

The Hon. Malcolm Turnbull
Prime Minister of Australia
Department of the Prime Minister and Cabinet of Australia
P.O. Box : 6500
Barton, ACT 2600
Australia

30 August 2017
arco

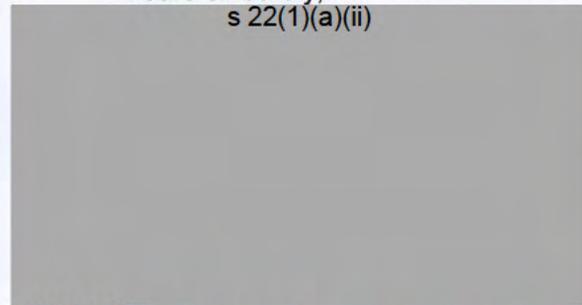
Dear Prime Minister,

After the recent worldwide cyberattacks, the World Economic Forum contacted key government agencies and international organizations, such as INTERPOL, as well as its member communities. They all acknowledged that global and coordinated action is needed. The World Economic Forum, with the endorsement of its Board of Trustees, will use its trusted public-private platform to create a common effort to promote a more resilient and robust cyberspace.

We will prepare the launch of the Global Cyber Centre with a meeting at the working level, which will take place on 13 to 14 November 2017 at the Forum's headquarters in Geneva, Switzerland. We will have the participation of 100 system-relevant global companies at the meeting.

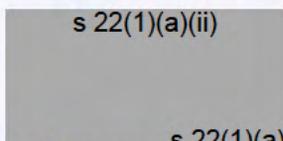
We would like your government to be part of this initiative. Please let us know whom you would like to nominate and we will provide this person with the relevant documentation, including the list of participants and the meeting programme.

Yours sincerely,
s 22(1)(a)(ii)



s 22(1)(a) Klaus Schwab
Founder and Executive Chairman

s 22(1)(a)(ii)



s 22(1)(a)
(ii)
Jean-Luc Vézina
Head, Global Cyber Centre
Member of the Executive Committee

Invitation to a meeting on the establishment of the World Economic Forum

Global Cyber Centre

Cologny, Switzerland 13 - 14 November



Venue

This meeting will be held at World Economic Forum headquarters.

91-93 Route de la Capite
1223 Cologny
Switzerland

Date

Monday 13 November 2017 19.00 - 21.00
Working Dinner

Tuesday 14 November 2017 09.00 - 17.00
Workshop

The discussions will be chaired by Klaus Schwab, Founder and Executive Chairman, World Economic Forum, and Jean-Luc Vez, Head of the Global Cyber Centre, World Economic Forum (Director-General, Swiss Federal Police, 2001-2013).

Discussion Items

Mission

The mission of the Centre is to offer governments, Forum Partners and international organizations/ agencies a unique platform to permanently and effectively diminish the impact of malicious activities on the web by addressing all threats from a public-private partnership perspective.

Centre Activities

The Centre will manage multiple work streams and projects that will focus on the following key themes, all with the goal of determining common measures that could enable the public and private sectors to address cybersecurity challenges:

1. Furthering the Implementation of ongoing Forum Initiatives

- Recommendations for Public-Private Partnership against Cybercrime (2016)
- Guidance on Public-Private Information Sharing against Cybercrime (2017)
- Advancing Cyber Resilience, Principles and Tools for Boards (2017)

2. Cyber Library and Practical Tools

The Centre aims to provide a secure reference space on cybersecurity-related issues and a reliable source of pragmatic options for action to protect and defend against cyber threats.

The **Library** will provide a state-of-the-art repository for knowledge sharing and ideas.

Tools will include checklists and processes so that actors can understand and implement processes and procedures in certain instances.

3. Think Tank

The Centre will partner with think tanks and academic institutions to produce research at the forefront of cybersecurity developments. This will allow the Centre to permanently adapt its mission and offering. The Centre will explore future cybersecurity scenarios showing how technology and the internet could potentially impact society. These scenarios will serve as a basis for multistakeholder discussions on how the public and private sectors could collaborate to create tools and methods to manage these scenarios.

