

COMMITTED TO IMPROVING THE STATE OF THE WORLD

Professor Klaus Schwab Founder and Executive Chairman

The Hon. Scott Morrison Prime Minister of Australia Department of the Prime Minister and Cabinet of Australia Andrew Fisher Building 1 National Circuit Barton ACT 2600 Canberra Australia

22 June 2020 sis/pso

Dear Prime Minister,

It is my great pleasure and honour to invite you to the 51st World Economic Forum Annual Meeting, which will take place from 26 to 29 January 2021 in Davos-Klosters, Switzerland.

With this true global gathering, bringing together political, business, civil society and media leaders at the highest level, the Forum aims to provide a clear signal, at the beginning of next year, that the world has moved out of the COVID-19 pandemic. The discussions will focus on shaping policies for the post-COVID-19 era under the theme of the Great Reset.

Of course, the meeting will only be held if the Forum can guarantee the safety and health of all participants.

Australia has always been a strong advocate of a rules-based multilateral framework. As the framework comes under threat, your participation in the Annual Meeting will help to reiterate your country's commitment to the issue and will give you the opportunity to design policies for the post-COVID-19 era.

I look forward to welcoming you in Davos. The Forum will work with your staff to ensure that your participation becomes a major force in shaping the Great Reset.

Yours sincerely,

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Professor Klaus Schwah Founder and Executive Chairman

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COVID-19: THE GREAT RESET

KLAUS SCHWAB THIERRY MALLERET

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WORLD ECONOMIC FORUM

COMMITTED TO IMPROVING THE STATE OF THE WORLD World Economic Forum

91-93 route de la Capite CH 1223 Cologny Switzerland

Recipient - Destinataire - Empfänger

Department of the Prime Minister and Cabinet of Australia

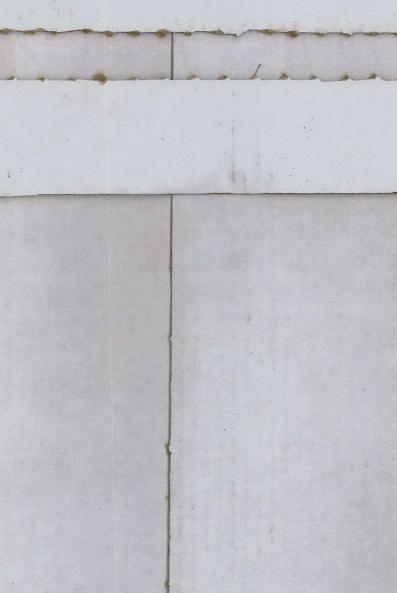
The Hon. Scott Morrison Prime Minister of Australia

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COMMITTED TO IMPROVING THE STATE OF THE WORLD

Professor Klaus Schwab Founder and Executive Chairman

The Hon. Scott Morrison Prime Minister of Australia Department of the Prime Minister and Cabinet of Australia 1 National Circuit Barton ACT2600 Australia

21 December 2020 anca/pso

Dear Prime Minister,

Following up on my earlier invitation, I would like to update you on the World Economic Forum Special Annual Meeting 2021, which will now take place in Singapore from 25 to 28 May 2021.

This will be the first global leadership summit in 2021 where leaders from government and business come together again in an atmosphere of trust to design a common recovery path and rebuild a more resilient, cohesive and sustainable society.

As you know, Singapore has been successful in dealing with the pandemic and can be considered a safe destination. The Forum is working closely with the Government of Singapore to make the Special Annual Meeting 2021 interactive and impactful, and at the same time safe and healthy.

The global community would deeply appreciate engaging with you on Australia's strategic priorities on the post-pandemic economic front and the country's positive role in the emerging international order.

This meeting has the full support of the Government of Singapore and the Forum expects the participation of the key leaders in Asia. It therefore would be an optimal opportunity to strengthen Australia-ASEAN relations.

The Forum will contact your office to ensure that this engagement is of maximum value for you and the Government of Australia. I truly look forward to welcoming you personally in Singapore and wish you a happy and healthy holiday season.

