

PDR: MB22-000048

DEPARTMENT OF THE PRIME MINISTER AND CABINET

PM&C
Secretary
Mr Duggan
Ms Frame
Mr Chisholm
Ms Quilty
Ms Dolman
Mr Neil
Mr De Burgh
Ms Le Cerf
Mr Martin

To: Prime Minister

SUBJECT: Brisbane 2032 Olympic and Paralympic Games**MEETING WITH:** The Premier of Queensland, the Hon Anastacia Palaszczuk MP**TIME/DATE:** s 47E(d) June 2022 (*time to be confirmed by your office*)**VENUE:** *To be confirmed by your office*

PMO
CoS
s 22(1)
s 22(1)

s 47B(a), s 47C

Key Points

s 47B(a), s 47C

- The Australian Government supported the joint Queensland Government and Brisbane City Council bid to host the 2032 Games.
 - Queensland's position in developing its bid to host the 2032 Games has been that delivery will only be possible with full support from three levels of government.
 - Each level of government has given high level commitments to the International Olympic Committee (IOC) to support the bid. s 47C


s 47C

- Since the IOC announced in July 2021 that Brisbane would host the 2032 Games, officials have been negotiating an intergovernmental agreement (Games IGA) to set out funding, governance and delivery arrangements. The IGA has not been settled or signed.


s 47B(a)



s 47B(a) , s 47C



s 47B(a) , s 47C



- Attachments provide background and coverage of other topics the Premier may raise.

Marianne Dolman
Assistant Secretary
Infrastructure, Transport,
Agriculture and Regional Branch
9 June 2022

Contact Officer: s 22(1)(a)(ii)
s 22(1)(a)(ii)
Consultation: DITRDC, Treasury, Finance, Comm-
State, SPD

ATTACHMENTS

ATTACHMENT A	OVERVIEW OF 2032 GAMES PROJECTS AND RELATED COMMITMENTS
ATTACHMENT B	BACKGROUND (<i>IF ASKED</i>)
ATTACHMENT C	COMMONWEALTH GRANTS COMMISSION ADVICE TO QUEENSLAND

DEPARTMENT OF THE PRIME MINISTER AND CABINET

PM&C
Secretary
Ms Frame
Mr Duggan
Ms Quilty
Mr Chisholm
Ms Steel
Mr Johnson
Mr Poels
Mr Pullen
Mr Bennett
Ms Fitzgerald
Mr Martin

PMO
Dr Kunkel
s 22(1)
(a)(ii)

To: Prime Minister (for signature by 23 April 2021, to enable Premier Palaszczuk to submit guarantees to the IOC by 26 April 2021)

BRISBANE 2032 OLYMPIC AND PARALYMPIC GAMES

Recommendations - that you:

1. Sign the letter at Attachment A to the Queensland Premier, the Hon Annastacia Palaszczuk MP (the Premier), reaffirming your commitment to supporting a Brisbane 2032 Olympic and Paralympic Games (the Games), including working with the Queensland Government to resolve any necessary venue infrastructure and legacy commitments;

Signed / Not Signed

2. Sign the letter at Attachment B to the Minister for Sport, Senator the Hon Richard Colbeck (the Minister), advising him of your decision to execute the Commonwealth Government Guarantees

Signed / Not Signed

3. Sign the letter to the President of the International Olympic Committee (IOC), Mr Thomas Bach (enclosed at Attachment B), executing the Commonwealth Government Guarantees in support of the Games.

Signed / Not Signed

SCOTT MORRISON

Date:

Comments:

Key Points:

s 47B(b)

s 47B(b)



3. To progress Brisbane's candidature for the 2032 Games (the candidature), all three levels of Australian government must confirm their support through a series of guarantees and undertakings to the IOC by 26 April 2021. The Premier – on behalf of the Queensland Government – must provide the IOC with guarantees and undertakings in relation to the delivery and financing of venue and transport infrastructure and legacy programs (amongst other guarantees).

s 47B(a)



s 47B(a)




11. The draft letter at Attachment A also responds to the Premier's request for your support to finalise the Commonwealth's commitment of up to \$10 million towards the candidature. On 16 April, following a letter from Minister Colbeck, the Queensland Minister for Sport, the Hon Stirling Hinchliffe MP, executed a schedule to the National Partnership for Streamlined Agreements to facilitate payment of this funding.

s 47B(a)



s 22(1)(a)(ii)



Next steps

s 47C

Commonwealth Government Guarantees

15. Minister Colbeck wrote to you on 19 April 2021 (Attachment G) requesting that you execute operational and financial commitments (Government Guarantees) on behalf of the Commonwealth to support Brisbane's potential hosting of the Games.
 - a. These Government Guarantees cover areas of Commonwealth responsibility such as security, health and safety, tax matters, and visas. A similar process has been used for other major sporting events held in Australia including the 2018 Gold Coast Commonwealth Games and the upcoming FIFA Women's World Cup 2023.
16. The Department of Health has consulted extensively on the guarantees at officials' level and, on 15 April 2021, Minister Colbeck wrote to all relevant ministers indicating his intention to ask you to execute the guarantees. No significant issues have been identified.
17. We recommend you sign the letter to the IOC provided by Minister Colbeck, enclosed at Attachment B, executing the guarantees. This letter was drafted by the Department of Health in close consultation with the Australian Government Solicitor. Consistent with support for previous major events, it includes an outline of the constitutional and legislative framework within which the Commonwealth commits to deliver the Government Guarantees. The letter will be included with the other candidature documentation submitted to the IOC by the Queensland Government.
18. If the bid is successful, further work will be required to understand the full scope and potential costs to the Commonwealth to deliver the Games. s 47C

s 47C

Background

19. Australia entered the 'Targeted Dialogue' phase of the candidature process on 25 February 2021. The response to the IOC's Future Host Questionnaire was submitted on 7 April 2021. Key dates for the candidature in coming months are outlined in the table below.

Key dates

26 April 2021	Guarantees are submitted to the IOC for review.
10-12 May 2021	IOC Future Host Commission Review meeting – this is when the IOC is expected ask detailed questions about budgets and financial contributions by governments.
25 May 2021	Final update of 7 April submission and lodgement of final signed guarantees.
8-10 June 2021	IOC Executive Board meets – will review FHC findings and consider a recommendation to the IOC Session to recommend Brisbane 2032.
21 June 2021	Papers circulated by the IOC for the IOC Session.
21 July 2021	IOC Session to consider selection of Brisbane 2032 as host.

