

STRATEGIC EXAMINATION OF R&D INDEPENDENT PANEL: as at 17 October 2024

NAME

GENDER

POSITION

FT/PT

STATE OF RESIDENCE

DATE APPOINTED

EXPIRY DATE

Ms Robyn DENHOLM

F

Chair

(previous term/s in italics)

(previous term/s in italics)

(previous term/s in italics)

(previous term/s in italics)

1. Proposed Appointments:

Ms Robyn DENHOLM

F

Chair

PT

s 22(1)(a)(ii)

from date of appointment

31.12.25

S 22(1)(a)(ii)

Current Gender and Geographic composition	
Gender balance	Geographic balance
Males: 0 (0%)	WA: 0
Females 0 (0%)	QLD: 0
	TAS: 0
	ACT: 0
	Other (e.g. overseas): 0

Future Gender and Geographic composition	
Gender balance	Geographic balance
Males: 1 (25%)	NSW: 1
Females 3 (75%)	VIC: 1
	SA: 0
	NT: 0
	Other (e.g. overseas): 0

APPOINTMENT DETAILS PRO-FORMA

Proposing Minister/s		The Hon. Ed Husic MP, Minister for Industry and Science					
Organisation				Strategic Examination of R&D Independent Panel			
Proposed Position				Chair			
Is this a New Appointment or a Reappointment?				New Appointment			
Proposed Appointee			Ms Robyn Denholm				
Nominee's Current Position and / or Relevant Credentials			Chair of the Board, Tesla Inc				
DOB	s 22(1)(a)(ii)	Gender	F	State of Residence	s 22(1)(a)(ii)	EEO Category*	F
Proposed Term		From date of appointment to 31 December 2025			Part Time (PT)		
Remuneration		s 47E(d)			Set by Department of Industry, Science and Resources, consistent with Remuneration Tribunal determinations for part-time office holders		
Has the APSC Merit and Transparency policy for Agency Heads and Statutory Offices been followed?		Exempt as non-statutory, part-time office, time limited body		Is the Private Interests Declaration attached?		Yes	
				Is a current CV attached?		Yes	
For all other vacancies, has the Minister addressed appointment options?		Yes. Candidates were shortlisted by the commissioning Ministers, from research using public sources, networks and due diligence.		Is the current membership list of the body attached?		Yes	
s 34(3)				s 34(3)			
Have all legislative requirements been met?				Not applicable. Non-Statutory appointment.			
Who appoints?				Minister for Industry and Science			
Departmental Contact Officer		s 22(1)(a)(ii), Director		Phone		s 22(1)(a)(ii)	

From: s 22(1)(a)(ii)
To: s 22(1)(a)(ii)
Cc: s 22(1)(a)(ii); s 47E(d)
Subject: RE: For review by 4pm: R&D Panel - s 47C [SEC=PROTECTED, CAVEAT=SH:CABINET]
Date: Thursday, 21 November 2024 3:53:18 PM

~~PROTECTED//CABINET~~

Thanks s 22(1)(a)(ii) and s 22(1)(a)(ii), this is very thorough. Happy for it to progress.

s 22(1)(a)(ii)

From: s 22(1)(a)(ii) @pmc.gov.au>
Sent: Thursday, 21 November 2024 3:30 PM
To: s 22(1)(a)(ii) @pmc.gov.au>
Cc: s 22(1)(a)(ii) @pmc.gov.au>; s 47E(d) @pmc.gov.au>
Subject: For review by 4pm: R&D Panel - s 47C [SEC=PROTECTED, CAVEAT=SH:CABINET]

~~PROTECTED//CABINET~~

Hi s 22(1)(a)(ii)

With huge thanks to s 22(1)(a)(ii) – please see s 47C for the R&D panel below for review. Peter has time booked in at 4pm to clear.