Yours sincerely,	s 22(1)(a)(ii)
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IMPROVING THE STATE OF THE WORLD

Professor Klaus Schwab Founder and Executive Chairman

The Hon. Scott Morrison Prime Minister of Australia Department of the Prime Minister and Cabinet of Australia 1 National Circuit Barton ACT2600 Australia

30 August 2021 anca/pso

Dear Prime Minister,

It is my great pleasure to invite you to the World Economic Forum Annual Meeting 2022, which will take place in Davos-Klosters from 17 to 21 January.

It is essential for the world's foremost political, business and civil society leaders to come together once again in order to restore trust in the ability to shape the future in collaborative ways.

Under your leadership, Australia has taken on some of the foremost global challenges, driving forward an ambitious energy transition, championing the need for vaccine equity, and mobilizing to strengthen the multilateral trading system. As leaders convene for the Annual Meeting in January, your vision for how best to shape the emerging post-pandemic economy will be crucial.

The Forum will work closely with your office to ensure that your participation is of the greatest relevance for you and Australia.

I look forward to welcoming you personally in Davos. s 22(1)(a)(ii)

Yours sincerely,

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Professor Klaus Schwab Founder and Executive Chairman

The Hon. Scott Morrison Prime Minister of Australia Department of the Prime Minister and Cabinet of Australia 1 National Circuit Barton ACT 2600 Australia

20 December 2021 sabn/pso

Dear Prime Minister,

I had hoped until this moment that with the stringent health measures, it would finally be possible to come back together again in January to address the manifold challenges the world is confronting. The World Economic Forum has received overwhelming support and interest from government and business leaders globally to participate in the Annual Meeting in Davos, recognizing the critical need to meet face-to-face to rebuild trust after two tumultuous years.

Yet, the uncertainty of Omicron and the attendant public health implications unfortunately make this impossible. Therefore, the Forum needs to postpone its in-person meeting. The health and safety of participants and the community is the most important priority. As soon as conditions allow, discussions will take place to find a new date for the Annual Meeting.

During the Annual Meeting week, 17 to 21 January 2022, the Forum will hold a series of virtual State of the World sessions. In this context, it would be my honour to have you deliver a live State of the World address. Broadcast to a worldwide audience, this address will be followed by an interactive discussion with chief executives from the Forum community of over 1,000 leading global companies.

I look forward to the opportunity to have you make such virtual State of the World address in January and to gathering in person again in Davos, hopefully in early summer 2022.

hope that the new year will bring renewed optimism for a healthier, happier, and safer world. s 22(1)(a)(ii)

Yours sincerely,

s 22(1) (a)(ii)



COMMITTED TO IMPROVING THE STATE OF THE WORLD

Børge Brende President

The Hon. Scott Morrison Prime Minister of Australia Department of the Prime Minister and Cabinet of Australia 1 National Circuit Barton ACT 2600 Australia

25 January 2022 sabn/pso

Dear Prime Minister,

I would like to express my sincere gratitude for the special address you delivered during the World Economic Forum Davos Agenda.

Radically different pandemic experiences have exacerbated generational, geographical, political and economic divides. The Davos Agenda 2022 served as the focal point at the start of the year for leaders to share their outlook, insights and plans relating to the most urgent global issues, as well as the platform to accelerate the partnerships needed to tackle shared challenges and shape a more sustainable and inclusive future.

Your message to the world to "grow together" for rapid economic recovery was poignant as growing together is indeed needed to close widening inequality gaps. The responses you provided to the chief executives also demonstrated Australia's strong commitment to working on solutions to decarbonize the global economy as well as the importance of strengthening the adoption and integration of digital technologies for the development of small and medium-sized enterprises.

It was a privilege to hear about your plans for Australia and the region to bridge divides and foster global multistakeholder collaboration. Once again, thank you for your crucial engagement. I look forward to working with you to build on the outcomes of the Davos Agenda in the run-up to the World Economic Forum Annual Meeting 2022, which will be held in Davos-Klosters, Switzerland, from 22 to 26 May.

Yours sincerely,

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