Susan Fitzgerald
Assistant Secretary
Education and Immigration Branch
21 April 2021

Policy Officer: § 22(1)(a)(ii)
Phone no: § 22(1)(a)(ii)
Consultation: Eco Div, Gov Div, Cab Div,
II&E, Department of Health, Finance,
Treasury

ATTACHMENTS

- ATTACHMENT A DRAFT RESPONSE TO PREMIER PALASZCZUK**
- ATTACHMENT B DRAFT RESPONSE TO MINISTER COLBECK (DRAFT LETTER TO IOC PRESIDENT ENCLOSED)**
- ATTACHMENT C FIRST INCOMING CORRESPONDENCE FROM PREMIER PALASZCZUK**
- ATTACHMENT D LIST OF PROJECTS FOR WHICH FUNDING IS SOUGHT**
- ATTACHMENT E SECOND INCOMING CORRESPONDENCE FROM PREMIER PALASZCZUK**
- ATTACHMENT F LETTER FROM MR JOHN COATES AC**
- ATTACHMENT G INCOMING CORRESPONDENCE FROM MINISTER COLBECK**

DEPARTMENT OF THE PRIME MINISTER AND CABINET

PM&C
Secretary
Ms Frame
Mr Duggan
Ms Quilty
Ms McGregor
Mr Chisholm
Ms de Burgh
Ms McKenzie

To: Prime Minister

cc: Cabinet Secretary

PRIME MINISTER'S NOMINATIONS ON THE BRISBANE ORGANISING
COMMITTEE FOR THE 2032 OLYMPIC AND PARALYMPIC GAMES

Ms Dolman

PMO
CoS

s 22(1)(a)(ii)

CABINET
SECRETARY

Recommendations - that you:

1. Sign the letter at Attachment A to the Hon Mark Butler MP, the Minister for Health and Aged Care, agreeing to his proposed Australian Government nominees to the Board of the Brisbane Organising Committee for the 2032 Olympic and Paralympic Games (OCOG).
2. Sign the letter at Attachment B to the Premier of Queensland, the Hon Anastacia Palaszczuk MP, providing your Australian Government nominees to the OCOG Board and agreeing that Ms Tracy Stockwell OAM and Ms Rebecca Frizelle OAM continue their roles on the OCOG Board.

s 22(1)(a)(ii)

Signed / Not Signed

Signed / Not Signed

5/8/22

ANTHONY ALBANESE

Date:

Comments:

Key Points:

s 47B(b)

- a. Under the *Brisbane Olympic and Paralympic Games Arrangements Act 2021* (the OCOG Act), two previous Australian Government Board members, Senator the Hon Richard Colbeck and the Member for Fairfax, Mr Ted O'Brien MP, ceased their roles as a result of the outcome of the 2022 Federal election.
2. In a letter dated 2 August 2022, Minister Butler wrote to you proposing the Hon Anika Wells MP, the Minister for Sport (to be nominated as a vice president of the Board) and Mr Graham Perrett MP, the Member for Moreton, replace the previous Australian Government nominees (Attachment D). The Minister also provided the requisite supporting documentation for these nominees.

- a. Minister Butler also sought your agreement for Ms Stockwell OAM and Ms Frizelle OAM to continue their roles on the OCOG Board.

s 47C

Sensitivities:

4. The OCOG Board's gender requirement is that at least 50 per cent of the nominated directors holding office must be women. The gender requirement will be satisfied after these appointments as there will be 9 women, exceeding 50 per cent of the 17 nominated director positions.

Background:

5. The central functions of the OCOG Board are to undertake and facilitate the organisation, conduct, promotion and commercial and financial management of the Games, in accordance with the Olympic Host Contract. A list of OCOG directors is at Attachment E. This list includes Minister Butler's proposed nominees.
6. Section 17(1)(i) of the OCOG Act, provides you four nominees to the OCOG Board. Section 26(2)(a) of the OCOG Act requires that one of these directors be a vice president of the Board.
7. Minister Wells attended the previous OCOG Board meeting on 3 June 2022, in an observer capacity. The next meeting is scheduled for 7 October 2022.

Consultation:

8. Consultation has been conducted with Cabinet Division and the Industry, Infrastructure and Environment Division.

Russell de Burgh
Assistant Secretary
Health Branch
4 August 2022

Policy Officer: s 22(1)(a)(ii)
s 22(1)(a)(ii)

ATTACHMENTS

ATTACHMENT A RESPONSE TO MINISTER BUTLER

ATTACHMENT B RESPONSE TO PREMIER PALASZCZUK

ATTACHMENT C LETTER FROM PREMIER PALASZCZUK (25 MAY 2022)

ATTACHMENT D LETTER FROM MINISTER BUTLER (2 AUGUST 2022)

ATTACHMENT E LIST OF OCOG BOARD DIRECTORS

~~PROTECTED CABINET~~

PDR: MC22-042119

DEPARTMENT OF THE PRIME MINISTER AND CABINET

PM&C
Secretary
Mr Duggan
Ms Frame
Mr Chisholm
Ms Quilty
Ms Horvat
Ms Dolman
Mr de Burgh
Mr Burton
Mr Martin

To: Prime Minister**THROUGH:** Cabinet Secretary**GOVERNANCE ARRANGEMENTS FOR THE 2032 BRISBANE OLYMPIC AND PARALYMPIC GAMES**

PMO
CoS

s 22(1)(a)(ii)

CABINET
SECRETARY

Recommendations - that you:

1. Sign the response to the Premier of Queensland, the Hon Anastacia Palaszczuk MP, advising of next steps to resume negotiations between the Australian and Queensland Governments for a formalised agreement to fund and deliver the 2032 Brisbane Olympic and Paralympic Games (Brisbane 2032). (Attachment A)

Signed / Not Signed

s 47C

s 22(1)(a)(ii)

Signed / Not Signed

24/7/22

ANTHONY ALBANESE

Date:

Comments:

Key Points:

s 47B(b)

b. s 47C, s 47B(a)

c.

~~PROTECTED CABINET~~

2. s 47C

3.

Resources:

Nil

Consultation:

DITRDCA, OfS, Social Policy Division, Comm-State, Fiscal, Cabinet Division.