4. Creation of Protocols and Capacity Building

The Centre will equip stakeholders with the necessary tools to successfully tackle cyber threats. It will:

- Collaborate with the Council of Europe to update the Budapest Convention – which entered into force in 2002 – to guide on how it can be applied to the radically different cybersecurity climate today.
- Catalyse initiatives developing innovative forms of regulation.

- Assist regions that are “cyber poor” in the development of cyber strategies and/or national cyber laws – launch ideas, connect with partners to build capacity in a broader sense.

5. Countering digital misinformation and media manipulation

The Centre will create a network to identify, research and develop tactics to counter digital misinformation and media manipulation threats:

- Bring together experts across disciplines to build a deep understanding of information operation campaigns, tactics and defence.
- Develop a representative inter-partner alert system to predict potential campaigns and threats.
- Share knowledge across stakeholder groups.

During this meeting, participants will discuss:

- **Centre activities**, identifying specific needs and essential parts of the Centre’s value proposition.
- **Oversight bodies**, exploring the options for an optimal governance system for the Centre, which will be based at the World Economic Forum – the international organization for public-private cooperation.
- **Membership**, determining the optimal composition of Centre membership in the interests of ensuring trusting and efficient cooperation among members.
- **Partnership**, identifying the expert groups and institutions that could support the Global Cyber Centre.

Contact

For further questions and to confirm your organization’s participation, please contact:
globalcybercentre@weforum.org.



Professor Klaus Schwab
Founder and Executive Chairman

The Hon. Malcolm Turnbull
Prime Minister of Australia
Department of the Prime Minister and Cabinet of Australia
P.O. Box : 6500
Barton, ACT 2600
Australia

23 March 2018
lifo/arco

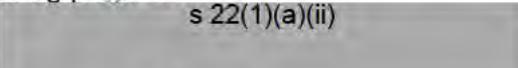
Dear Prime Minister,

I am pleased to invite you to the 49th World Economic Forum Annual Meeting, which will take place in Davos-Klosters, Switzerland, from 22 to 25 January 2019.

As demonstrated again at the Annual Meeting last January, there has never been a greater need for a true multistakeholder summit to shape the global agenda at the beginning of the year.

Given the rapid geopolitical and geo-economic change in Asia and the world, your perspectives and those of Australia will be critical to identify new pathways for political and economic cooperation.

On behalf of the 3,000 leaders from government, business and civil society who will take part in the meeting, I look forward to your participation and active engagement. The Forum will work closely with your office over the coming months to build a personalized agenda that takes into account your evolving priorities.

Yours sincerely,  s 22(1)(a)(ii)

 s 22(1)(a)(ii)

MC18-057756

WORLD
ECONOMIC
FORUM

COMMITTED TO
IMPROVING THE STATE
OF THE WORLD

Børge Brende
President

The Hon. Malcolm Turnbull
Prime Minister of Australia
Department of the Prime Minister and Cabinet of Australia
P.O. Box : 6500
Barton, ACT 2600
Australia

24 April 2018
lifo/arco

Dear Prime Minister,

We are pleased to invite you to the 27th World Economic Forum on ASEAN, which will be held on 11-13 September 2018 in Ha Noi, Viet Nam. The meeting, organized in close collaboration with the Government of Viet Nam, will convene more than 800 heads of state and ministers, senior decision-makers from industry, and leading figures from academia and civil society.

Organized under the theme ASEAN 4.0: Entrepreneurship and the Fourth Industrial Revolution, the meeting will focus on harnessing innovation and public-private collaboration to tackle the region's pivotal challenges.

This year's meeting offers a timely opportunity for you to build on the momentum you created at the Australia-ASEAN Special Summit hosted in March in Sydney and to share your perspectives and those of Australia on regional security, trade and entrepreneurship.

The Forum will work closely with your office to develop a customized agenda for you that is designed to capitalize on your experience and expertise and to help leaders deliver change in the region. We look forward to welcoming you in Viet Nam.

Yours sincerely,

§ 22(1)(a)(ii)





COMMITTED TO
IMPROVING THE STATE
OF THE WORLD

Professor Klaus Schwab
Founder and Executive Chairman

The Hon. Scott Morrison
Prime Minister of Australia
Department of the Prime Minister and Cabinet of Australia
P.O. Box 6500
Barton, ACT 2600
Australia

3 September 2018
lifo/arco

Dear Prime Minister,

Congratulations on your appointment as Prime Minister of Australia. It is a strong vote of confidence in your many achievements as Treasurer. Your fresh perspectives and determination will ensure you are well-placed to tackle the challenges that lie ahead.

