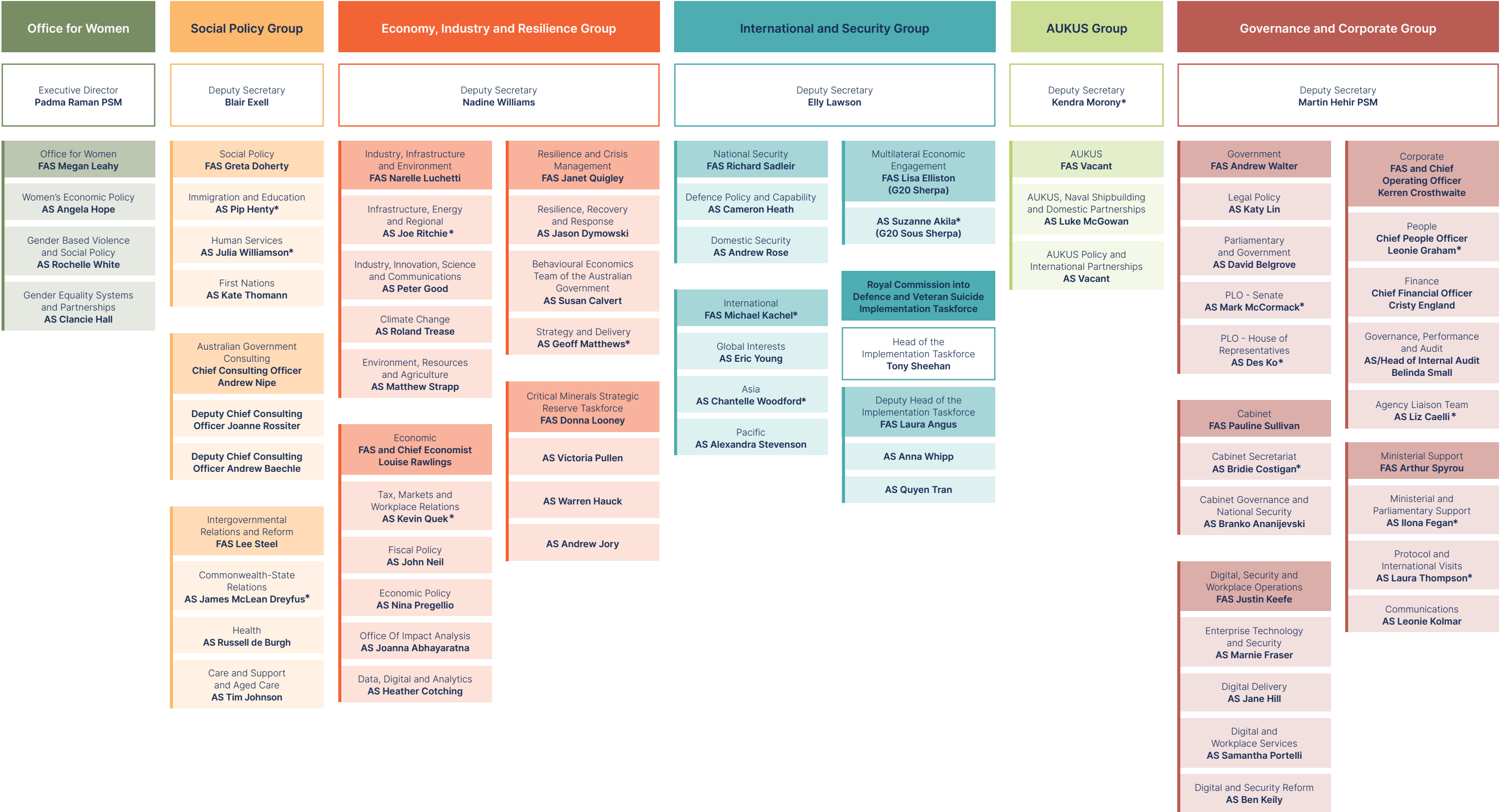


PM&C Organisation Chart

as at 1 December 2025

Secretary
Dr Steven Kennedy PSM ^

Chief of Staff
Karla Rayner



* Acting arrangement | AS = Assistant Secretary | FAS = First Assistant Secretary | ^ Statutory appointment