Marianne Dolman
Assistant Secretary
Infrastructure, Transport, Agriculture and
Regional Branch
14 July 2022

Policy Officer: s 22(1)(a)(ii)
Phone no: s 22(1)(a)(ii)

ATTACHMENTS

ATTACHMENT A DRAFT RESPONSE

**ATTACHMENT B AUTHORITY LETTER TO THE MINISTER FOR SPORT AND
MINISTER FOR INFRASTRUCTURE**

ATTACHMENT C INCOMING CORRESPONDENCE – 13 JUNE 2022

ATTACHMENT D INCOMING CORRESPONDENCE – 12 JULY 2022

DEPARTMENT OF THE PRIME MINISTER AND CABINET

PM&C
Secretary
Ms
Crosthwaite
Ms Frame
Mr Trease
Ms Steel
Mr de Burgh
Ms Le Cerf
Mr Malkoun
Ms Dobbie
Mr Martin
Mr Burton

To: Prime Minister

**VIP PRIORITY - FUNDING AND GOVERNANCE ARRANGEMENTS FOR THE
BRISBANE 2032 OLYMPIC AND PARALYMPIC GAMES**
Recommendation - that you:

1. Sign the draft response (Attachment B) to the Queensland Premier, the Hon Anastacia Palaszczuk MP, giving effect to your in-principle agreement as advised by your Office.

s 22(1)(a)(ii)

Signed / Not Signed

23/12/22

ANTHONY ALBANESE

Date:

Comments:

Key Points:

1. Premier Palaszczuk wrote to you on 3 November 2022 (Attachment A refers) providing additional information regarding Queensland's proposed funding and governance model for non-transport infrastructure for the Brisbane 2032 Games, per your request on 25 July 2022 (MC22-042119 of 14 July 2022 refers).
2. Your Office has requested the attached draft response (Attachment B) to give effect to arrangements you have subsequently agreed with Premier Palaszczuk. Your Office has advised that the Commonwealth can commit in-principle to:
 - a. Fund the Brisbane Arena up to \$2.5 billion, with the governance arrangements to be settled collaboratively between our two Governments. Queensland is to take sole responsibility for the Gabba project.
 - b. Provide a capped contribution of up to \$935 million for Tier 1 (minor venues), s 47B(a)
s 47B(a)
 - c. Jointly announce all standard project milestones.

s 22(1)(a)(ii)

A/g Assistant Secretary

Infrastructure, Transport and Regional Branch
23 December 2022

Policy Officer: s 22(1)(a)(ii)

Phone no: s 22(1)(a)(ii)

ATTACHMENTS

ATTACHMENT A INCOMING CORRESPONDENCE

ATTACHMENT B DRAFT RESPONSE

~~PROTECTED~~

PDR: MC22-084219

DEPARTMENT OF THE PRIME MINISTER AND CABINET

PM&C
Secretary
Ms Frame
Ms Steel

To: Prime Minister

APPOINTMENT OF THE CHIEF EXECUTIVE OFFICER OF THE ORGANISING
COMMITTEE FOR THE 2032 OLYMPIC AND PARALYMPIC GAMES

(6 December 2022 to meet the legislative requirement to respond within 14 days)

PMO
CoS
s 22(1)(a)
(ii)**Recommendation** that you:

1. Sign the letter at Attachment A to Mr Andrew Liveris AO regarding the proposed appointment for the Chief Executive Officer (CEO) of the Brisbane Organising Committee for the 2032 Olympic and Paralympic Games (OCOG).

s 22(1)(a)(ii)

Signed / Not Signed

ANTHONY ALBANESE

Date:

5/12/22

Comments:

Key Points:

s 47C

- a. The OCOG board are required to inform you of the proposed appointment under section 48(2)(b) of the *Brisbane Olympic and Paralympic Games Arrangements Act 2021* (the OCOG Act).
- b. Under paragraph 48(2)(c) of the OCOG Act, you have 14 days after being notified of the proposed appointment to raise any objections to the proposed appointment.

s 47C

~~PROTECTED~~

s 47C



Russell de Burgh
Assistant Secretary
Health branch
2 December 2022

Policy Officer: s 22(1)(a)(ii)
Phone no: s 22(1)(a)(ii)

ATTACHMENTS

ATTACHMENT A DRAFT RESPONSE

ATTACHMENT B INCOMING CORRESPONDENCE

ATTACHMENT C ODGERS BERNDTSON'S SEARCH OVERVIEW REPORT

PDR: MS21-000273

DEPARTMENT OF THE PRIME MINISTER AND CABINET

PM&C
Secretary
Ms Frame
Mr Gilmartin
Ms Quilty
Mr Martin
Ms McGregor
Ms Fitzgerald
Ms Leahy
Ms Robertson

To: Prime Minister, the Hon Scott Morrison MP

138TH INTERNATIONAL OLYMPIC COMMITTEE (IOC) SESSION AND ANNOUNCEMENT OF THE 2032 OLYMPIC AND PARALYMPIC GAMES HOST

Purpose: To brief you on options for your involvement in the final presentation to the IOC of Brisbane's candidature for the 2032 Olympic and Paralympic Games (the Games) and arrangements following the IOC vote.

Timing and Venue: 21 July 2021, presentation via satellite link (your location to be confirmed – Sydney or Canberra are currently the most likely options)

There will be a series of scheduled events in both Japan and Australia, with anticipated significant media coverage

- On 21 July 2021, two days before the opening ceremony of the Tokyo 2020 Olympic and Paralympic Games (the Tokyo Games), at **the 138th IOC Session in Tokyo** (the IOC Session), IOC Members are expected to vote on whether Brisbane will host the 2032 Games.
 - The IOC vote is the culmination of the 2032 Games candidature process and follows the IOC Executive Board's decision, on 10 June 2021, to propose Brisbane as host for the 2032 Games. ^{s 47C}
- The IOC Session will be **streamed live** and include a final presentation by the Brisbane 2032 delegation (including the QLD Premier and Mr John Coates), followed by the IOC vote, the announcement of the host and a media conference (the IOC has provided a draft run sheet for proceedings in Tokyo at Attachment A).
- The Australian Olympic Committee (AOC) and Paralympics Australia have arranged a **series of Australian-based public events** on 21 July 2021, based at Brisbane's South Bank Live Site, to create anticipation and atmosphere in the lead up to the vote. Post announcement celebrations are also planned.
- We expect these events and the IOC Session to generate **significant media and television coverage**. Key themes of the announcement will focus on celebration, community, legacy and inclusivity. In Australia, domestic media outlets will begin to preview the upcoming IOC vote from early morning on 21 July 2021.
 - ^{s 22(1)(a)(ii)}
^{s 22(1)(a)(ii)} The official AOC/Paralympics Australia announcement event will begin at the South Bank Live site from 4:00pm AEST. **The vote will occur at approximately 6:10pm AEST.**