In this context, I am pleased to invite you to the 49th World Economic Forum Annual Meeting, which will take place in Davos-Klosters, Switzerland, from 22 to 25 January 2019.

As you begin your new role, the World Economic Forum is keen to reaffirm its commitment to strengthening and developing initiatives with the Australian Government on innovation, economic growth and the future of work. Given your experience in guiding Australia to 27 years of continuous economic growth, your voice will be essential to the deliberations in Davos next January.

The Forum will work closely with your office over the coming months to build a personalized agenda that serves your interests in an optimal manner.

Once again, please accept my best wishes for your role.

Yours sincerely,

s 22(1)(a)(ii)

22/09/18

Professor Klaus Schwab
Founder and Executive Chairman

The Hon Scott Morrison MP
Prime Minister of Australia
Government of Australia
Parliament House
Canberra
ACT 2600
Australia

20 May 2019
jwo/sis

Dear Prime Minister,

I would like to extend my warmest congratulations on your recent electoral victory.

The mandate provided to you by the Australian population demonstrates a strong belief in the policies put forward by your party and is a testament to your successful stewardship of the country over the past year.

As the International Organization for Public-Private Cooperation, the World Economic Forum looks forward to working closely with your government to achieve positive change in Australia. We also hope that, in the months ahead, we will be able to provide you with a suitable platform to showcase your vision and strategic priorities to the wider international community.

s 22(1)(a)(ii)

Yours sincerely,

2019/05/20



COMMITTED TO
IMPROVING THE STATE
OF THE WORLD

Professor Klaus Schwab
Founder and Executive Chairman

The Hon Scott Morrison MP
Prime Minister of Australia
Government of Australia
Parliament House
Canberra
ACT 2600
Australia

20 May 2019
jwo/sis

Dear Prime Minister,

I would like to extend my warmest congratulations on your recent electoral victory.

The mandate provided to you by the Australian population demonstrates a strong belief in the policies put forward by your party and is a testament to your successful stewardship of the country over the past year.

As the International Organization for Public-Private Cooperation, the World Economic Forum looks forward to working closely with your government to achieve positive change in Australia. We also hope that, in the months ahead, we will be able to provide you with a suitable platform to showcase your vision and strategic priorities to the wider international community.

s 22(1)(a)(ii)

Yours sincerely,

s 22(1)(a)(ii)



COMMITTED TO
IMPROVING THE STATE
OF THE WORLD

Professor Klaus Schwab
Founder and Executive Chairman

The Hon Scott Morrison MP
Prime Minister of Australia
Government of Australia
Parliament House
Canberra
ACT 2600
Australia

20 May 2019
jwo/sis

Dear Prime Minister,

I would like to extend my warmest congratulations on your recent electoral victory.

The mandate provided to you by the Australian population demonstrates a strong belief in the policies put forward by your party and is a testament to your successful stewardship of the country over the past year.

As the International Organization for Public-Private Cooperation, the World Economic Forum looks forward to working closely with your government to achieve positive change in Australia. We also hope that, in the months ahead, we will be able to provide you with a suitable platform to showcase your vision and strategic priorities to the wider international community.

s 22(1)(a)(ii)

Yours sincerely,

s 22(1)(a)(ii)



COMMITTED TO
IMPROVING THE STATE
OF THE WORLD

Professor Klaus Schwab
Founder and Executive Chairman

The Hon. Scott Morrison
Prime Minister of Australia
Department of the Prime Minister and Cabinet of Australia
PO Box 6500
Canberra ACT 2600
Australia

30 August 2019
sis/pso

Dear Prime Minister,

On behalf of the Board of Trustees of the World Economic Forum, the International Organization for Public-Private Cooperation, I am pleased to invite you to the World Economic Forum Annual Meeting, which will take place in Davos-Klosters, Switzerland, from 21 to 24 January 2020.

In the 50 years since its creation, the Annual Meeting has become the world's most impactful high-level gathering, bringing together leaders from government, international organizations, business and civil society to shape global, regional and industry agendas at the beginning of the year.