Cheers,

s 22(1)(a)(ii)

Ms Robyn Denholm (proposed Chair)

S 47E(d)

s 22(1)(a)(ii)

From: Good, Peter
Sent: Thursday, 21 November 2024 7:28 PM
To: s 47E(d)
Subject: Fwd: s 47C - Strategic Examination of Research and Development - Chair and Members [SEC=~~PROTECTED, CAVEAT=SH:CABINET~~]
Attachments: s 47C - Strategic Examination of Research and Development - Chair and Members.pdf

Begin forwarded message:

From: s 47E(d) @pmc.gov.au
Date: 21 November 2024 at 7:19:49 pm AEDT
To: "Williams, Nadine" <Nadine.Williams@pmc.gov.au>, "Hehir, Martin" <Martin.Hehir@pmc.gov.au>
Cc: "Hupalo, Paul" <Paul.Hupalo@pmc.gov.au>, "Luchetti, Narelle" <Narelle.Luchetti@pmc.gov.au>, "Good, Peter" <Peter.Good@pmc.gov.au>, s 22(1)(a)(ii) @pmc.gov.au, s 47E(d) @pmc.gov.au, s 47E(d) @pmc.gov.au, s 22(1)(a)(ii) @pmc.gov.au, "Solomon, Joseph" <Joseph.Solomon@pmc.gov.au>, s 22(1)(a)(ii) @pmc.gov.au, "Hupalo, Paul" <Paul.Hupalo@pmc.gov.au>, "Ananijevski, Branko" <Branko.Ananijevski@pmc.gov.au>
Subject: RE: s 47C - Strategic Examination of Research and Development - Chair and Members [SEC=~~PROTECTED, CAVEAT=SH:CABINET~~]

~~PROTECTED//CABINET~~

Thank you Nadine

Martin – please see updated s 47C - Strategic Examination of Research and Development - Chair and Members for your review and clearance.

As mentioned, PMO has asked that we progress this one for urgent consideration tonight.

Kind regards

s 22(1)(a)(ii) | Adviser
 Legal Information Integrity | Cabinet Division
 p. s 22(1)(a)(ii) | e.
 s 22(1)(a)(ii) @pmc.gov.au <mailto:s 22(1)(a)(ii) @pmc.gov.au>
 Department of the Prime Minister and Cabinet
 One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600
 [Title: Reconciliation branding and acknowledgment: The Department acknowledges the Traditional Custodians of Country throughout Australia and their continuing connections to the land, waters and community. We pay respect to their Cultures, Country and Elders both past and present. - Description: Reconciliation branding and acknowledgment: The Department acknowledges the Traditional Custodians of Country throughout Australia and

their continuing connections to the land, waters and community. We pay respect to their Cultures, Country and Elders both past and present.]

From: Williams, Nadine <Nadine.Williams@pmc.gov.au>
 Sent: Thursday, 21 November 2024 6:46 PM
 To: Ananijevski, Branko <Branko.Ananijevski@pmc.gov.au>
 Cc: Hupalo, Paul <Paul.Hupalo@pmc.gov.au>; Hehir, Martin <Martin.Hehir@pmc.gov.au>; Luchetti, Narelle <Narelle.Luchetti@pmc.gov.au>; Good, Peter <Peter.Good@pmc.gov.au>; s 22(1)(a)(ii) @pmc.gov.au>; s 47E(d) @pmc.gov.au>; s 22(1)(a)(ii) @pmc.gov.au>; Solomon, Joseph <Joseph.Solomon@pmc.gov.au>; s 22(1)(a)(ii) @pmc.gov.au>; s 22(1)(a)(ii) @pmc.gov.au>; Hupalo, Paul <Paul.Hupalo@pmc.gov.au>
 Subject: FW: s 47C - Strategic Examination of Research and Development - Chair and Members [SEC=~~PROTECTED~~, CAVEAT-SH-CABINET]
 Importance: High

~~PROTECTED//CABINET~~

Thanks Branko

Could we add to the final line:

s 34(2)