Background

History of the 2032 Brisbane Candidature

- The Queensland Government announced it would pursue hosting the 2032 Games in December 2019. This followed the release of a feasibility study to assess South East Queensland's ability to successfully host the Olympic Games, which had been commissioned by the Council of Mayors (South East Queensland) and a comprehensive Value Proposition Assessment undertaken by Queensland's 2032 Taskforce.
- You chaired the first meeting of the Olympic Candidature Leadership Group in August 2019. The Commonwealth Government also committed \$10 million in the 2019-20 Mid-Year Economic and Fiscal Outlook to support the 2032 Games candidature.
- In April 2021 you executed Commonwealth Government Guarantees in support of the 2032 Games, and agreed with the Queensland Premier to enter into a bilateral agreement to fund critical infrastructure on a 50/50 basis, with a new jointly-owned and funded

infrastructure agency to be established to manage the infrastructure program associated with the 2032 Games.

- The IOC Executive Board agreed to propose Brisbane as host for the 2032 Games on 10 June 2021. This decision was based on a detailed report by the IOC Future Host Commission which entered 'Targeted Dialogue' with the Brisbane bid for the Games on 25 February 2021, confirming Brisbane as the 'preferred host' for the 2032 Games. This is the first time the new process for selection of the host city has been undertaken by the IOC.

Expected benefits of the 2032 Games

- A recent, publicly released KPMG Report found that the economic and social benefits of hosting the 2032 Games are estimated to be up to \$8.1 billion for Queensland and \$17.6 billion for Australia.

Brisbane 2032 delegation

- The official Brisbane 2032 delegation includes Premier Palaszczuk, the Lord Mayor of Brisbane, Councillor Schrinner, Minister Colbeck, the Chief Executive Officer of Brisbane City Council, Mr Colin Jensen, Ms Kerry Petersen PSM from Queensland DPC, and Mr Patrick Clancy from Minister Colbeck's office. While you are participating virtually, you are still considered a member of the official Brisbane 2032 delegation.

§ 22(1)(a)(ii)

Senior Advisor
Immigration, Multiculturalism, and
Sport
12 July 2021

Contact Officer: § 22(1)(a)(ii)
Phone: § 22(1)(a)(ii)
Consultation: Health, QLD DPC,
AOC

NOTED:

Date:

ATTACHMENTS

ATTACHMENT A: An overview of the IOC Session on 21 July 2021

ATTACHMENT B: Overview of Brisbane 2032 presentation to the IOC Session

~~PROTECTED CABINET~~

PDR: MS21-000578

DEPARTMENT OF THE PRIME MINISTER AND CABINET

PM&C
Secretary
Ms Frame
Ms Quilty
Mr Chisholm
Ms Steel

To: Prime Minister**2032 OLYMPIC CANDIDATURE - MEETING WITH THE PREMIER OF QUEENSLAND, THE HON ANNASTACIA PALASZCZUK MP**

Mr Poels
Ms Fitzgerald

Purpose: To discuss Queensland's bid for the 2032 Olympic and Paralympic Games.

Timing and Venue: 1.30pm, Tuesday 13 April 2021

Our Proposed Objectives:(Talking Points at Attachment A)

- To reaffirm the Government's commitment to working with the Queensland Government and other partners in the planning and delivery of the Games, should the candidature be successful.
- To reiterate that any requests for Commonwealth funding support will need to go through our own Budget processes.

s 47B(a)

Key Points:

- To progress the Games candidature, a series of guarantees must be submitted to the International Olympic Committee (IOC) by 26 April 2021.
 - This includes the Future Host Contract (signed by Queensland and the Brisbane City Council), and formal guarantees of operational support from all three levels of Government.

s 47B(a)

~~PROTECTED CABINET~~

s 47B(a)

- We understand the International Olympic Committee (IOC) does not require a significant commitment to infrastructure for a candidature to be successful, nor do they require detailed information about specific future infrastructure projects at this stage of the candidature.

s 22(1)(a)(ii) (Cabinet)