The Annual Meeting will provide powerful opportunities for Australia to shape global ideas on how to strengthen the rules-based multilateral system amid deepening uncertainty in the international order. Participants would also highly value your insights into how the country has successfully maintained uninterrupted economic growth for nearly three decades.

The Forum will work closely with your office over the coming months to build a special agenda that meets your strategic interests and evolving priorities.

I look forward to your active engagement and to welcoming you to the Forum's 50th Annual Meeting in January.

Yours sincerely,

s 22(1)(a)
(ii)

s 22(1)(a)(ii)

Professor Klaus Schwab
Founder and Executive Chairman

The Hon. Scott Morrison
Prime Minister of Australia
Department of the Prime Minister and Cabinet of Australia
PO Box 6500
Canberra ACT 2600
Australia

30 August 2019
sis/pso

Dear Prime Minister,

On behalf of the Board of Trustees of the World Economic Forum, the International Organization for Public-Private Cooperation, I am pleased to invite you to the World Economic Forum Annual Meeting, which will take place in Davos-Klosters, Switzerland, from 21 to 24 January 2020.

In the 50 years since its creation, the Annual Meeting has become the world's most impactful high-level gathering, bringing together leaders from government, international organizations, business and civil society to shape global, regional and industry agendas at the beginning of the year.

The Annual Meeting will provide powerful opportunities for Australia to shape global ideas on how to strengthen the rules-based multilateral system amid deepening uncertainty in the international order. Participants would also highly value your insights into how the country has successfully maintained uninterrupted economic growth for nearly three decades.

The Forum will work closely with your office over the coming months to build a special agenda that meets your strategic interests and evolving priorities.

I look forward to your active engagement and to welcoming you to the Forum's 50th Annual Meeting in January. s 22(1)(a)(ii)

Yours sincerely,

s 22(1)(a)(ii)



COMMITTED TO
IMPROVING THE STATE
OF THE WORLD

Professor Klaus Schwab
Founder and Executive Chairman

The Hon. Scott Morrison
Prime Minister of Australia
Department of the Prime Minister and Cabinet of Australia
Andrew Fisher Building
1 National Circuit
Barton ACT 2600
Canberra
Australia

22 June 2020
sis/pso

Dear Prime Minister,

It is my great pleasure and honour to invite you to the 51st World Economic Forum Annual Meeting, which will take place from 26 to 29 January 2021 in Davos-Klosters, Switzerland.

With this true global gathering, bringing together political, business, civil society and media leaders at the highest level, the Forum aims to provide a clear signal, at the beginning of next year, that the world has moved out of the COVID-19 pandemic. The discussions will focus on shaping policies for the post-COVID-19 era under the theme of the Great Reset.

Of course, the meeting will only be held if the Forum can guarantee the safety and health of all participants.

Australia has always been a strong advocate of a rules-based multilateral framework. As the framework comes under threat, your participation in the Annual Meeting will help to reiterate your country's commitment to the issue and will give you the opportunity to design policies for the post-COVID-19 era.

I look forward to welcoming you in Davos. The Forum will work with your staff to ensure that your participation becomes a major force in shaping the Great Reset.

Yours sincerely,

s 22(1)(a)(ii)

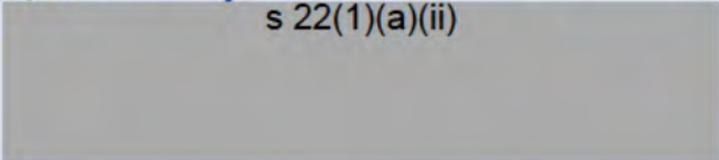
s 22(1)(a)(ii)

Professor Klaus Schwab
Founder and Executive Chairman

Please find attached my latest book on the Covid crisis. I hope you will find it a useful tool in navigating your country through this crisis.