Thanks

Nadine

From: Ananijevski, Branko
 <Branko.Ananijevski@pmc.gov.au<mailto:Branko.Ananijevski@pmc.gov.au>>
 Sent: Thursday, 21 November 2024 6:21 PM
 To: Williams, Nadine
 <Nadine.Williams@pmc.gov.au<mailto:Nadine.Williams@pmc.gov.au>>
 Cc: Hehir, Martin <Martin.Hehir@pmc.gov.au<mailto:Martin.Hehir@pmc.gov.au>>; Luchetti, Narelle <Narelle.Luchetti@pmc.gov.au<mailto:Narelle.Luchetti@pmc.gov.au>>; Good, Peter <Peter.Good@pmc.gov.au<mailto:Peter.Good@pmc.gov.au>>; s 22(1)(a)(ii) @pmc.gov.au<mailto:s 22(1)(a)(ii)@pmc.gov.au>>; s 47E(d) @pmc.gov.au<mailto:s 47E(d)@pmc.gov.au>>; s 47E(d) @pmc.gov.au<mailto:s 47E(d)@pmc.gov.au>>; s 22(1)(a)(ii) @pmc.gov.au<mailto:s 22(1)(a)(ii)@pmc.gov.au>>; Solomon, Joseph <Joseph.Solomon@pmc.gov.au<mailto:Joseph.Solomon@pmc.gov.au>>; s 22(1)(a)(ii) @pmc.gov.au<mailto:s 22(1)(a)(ii)@pmc.gov.au>>; s 22(1)(a)(ii) @pmc.gov.au<mailto:s 22(1)(a)(ii)@pmc.gov.au>>; Hupalo, Paul <Paul.Hupalo@pmc.gov.au<mailto:Paul.Hupalo@pmc.gov.au>>
 Subject: s 47C - Strategic Examination of Research and Development - Chair and Members [SEC=~~PROTECTED~~, CAVEAT-SH-CABINET]
 Importance: High

~~PROTECTED//CABINET~~

Hi Nadine

With huge thanks to Peter and his Branch for their speedy work today, I attach the s 47C
[REDACTED] - Strategic Examination of Research and Development - Chair and
Members for your review and clearance.

PMO has asked that we progress this one for urgent consideration tonight.

Very happy to discuss.

Branko

Branko Ananijevski | Assistant Secretary
Cabinet Information and Governance Branch
Department of the Prime Minister and Cabinet
s 22(1)(a)(ii) | s 22(1)(a)(ii)
e: branko.ananijevski@pmc.gov.au<<mailto:branko.ananijevski@pmc.gov.au>>

[cid:image003.jpg@01D78E24.FF2DAFB0]

The Department acknowledges and pays respect to the past, present and emerging Elders and
Traditional Custodians of Country, and the continuation of cultural, spiritual and educational
practices of Aboriginal and Torres Strait Islander peoples.



s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
Sent: Friday, 22 November 2024 12:06 PM
To: s 22(1)(a)(ii)
Cc: s 47E(d)
Subject: RE: For vis - R&D Panel - s 47C [SEC=PROTECTED, CAVEAT=SH:CABINET]

~~PROTECTED//CABINET~~

Hi s 22(1)(a)(ii)

Thanks for sharing, no issues from us on your briefing material below.

Cheers

s 22(1)(a)(ii)

s 22(1)(a)(ii) | Adviser
Skills and Higher Education | Immigration and Education Branch
p. s 22(1)(a)(ii)
e. s 22(1)(a)(ii) @pmc.gov.au | w. www.pmc.gov.au



The Department acknowledges and pays respect to the past, present and emerging Elders and Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

From: s 22(1)(a)(ii) @pmc.gov.au>
Sent: Thursday, 21 November 2024 5:41 PM
To: s 47E(d) @pmc.gov.au>; s 47E(d) @pmc.gov.au>
Cc: s 47E(d) @pmc.gov.au>
Subject: For vis - R&D Panel - s 47C [SEC=PROTECTED, CAVEAT=SH:CABINET]

~~PROTECTED//CABINET~~

s 47E(d)

Cheers,

s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
Sent: Thursday, 21 November 2024 5:25 PM
To: s 47E(d) @pmc.gov.au>; s 47E(d) @pmc.gov.au>

Cc: s 47E(d) [redacted] <[\[redacted\]@pmc.gov.au](mailto:[redacted]@pmc.gov.au)>
Subject: For vis - R&D Panel - [redacted] s 47C [SEC=PROTECTED, CAVEAT-SH:CABINET]

~~**PROTECTED//CABINET**~~

Hi teams,

[redacted] s 47C [redacted]

Will continue to share for your visibility as this progresses.