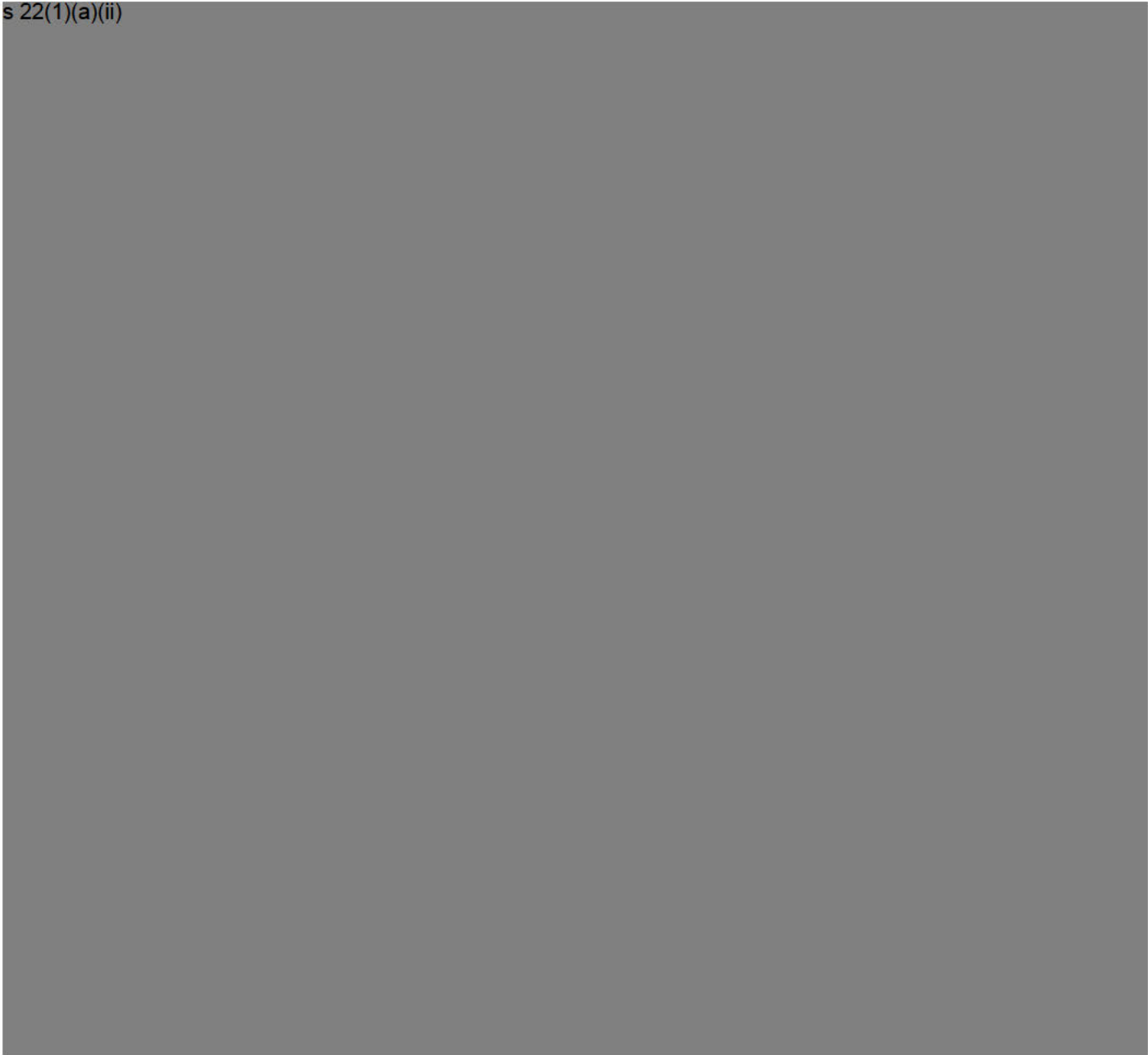
s 47B(a) , s 47C

Background:

2032 Olympic Candidature

- The Australian Government previously committed up to \$10 million in support of Queensland's candidature. On 12 April 2021, Minister Colbeck wrote to the Queensland Minister for Sport, the Hon Stirling Hinchliffe MP, seeking his agreement to a Schedule to the National Partnership for Streamlined Agreements (Brisbane, Queensland 2032 Olympic and Paralympic Games Candidature), to deliver on this commitment.
 - The Premier's letter of 13 April 2021 seeks payment of the full \$10 million. The Schedule in Minister Colbeck's letter proposes that \$4.47m is paid on the signing of the Schedule and the remaining up to \$5.53 million is paid on 15 May 2021.
- The initial submission of the Future Host Questionnaire or 'bid' book was submitted to the International Olympic Committee (IOC) on 7 April 2021.
- We expect the Minister for Sport, Senator the Hon Richard Colbeck, will write to you shortly seeking your in-principle agreement to guarantees of Commonwealth support for the Games (covering support measures such as security, tax and visas), following consultation with relevant ministers.
- Australia entered the 'Targeted Dialogue' phase of the candidature process, on 25 February 2021, following a formal recommendation by the IOC Future Host Commission to the IOC Executive Board.

s 22(1)(a)(ii)



Megan Leahy
Assistant Secretary
Education & Immigration Branch
13 April 2021

Contact Officer: s 22(1)(a)(ii)
Phone no: s 22(1)(a)(ii)
Consultation: Health, DITRDC, II&E,
Fiscal, Comm-State

NOTED:

Date:

~~PROTECTED CABINET~~

PDR: MS21-001261

DEPARTMENT OF THE PRIME MINISTER AND CABINET

PM&C
 Secretary
 Ms Frame
 Mr Duggan
 Ms Foster
 Ms Quilty
 Mr Reid
 Mr Chisholm
 Ms Horvat
 Ms Fitzgerald
 Ms Leahy
 Mr Rush
 Mr Bennett
 Ms McGregor
 Mr Hupalo
 Ms Serrano
 s 22(1)(a)(ii)
 s 22(1)(a)(ii)
 Mr Martin

PMO
 Dr Kunkel
 s 22(1)(a)(ii)
 (a)(ii)
 CABINET
 SECRETARY
 s 22(1)(a)(ii)
 (ii)

To: Prime Minister (for decision by 13 August to allow negotiations to commence)

THROUGH: Cabinet Secretary *CS 18/8*

GOVERNANCE ARRANGEMENTS FOR THE 2032 BRISBANE OLYMPIC AND PARALYMPIC GAMES

Recommendations - that you:

1. Sign the letter at Attachment A to the Minister for Sport, Senator the Hon Richard Colbeck, asking him to lead the Commonwealth's overarching negotiations with the Queensland Government, on roles and responsibilities in relation to the Brisbane 2032 Olympic and Paralympic Games ('the Games'), including involvement in the Organising Committee for the Olympic and Paralympic Games (OCOG) and the Olympic and Paralympic Coordination Authority (OPCA). Signed / Not Signed
2. Sign the letter at Attachment B to the Minister for Communications, Urban Infrastructure, Cities and the Arts, the Hon Paul Fletcher MP, asking him to lead on all critical infrastructure components of the Games. Signed / Not Signed
3. Sign the letter at Attachment C to the Member for Fairfax, Mr Ted O'Brien MP, asking him to continue his involvement with the Games as a Special Envoy. Signed / Not Signed
4. Sign the letter at Attachment D to the Premier of Queensland, the Hon Annastacia Palaszczuk MP, congratulating her on Brisbane's successful bid and outlining the roles of Commonwealth Ministers in relation to the Games. Signed / Not Signed

s 22(1)(a)(ii)

SCOTT MO

Comments:

19/8/21

~~PROTECTED CABINET~~

Key Points:

1. Following discussion between you, Secretary Gaetjens and Secretary Atkinson on 4 August 2021, regarding the options for Games governance arrangements (Attachment E refers), you made the following key decisions:


- a. The Minister for Sport, Senator the Hon Richard Colbeck, will continue to lead the Commonwealth's overall involvement in non-infrastructure components of the Games, including the Olympic and Paralympic Games (OCOG) and Olympic and Paralympic Coordination Authority (OPCA).