With my best wishes,

s 22(1)(a)(ii)



COVID-19: THE GREAT RESET

KLAUS SCHWAB
THIERRY MALLERET

FORUM PUBLISHING

Sender - Expéditeur - Absender



COMMITTED TO
IMPROVING THE STATE
OF THE WORLD

World Economic Forum

91-93 route de la Capite
CH 1223 Cologny
Switzerland

Recipient - Destinataire - Empfänger

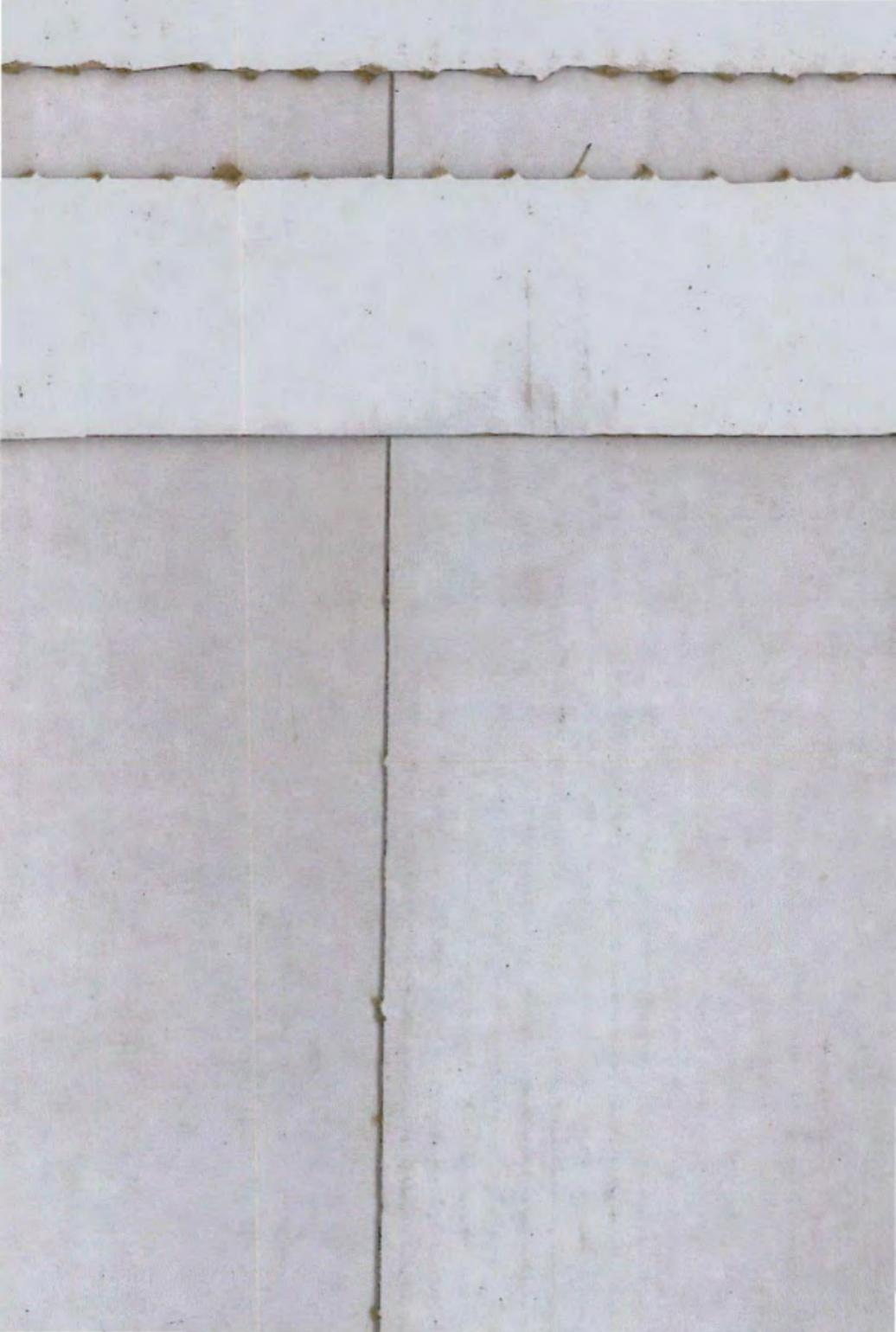
**Department of the Prime Minister and
Cabinet of Australia**

The Hon. Scott Morrison
Prime Minister of Australia

**1 National Circuit
Barton**

**6500
2600 Barton
ACT**

Country: **Australia**





COMMITTED TO
IMPROVING THE STATE
OF THE WORLD

Professor Klaus Schwab
Founder and Executive Chairman

The Hon. Scott Morrison
Prime Minister of Australia
Department of the Prime Minister and Cabinet of Australia
1 National Circuit
Barton ACT2600
Australia

21 December 2020
anca/pso

Dear Prime Minister,

Following up on my earlier invitation, I would like to update you on the World Economic Forum Special Annual Meeting 2021, which will now take place in Singapore from 25 to 28 May 2021.

