



Australian Government

Department of the Prime Minister and Cabinet

ANDREW FISHER BUILDING
ONE NATIONAL CIRCUIT
BARTON

s 47F

HMAS Parramatta
14-18 Wylde Street
POTTS POINT NSW 2011

Dear **s 47F**

I write to thank you for the recent searide in HMAS *Parramatta* organised for public service and ministerial advisers, including members of the National Security Division at the Department of the Prime Minister and Cabinet (PM&C).

Our PM&C staff, **s 22(1)(a)(ii)**, **s 22(1)(a)(ii)** and **s 22(1)(a)(ii)**, could not have spoken more highly of their experience with comments such as: 'that was one of the top experiences of their career'. They were particularly grateful for the professionalism and candour of your officers and ship's company. They appreciated your valuable insights into the capability of the Anzac class and enjoyed learning more about life at sea through observing the range of exercises.

As policy advisers, we brief on a broad range of projects and capabilities but rarely see them in action. For us, opportunities like the searide are akin to the transition from reading a book to seeing the movie. Being able to see how different capabilities work and fit together at the program level and, more importantly, talk to the ADF personnel who use these capabilities every day is invaluable. This visit will help to inform our upcoming policy work, including guiding the Government's consideration of the design and sustainment of Navy's future fleet.

We are grateful for the opportunity to experience the capability of the HMAS *Parramatta* first hand. I would ask that you pass on our warm thanks and genuine appreciation to your team for looking out for the safety, welfare and learning experience of my staff.

I look forward to the continued positive relationship between PM&C and the Navy.

Yours sincerely

s 22(1)(a)(ii)

Kylie Bryant
First Assistant Secretary
National Security Division

1 December 2016



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Rear Admiral Jonathan Mead, AM, RAN
Head of Navy Capability
Navy Strategic Command
PO Box 7902
CANBERRA BC ACT 2610

Dear Rear Admiral Mead

I write to thank you for facilitating the recent searide in HMAS *Parramatta*, visit to HMAS *Adelaide* and MRH90 flights for public service and ministerial advisers, including staff from the National Security Division at the Department of the Prime Minister and Cabinet (PM&C).

Our PM&C staff, s 22(1)(a)(ii), s 22(1)(a)(ii) and s 22(1)(a)(ii), could not have spoken more highly of their experience with comments such as: 'that was one of the top experiences of their career'. They were particularly grateful for the professionalism and candour of you and your team, the officers and ship's company. They appreciated your valuable insights into the capability of the Anzac class and the LHD, and enjoyed learning more about life at sea through observing the range of exercises. And flying over the Harbour Bridge in the MRH90 is another highlight that they will not forget in a hurry.

As policy advisers, we brief on a broad range of projects and capabilities but rarely see them in action. For us, opportunities like the searide are akin to the transition from reading a book to seeing the movie. Being able to see how different capabilities work and fit together at the program level and, more importantly, talk to the ADF personnel who use these capabilities every day is invaluable. This visit will help to inform our upcoming policy work, including guiding the Government's consideration of the design and sustainment of Navy's future fleet.

I would ask that you pass on our warm thanks and genuine appreciation to your team, the s 47F of HMAS *Adelaide*, s 47F, and the MRH90 flight crew for looking out for the safety, welfare and learning experience of my staff. I have written in similar terms to the s 47F of HMAS *Parramatta*, s 47F.

I look forward to the continued positive relationship between PM&C and the Navy.

Yours sincerely

s 22(1)(a)(ii)

Kyle Bryant
First Assistant Secretary
National Security Division

1 December 2016



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Air Marshal Robert Chipman, AM, CSC
Chief of Air Force
Department of Defence
Office of the Chief of Air Force
R1-6-C001
PO Box 7902
CANBERRA ACT 2610

Dear Air Marshal Chipman,

I write to thank you for hosting members of the Department of the Prime Minister and Cabinet's National Security Division and International Division to tour the E-7A Wedgetail and P-8 Poseidon on 18 April 2023.

As policy advisers, my team brief on a broad range of projects and capabilities but rarely see them in action. Being able to see how different capabilities work and fit together at the domain level and, more importantly, talk to the ADF personnel who use these capabilities every day is an invaluable opportunity. This will certainly help to inform PM&C's upcoming policy advice pertinent to Air Force capability.

My staff could not have spoken more highly of their experience and were grateful for the professionalism and candour of your officers and aviators. Their former colleague S 47F S 47F, and S 47F were selfless with their time. I would ask that you pass on our warm thanks and genuine appreciation to your team for looking out for the safety, welfare and learning experience of PM&C staff.

I look forward to the continued positive relationship between PM&C and Air Force.

Yours sincerely

Lachlan Colquhoun
First Assistant Secretary
National Security Division

24 April 2023



Australian Government

Department of the Prime Minister and Cabinet

ANDREW FISHER BUILDING
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BARTON

Vice Admiral Mark Hammond, AO, RAN
Chief of Navy
Department of Defence
R1-04-C001
PO Box 7902
CANBERRA ACT 2610

Dear Vice Admiral Hammond,

I am writing to thank you for facilitating members of the Department of the Prime Minister and Cabinet's (PM&C) AUKUS Group to visit HMAS *Dechaineux* on 2 April 2026.

My staff could not have spoken more highly of their experience and were grateful for the valuable insights into the capability of the Collins-class submarine. They were particularly appreciative of the tour provided by s 47F [REDACTED] and s 47F [REDACTED], who were generous with their time, and the professionalism and candour of the ship's company. I would ask that you pass on our warm thanks and genuine appreciation to your team.

As policy advisers, we brief on a range of projects and capabilities. Being able to see how Collins-class submarine capabilities work and, more importantly, to speak with the Royal Australian Navy personnel who use these capabilities every day is an invaluable opportunity. It was also valuable hearing perspectives on the AUKUS transition and the Collins Life of Type Extension. This will help to inform the advice PM&C provides to Government on the Collins-class submarine capability and AUKUS more broadly.

I look forward to the continued productive relationship between PM&C and the Royal Australian Navy.

Yours sincerely,

s 22(1)(a)(ii)

Stephen Moore
First Assistant Secretary
AUKUS Division

13 April 2026