s 47C



- b. The Minister for Communications, Urban Infrastructure, Cities and the Arts, the Hon Paul Fletcher MP, will lead work for the Commonwealth on non-transport related critical infrastructure associated with the Games through the establishment of a new, independent public entity jointly owned by the Queensland and Commonwealth governments.
 - i. The new entity's role will be to make decisions on which infrastructure projects to fund, and contract third parties to deliver these. It would be dually accountable to the State and Commonwealth Parliaments, and funding (either grant or equity) is to be provided by both governments on a 50:50 basis.
 - ii. Minister Fletcher will work closely with the Minister for Finance, Senator the Hon Simon Birmingham, on design of the new entity, and lead negotiations with the Queensland Government on its establishment.
- c. Minister Fletcher will also lead on transport-related critical infrastructure associated with the Games, which will be prioritised and progressed through the existing National Partnership Agreement on Land Transport Infrastructure Projects with Queensland.

s 47B(a), s 47C




- e. The Member for Fairfax, Mr Ted O'Brien MP, will continue to be involved in supporting the Commonwealth's interests in the Games through a Special Envoy role. We propose this could include: supporting Minister Colbeck and Minister Fletcher in performing their roles; and performing a business/community/civil society liaison role, reporting to you, to ensure the Commonwealth retains an ongoing dialogue with and understanding of the interests of these key parts of the Queensland community.
2. To implement these decisions with a coherent, whole of government approach, we recommend the Commonwealth enter into an overarching Intergovernmental Agreement (IGA) with the Queensland Government. The IGA would not be legally binding, but would set out each party's roles and responsibilities on all aspects of the Games, include operating principles, governance and dispute resolution clauses, and contain specific schedules setting out arrangements for the transport and non-transport critical infrastructure components.

2032 Olympic and Paralympic Games IGA


3. The letter at Attachment A asks Minister Colbeck to lead on development of the overarching IGA, through negotiations with the Queensland Government. This accords with your expectation that Minister Colbeck will continue to lead on all non-infrastructure components of the Games.
4. The IGA should include high level operating principles, and set out expectations on the role of the Commonwealth and Queensland in relation to the Games, OCOG and OPCA. This should include the composition of boards, how these bodies would work together, and how they would interact with a third, independent entity delivering the non-transport infrastructure components of the Games.
5. The IGA should also set out a common understanding of the roles of the International Olympic Committee, the Australian Olympic Committee, Paralympics Australia and any other key stakeholders.
6. A draft IGA would need to be agreed s 47E(d) before Minister Colbeck finalises this with the Queensland Government. The IGA would not include provisions on specific funding contributions; this would be agreed in a separate funding agreement.

Infrastructure Schedules to the IGA

s 47E(d) , s 47C




s 47C , s 47E(d)



Special Envoy for the 2032 Brisbane Olympic and Paralympic Games


11. Noting your preference for Mr Ted O'Brien MP to remain involved in representing the Commonwealth's interests in the Games through a Special Envoy role, the letter at Attachment C thanks Mr O'Brien for his efforts to date, and appoints him as the Commonwealth Government's Special Envoy for the 2032 Brisbane Olympic and Paralympic Games.
12. The scope of Mr O'Brien's role as Special Envoy would be primarily to support Minister Colbeck and Minister Fletcher in performing their roles; as well as undertaking business/community/civil society liaison, reporting to you, to ensure the Commonwealth retains an ongoing dialogue with and understanding of the interests of these key parts of the Queensland community.
13. As you would be aware, Special Envoys are not ministerial appointments and are not vested with any executive powers or functions, but are well-suited to liaison and communication roles.
14. Any support for Mr O'Brien in his role as Special Envoy that is needed from within the Department of Health and DITRDC, will be provided through the offices of Minister Colbeck and Minister Fletcher.

s 47C , s 47E(d)



Commonwealth operations and governance arrangements

s 47C, s 47E(d)



17. A high level governance diagram at Attachment G outlines proposed transitional governance arrangements to support immediate work required by December 2021, as well as establishment phase governance from 2022 onwards.
- a. During the transition phase, existing bodies previously associated with the candidature would be leveraged to support the establishment of the OCOG. However, there would also be a clearer leadership role for Minister Colbeck and Minister Fletcher to negotiate an IGA, along with their Queensland counterparts. Minister Colbeck and Minister Fletcher's negotiations would be supported through officials-level groups.
 - b. During the establishment phase, these transition-focused bodies would be replaced by the OCOG, OPCA and the new infrastructure entity. Through IGA negotiations, it may be determined that further arrangements are needed to support ongoing communication and collaboration between different levels of government and relevant stakeholders during this phase, also.

Megan Leahy
Assistant Secretary
Education and Immigration
10 August 2021

Policy Officer: s 22(1)(a)(ii)
Phone no: s 22(1)(a)(ii)
Consultation: Fiscal, GovDiv, CabDiv,
OBPR, II&E, IR&RD, Department of
Finance, Treasury, DITRDC, Department
of Health

ATTACHMENTS

ATTACHMENT A LETTER TO MINISTER COLBECK

ATTACHMENT B LETTER TO MINISTER FLETCHER

ATTACHMENT C LETTER TO MR TED O'BRIEN

ATTACHMENT D LETTER TO PREMIER PALASZCZUK

**ATTACHMENT E BRISBANE OLYMPIC AND PARALYMPIC GAMES
INFRASTRUCTURE GOVERNANCE ADVICE SLIDE DECK**

ATTACHMENT F INDICATIVE TIMELINE OF KEY MILESTONES

ATTACHMENT G COMMONWEALTH INVOLVEMENT IN GOVERNANCE

~~PROTECTED CABINET~~

PDR: MS21-001984

DEPARTMENT OF THE PRIME MINISTER AND CABINET

PM&C
Secretary
Ms Frame
Mr Duggan
Ms Quilty
Mr Reid
Ms
McGregor
Mr
Chisholm
Ms
Fitzgerald
Ms Leahy
Mr Bennett
Mr Rush
Ms
McKenzie
Mr Martin

To: Prime Minister**cc:** Cabinet Secretary**PRIME MINISTER'S NOMINATIONS TO THE BRISBANE ORGANISING COMMITTEE FOR THE 2032 OLYMPIC AND PARALYMPIC GAMES****Recommendations - that you:**

1. Sign the letter at Attachment A to the Minister for Sport, Senator the Hon Richard Colbeck, congratulating him on his nomination as vice-president on the Board of Directors (the Board) of the Brisbane Organising Committee for the 2032 Olympic and Paralympic Games (OCOG), and requesting he provide any additional information required by Ms Rebecca Frizelle OAM and Ms Tracy Stockwell OAM.

Signed / Not Signed

2. Sign the letter at Attachment B to Mr Ted O'Brien MP, congratulating him on his nomination to the OCOG Board, requesting he leverage his role as the Special Envoy for the 2032 Olympic and Paralympic Games (the Games) in this position, and asking him to be especially diligent in disclosing any real or perceived conflicts of interest as they arise.