Cheers,

[redacted] s 22(1)(a)(i)

Ms Robyn Denholm (proposed Chair)

s 47E(d)

From: s 22(1)(a)(ii)
To: s 22(1)(a)(ii)
Cc: s 22(1)(a)(ii); s 22(1)(a)(ii); s 47E(d); Ananijevski, Branko; s 47E(d); s 22(1)(a)(ii); Solomon, Joseph; s 22(1)(a)(ii); Hupalo, Paul; s 22(1)(a)(ii); s 22(1)(a)(ii); Ananijevski, Branko; s 22(1)(a)(ii); Solomon, Joseph; s 22(1)(a)(ii); Hupalo, Paul; s 22(1)(a)(ii)
Subject: Re: s 47C - Strategic Examination of Research and Development - Chair and Members
 [SEC=PROTECTED, CAVLAT-SH:CABINET]
Date: Thursday, 21 November 2024 8:17:23 PM

Thank you s 22(1)(a)(ii) - I will progress asap. s 22(1)(a)
 Sent from my iPhone

> On 21 Nov 2024, at 7:38 pm, s 22(1)(a)(ii) @pmc.gov.au> wrote:
 >
 > ~~PROTECTED//CABINET~~
 >
 > Good afternoon
 >
 > Please see attached s 47C - Strategic Examination of Research and Development - Chair and Members, for the Prime Minister's consideration.
 >
 > s 47C
 >
 > Kind regards
 >
 > s 22(1)(a)(ii) | Adviser
 > Legal Information Integrity | Cabinet Division
 > p. s 22(1)(a)(ii) | e. s 22(1)(a)(ii) @pmc.gov.au<mailto:s 22(1)(a)(ii) @pmc.gov.au>
 > Department of the Prime Minister and Cabinet
 > One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600
 > [Title: Reconciliation branding and acknowledgment: The Department acknowledges the Traditional Custodians of Country throughout Australia and their continuing connections to the land, waters and community. We pay respect to their Cultures, Country and Elders both past and present. - Description: Reconciliation branding and acknowledgment: The Department acknowledges the Traditional Custodians of Country throughout Australia and their continuing connections to the land, waters and community. We pay respect to their Cultures, Country and Elders both past and present.]
 >
 >

From: s 22(1)(a)(ii)
To: s 47E(d)
Cc: s 22(1)(a)(ii) ; s 47E(d) ; [Ananijevski, Branko](#); s 47E(d); s 22(1)(a)(ii); [Solomon, Joseph](#);
s 22(1)(a)(ii); [Hupalo, Paul](#); s 22(1)(a)(ii); s 22(1)(a)(ii)
Subject: s 47C - Strategic Examination of Research and Development - Chair and Members
[SEC=~~PROTECTED, CAVEAT-SH:CABINET~~]
Date: Thursday, 21 November 2024 7:38:22 PM
Attachments: s 47C - Strategic Examination of Research and Development - Chair and Members.pdf
[image001.png](#)

~~PROTECTED//CABINET~~

Good afternoon

Please see attached s 47C - Strategic Examination of Research and Development - Chair and Members, for the Prime Minister's consideration.

s 47C

Kind regards

s 22(1)(a)(ii) | Adviser
Legal Information Integrity | Cabinet Division
p. s 22(1)(a)(ii) | e. s 22(1)(a)(ii) [@pmc.gov.au](#)
Department of the Prime Minister and Cabinet
One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600



From: [Hehir, Martin](#)
To: s 47E(d)
Cc: [Williams, Nadine](#); [Hupalo, Paul](#); [Luchetti, Narelle](#); [Good, Peter](#); s 22(1)(a)(ii) s 47E(d) ; s 22(1)(a)(ii) ; [Solomon, Joseph](#); s 22(1)(a)(ii) s 22(1)(a)(ii); [Ananjevski, Branko](#); [Williams, Nadine](#); [Hupalo, Paul](#); [Luchetti, Narelle](#); [Good, Peter](#); s 22(1)(a)(ii); s 47E(d) s 47E(d) ; s 22(1)(a)(ii); [Solomon, Joseph](#); s 22(1)(a)(ii) ; [Ananjevski, Branko](#)
Subject: Re: s 47C - Strategic Examination of Research and Development - Chair and Members
[SEC=PROTECTED, CAVEAT=SH: CABINET]
Date: Thursday, 21 November 2024 7:25:25 PM

Hi Everyone.

I am happy to clear subject to the inclusion of the change requested by Nadine.

Martin

Sent from my iPad

s 22(1)(a)(ii)