This will be the first global leadership summit in 2021 where leaders from government and business come together again in an atmosphere of trust to design a common recovery path and rebuild a more resilient, cohesive and sustainable society.

As you know, Singapore has been successful in dealing with the pandemic and can be considered a safe destination. The Forum is working closely with the Government of Singapore to make the Special Annual Meeting 2021 interactive and impactful, and at the same time safe and healthy.

The global community would deeply appreciate engaging with you on Australia's strategic priorities on the post-pandemic economic front and the country's positive role in the emerging international order.

This meeting has the full support of the Government of Singapore and the Forum expects the participation of the key leaders in Asia. It therefore would be an optimal opportunity to strengthen Australia-ASEAN relations.

The Forum will contact your office to ensure that this engagement is of maximum value for you and the Government of Australia. I truly look forward to welcoming you personally in Singapore and wish you a happy and healthy holiday season.

Yours sincerely,

s 22(1)(a)(ii)

s 22(1)(a)(ii)

Professor Klaus Schwab
Founder and Executive Chairman

Dear The Hon. Scott Morrison

It is my great pleasure to send you my latest book, "Stakeholder Capitalism". It explores how governments and companies can build the future.

I've included also some personal perspectives, which I hope you will enjoy reading.

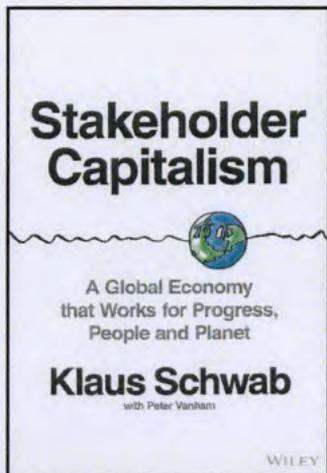
s 22(1)(a)(ii)

I look forward to seeing in person in Singapore at our Special Annual Meeting, which shall be the first in-person summit to shape the post-COVID era.

s 22(1)(a)(ii)

Publisher & Book info

Stakeholder Capitalism: A Global Economy that Works for Progress, People and Planet. Published by John Wiley & Sons, 2021



How can we build a global economy that works for progress, people and planet? Where does the economic system that prevailed in the post-war era succeed, and where does it need a reset? And how can we avoid the pitfalls posed by advances in technology and global trade, while harnessing their strengths?

World Economic Forum founder and Executive Chairman, **Klaus Schwab**, explores the answers to these questions in his latest book, “**Stakeholder Capitalism**”. He shows how a more inclusive, sustainable, and resilient global economy post-COVID.

Publication date: January 27, 2021

Availability (selected):

- United States: Barnes & Noble, Powell’s, Amazon.com
- Canada: Chapters (Indigo), Amazon.ca
- France: Fnac, Amazon.fr
- Germany: Thalia, Weltbild, Amazon.de
- Italy: Mondadori, Feltrinelli, Amazon.it
- Japan: Amazon.co.jp
- South Korea: Kyobo Book Centre
- Singapore: Kinokuniya
- Switzerland: Orell Fuëssli
- UK: Bookshop.org, Waterstones, Foyle’s, Blackwell’s, Amazon.co.uk

Translations in various languages to follow in Spring and Summer

Wiley bulk corporate sales contacts:

- United States: Paul Reese, preese@wiley.com
- Europe, Asia and Global: Jon McCrow, jmccrow@wiley.com