Signed / Not Signed

3. Sign the letters at Attachment C and Attachment D to Ms Rebecca Frizelle OAM and Ms Tracy Stockwell OAM respectively, congratulating them on their nomination to the OCOG Board, informing them of the Australian Government's priorities for the Games and conveying expectations to disclose any real or perceived conflicts of interest as they arise and manage these according to OCOG's requirements.

Signed / Not Signed

4. Note the sensitivities below regarding progress on other appointment processes and the Intergovernmental Agreement.

s 22(1)(a)(ii)

Noted

SCOTT MORRIS

Date:

17-2-24

Comments:

~~PROTECTED CABINET~~

Key Points:

1. The Organising Committee for the 2032 Olympic and Paralympic Games (OCOG) was established on 20 December 2021 when the *Brisbane Olympic and Paralympic Games Arrangements Act 2021* (OCOG Act) commenced. As per section 17(1)(i) of the OCOG Act, you can nominate up to four persons to OCOG's Board as nominees of the Prime Minister.

s 22(1)(a)(ii) (Cabinet)

s 47B(a)

4. To ensure your nominees understand their responsibilities and your expectations of them in these roles, we recommend you write to brief them ahead of commencing their roles.
 - a. The letters to Minister Colbeck and Mr O'Brien at Attachments A and B ask they work together to represent the Australian Government's interests and priorities for the Games, and to deliver their duties with the highest levels of integrity.
 - i. Minister Colbeck and Mr O'Brien are exempt from Queensland's *Crime and Corruption Act 2001* while working on OCOG. This exemption attracted media attention during the debate on the OCOG Bill in the Queensland Parliament, s 47C
 - ii. The letter to Minister Colbeck also asks him to provide any additional information Ms Frizelle and Ms Stockwell require.
 - b. The letters to Ms Frizelle and Ms Stockwell at Attachments C and D provide them information on the Australian Government's priorities for the Games. The letters also convey an expectation they disclose any conflicts of interest as they arise, particularly in relation to their personal and family business interests, and their director duties on other boards.

s 47C

Sensitivities

s 47B(a)

6. Similarly, Minister Colbeck is working with Queensland to settle timing for the joint nomination process for the five independent directors (including the President).

s 47B(a)

Intergovernmental Agreement

s 22(1)(a)(ii) (Cabinet)

s 47B(a)

Background

10. The Queensland Government will provide starter-packs to all directors commencing on the OCOG Board. Starter-packs will contain information on OCOG's role, functions, governance and disclosure obligations. Further background on the OCOG Board is at Attachment F.

Megan Leahy
Assistant Secretary
Education and Immigration
1 February 2022

Policy Officer: s 22(1)(a)(ii)
Phone no: s 22(1)(a)(ii)
Consultation: GovDiv, CabDiv, II&E,
Department of Health.

ATTACHMENTS

ATTACHMENT A LETTER TO SENATOR THE HON RICHARD COLBECK

ATTACHMENT B LETTER TO MR TED O'BRIEN MP

ATTACHMENT C LETTER TO MS REBECCA FRIZELLE, OAM

ATTACHMENT D LETTER TO MS TRACY STOCKWELL, OAM

ATTACHMENT E LETTER FROM PREMIER PALASZCZUK

ATTACHMENT F BACKGROUND ON THE OCOG BOARD

PDR: MS22-000219

DEPARTMENT OF THE PRIME MINISTER AND CABINET

PM&C
Secretary
Ms Frame
Mr Duggan
Ms Quilty
Mr Chisholm
Ms Steel
Mr Reid
Ms McGregor
Ms Fitzgerald
Ms Leahy
Mr Bennett
Mr Rush
Ms McKenzie
Ms McDonald
Mr Martin

PMO
Dr Kunkel

To: Prime Minister

MEETING WITH QUEENSLAND PREMIER TO DISCUSS 2032 BRISBANE
OLYMPIC AND PARALYMPIC GAMES

Purpose: Premier Anastacia Palaszczuk requested a meeting with you to discuss the 2032 Brisbane Olympic and Paralympic Games (Brisbane 2032)

Timing and Venue: 5:30pm to 5:45pm, 24 February 2022, via telephone.

s 22(1)(a)(ii)

CABINET
SECRETARY

s 47B(a), s 47C

s 47B(a)

Key Points:

Independent directors on the OCOG Board

s 47C

- Premier Palaszczuk has publicly stated the next steps include discussing the candidates with you, and the selected candidates being considered by both governments' cabinets, with the target of finalising the positions by March 2022 at the latest.
- The Office for Sport and the Minister for Sport, Senator the Hon Richard Colbeck, have been working with their Queensland counterparts to settle a joint process


s 47C

s 47C


s 47C

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s 47C , s 47B(a)


A large rectangular grey box redacting the content of the second paragraph.

s 22(1)(a)(ii) (Cabinet)


A large rectangular grey box redacting the content of the third paragraph.

- Negotiations on transport infrastructure are progressing well under established arrangements. Commonwealth and Queensland officials are currently undertaking transport modelling and network analysis activities.

s 47B(a) , s 47C



s 22(1)(a)(ii)




Background:

The OCOG Board

- The OCOG Board will comprise 22 directors when all positions are filled. In addition to your four nominees to the OCOG Board announced on 18 December 2021 (Minister Colbeck, Mr Ted O'Brien, Ms Rebecca Frizelle, and Ms Tracy Stockwell), eight other directors have been announced. No appointments to the OCOG Board have yet been made by the Queensland Governor in Council.
- OCOG Board nominations that have been announced to date are at Attachment D.

- Premier Palaszczuk has publicly stated she is waiting for the independent nominations to be settled before finalising her four nominations to the OCOG Board.

s 22(1)(a)(ii)



Megan Leahy
Branch Manager
Social Policy Division
22 February 2022

Contact Officer: s 22(1)(a)(ii)
[phone no.] s 22(1)(a)(ii)
Consultation: Infrastructure, Transport,
Agriculture and Regional Branch;
Commonwealth-State Relations; Cabinet
Division; Government Division; Mental
Health and Suicide Prevention Branch;
Department of Health; and Department of
Infrastructure, Transport, Regional
Development and Communications

NOTED:

Date:

ATTACHMENTS

ATTACHMENT A LETTER TO PREMIER PALASZCZUK (26 APRIL 2021)

**ATTACHMENT B ALTERNATIVE PROPOSALS FOR INFRASTRUCTURE
GOVERNANCE FOR BRISBANE 2032**

ATTACHMENT C LETTER FROM PREMIER PALASZCZUK (13 APRIL 2021)

ATTACHMENT D SUMMARY OF OCOG POSITIONS AND NOMINEES

PDR: MS22-000437

DEPARTMENT OF THE PRIME MINISTER AND CABINET

PM&C
Secretary
Ms Frame
Mr Duggan
Ms Quilty
Mr Reid
Ms McGregor
Mr Chisholm
Ms Fitzgerald
Ms Leahy
Mr Rush
Ms McKenzie
Mr Bennett
Mr Martin
Ms Steel
Ms Le Cerf
Ms Sermeno

To: Prime Minister**cc:** Cabinet Secretary**NOMINATIONS FOR INDEPENDENT DIRECTORS ON THE BRISBANE ORGANISING COMMITTEE FOR THE 2032 OLYMPIC AND PARALYMPIC GAMES****Recommendations - that you:**

1. Sign the response letter at Attachment A to the Minister for Health and Aged Care, the Hon Greg Hunt MP, agreeing to the five independent directors nominated for the Board of Directors (the Board) of the Brisbane Organising Committee for the 2032 Olympic and Paralympic Games (OCOG).

Signed / Not Signed

2. Sign the response letter at Attachment B to the Queensland Premier, the Hon Anastacia Palaszczuk MP, acknowledging her nomination of the five independent directors for the OCOG Board, and confirming the Commonwealth does not object to these nominees.

Signed / Not Signed

SCOTT MORRISON

Date:

Comments:

Key Points:

s 47B(a)

s 47C

s 47B(a)

3. As the senior responsible Minister for the Health portfolio, Minister Hunt has written to you recommending the Commonwealth agree to these nominees (Attachment D), attaching relevant supporting documentation for each candidate. All five nominees disclosed relevant interests in their supporting documentation, and declared they will manage any actual or perceived conflicts of interests according to the standards set out in OCOG legislation.
4. We have considered the nominees' supporting documentation and undertaken standard due diligence checks on all five candidates – including internet and social media references – to identify any sensitivities or potential conflicts of interest pertaining to the nominees. s 47C

s 47C

Mr Andrew Liveris AO

- a. Mr Liveris is currently a director of BlackRock Long Term Private Capital, Lucid Motors, Worley, NOVONIX, Saudi Aramco and IBM. Mr Liveris is also an adviser to Salesforce, Teneo, Saudi Arabia's Public Investment Fund, Sumitomo Mitsui Banking Corporation and Churchill Capital III Operating Partners. s 47F, s 47C

s 47F, s 47C

- b. Mr Liveris has been nominated to be President of the OCOG Board.

Dr Sarah Kelly OAM

- c. Dr Kelly currently serves as Deputy Chair of the Brisbane Lions Football Club Board, and Deputy Chair of Tourism and Events Queensland. She is also a director for Australian Family Lawyers, MSL Solutions Pty Ltd and Sports Diplomacy Alliance.

s 47F, s 47C

- d. s 47F

Mr Rob Scott OLY

OFFICIAL: Sensitive

- e. Mr Scott is the Chief Executive Officer of Wesfarmers. He is also the President and Chairman of Rowing Australia and a director at the Business Council of Australia and Gresham Partners. He is also a member of the University of Western Australia's Business School Advisory Board.

f. s 47C , s 47F



Mr Brett Clark

- g. Mr Clark is a Managing Partner at ePharmacy/Chemist Warehouse. He is also the Chair of the Board of Directors at the Queensland Reds rugby union team.

h. s 47C , s 47F



Ms Shelley Reys AO

- i. Ms Reys is the CEO of Arrilla Indigenous Consulting (Arrilla). She is also a partner and board member of KPMG. s 47C

s 47C



j. s 47C , s 47F



- k. Ms Reys is a Djirribul woman from Far North Queensland. She has been involved in a number of social and community campaigns, providing pro bono consulting advice, including the Walk for Reconciliation across the Sydney Harbour Bridge, the National Apology to the Stolen Generations, and the Australian of the Year Awards.

Sensitivities:

5. Under the OCOG Act, at least 50 per cent of nominated directors must be women. With the addition of the five independent directors, there will be 8 nominated directors who are men and 8 nominated directors who are women. This means the gender requirement is currently satisfied. A summary of OCOG directors, including a gender breakdown, is at Attachment E.
6. It's important to note that there is one remaining nominated director to be confirmed on the OCOG Board, which is the Australian Olympic Committee's (AOC) nomination of their president or honorary life president. The AOC has not nominated their current president John Coates AC as he is retiring. Mr Coates is expected to be replaced at the elections for president at AOC's Annual General Meeting on 30 April 2022.
- a. If the next AOC president is male and the AOC nominate their president, then the gender requirement for nominated directors will not be satisfied.

OFFICIAL: Sensitive

OFFICIAL: Sensitive

- b. Mr Coates will continue as an OCOG director by virtue of being a Vice President of the International Olympic Committee from Australia (an ex-officio director role)

s 42

8. In the interim, your letters at Attachment A and Attachment B to Minister Hunt and Premier Palaszczuk respectively, ask that they continue to monitor the gender breakdown of the OCOG, given requirements under the OCOG Act and the Government's broader commitment to gender balance on Australian Government boards.

Background

9. Remuneration from OCOG directors will be determined by the Queensland Government.

s 47C

Susan Fitzgerald
Assistant Secretary
Education and Immigration
3 April 2022

Policy Officer: s 22(1)(a)(ii)
Phone no: s 22(1)(a)(ii)
Consultation: Department of Health,
Cabinet Division, Comm-State, Legal
Policy and Office for Women

OFFICIAL: Sensitive

ATTACHMENTS

ATTACHMENT A RESPONSE LETTER TO MINISTER HUNT

ATTACHMENT B RESPONSE LETTER TO PREMIER PALASZCZUK

**ATTACHMENT C LETTER FROM PREMIER PALASZCZUK PROPOSING
NOMINEES – 3 APRIL 2022**

**ATTACHMENT D LETTER FROM MINISTER HUNT WITH NOMINEES'
SUPPORTING DOCUMENTATION**

ATTACHMENT E SUMMARY OF OCOG DIRECTORS