Recommended retail price: US\$24.99 / €21.99 / £18.99 / CAN\$29.99

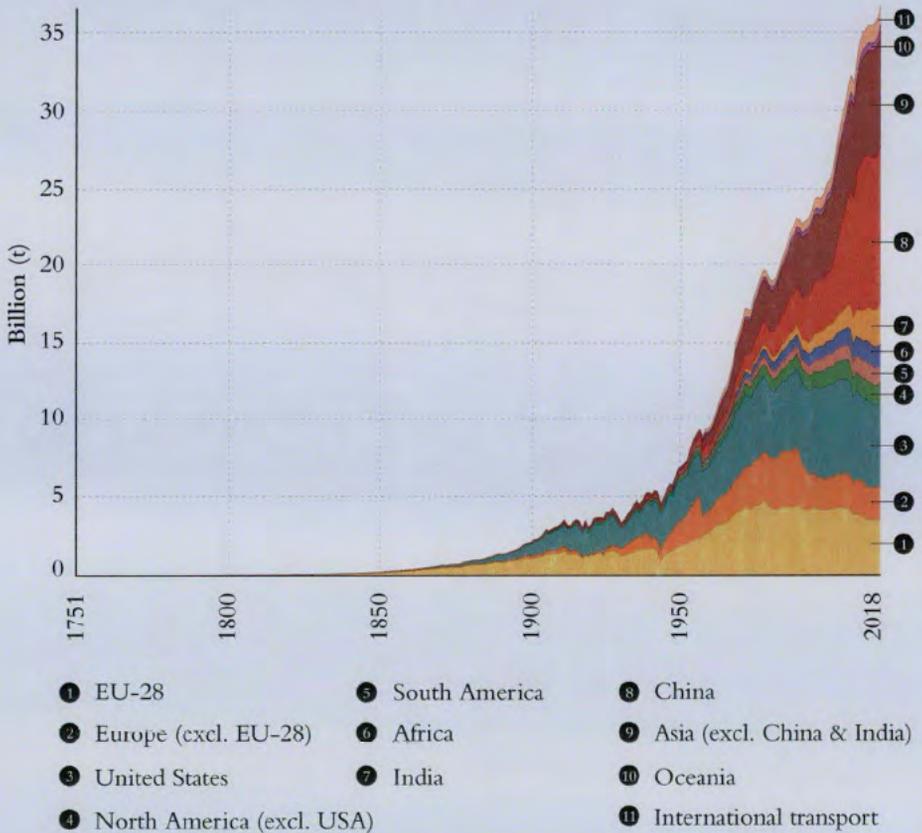


Addendum

Erratum: the following graph contains additional data layers, colors and source information on the “Annual total CO₂ emission by world region” from the start of the Industrial Revolution to the present day (2018).

It replaces graph 7.1 printed in black and white on p. 151 of this book, which omitted India’s CO₂ emissions, and mislabelled China’s. The new graph also includes additional source credits for “Our World in Data”.

Annual total CO₂ emissions, by world region



Source: Our World in Data; Carbon Dioxide Information Analysis Center (CDIAC); Global Carbon Project (GCP)

Note: 'Statistical differences' included in the GCP dataset is not included here.

OurWorldInData.org/co2-and-other-greenhouse-gas-emissions • CC BY



Stakeholder Capitalism



A Global Economy
that Works for Progress,
People and Planet

Klaus Schwab

with Peter Vanham

WILEY

EXPRESS WORLDWIDE DOX 

2021-01-26 MYDHL+ 1.0 / *30-0921*

From : World Economic Forum
Jeremie Pichon
Route de la Capite 91-93

Origin:

GOGREEN GVA

1223 COLOGNY
Switzerland

To : Department of the Prime Minister
The Hon. Scott Morrison
and Cabinet of Australia
1 National Circuit Barton

Contact
The Hon. Scott Morrison

2600 BARTON

Australia

LEJ AU-CBR-NCF CBXX

Day Time

Ref: CC10005-136759 - PF0011

Pce/Shpt Weight Piece

1.0 kg 1/1



Contents: Documents -
gen eral business

WAYBILL 74 6686 3283



(2L)AU2600+42000000



(J) JD01 4600 0084 1550 1559



COMMITTED TO
IMPROVING THE STATE
OF THE WORLD

World Economic Forum Annual Meeting 2022 Guidelines for Dignitary Delegations

Davos-Klosters, Switzerland 17-21 January



Contents

1, Introduction	3
2, Pre-meeting organization	3
2.1. TopLink registration	3
2.2. Hotel accommodation	3
2.3. Accompanying delegation	3
2.4. Diplomatic protocol service	4
2.5. Foreign security officers	4
2.6. Tour of the venue for advance teams	5
3, Arrival/welcome in Switzerland	6
3.1. Greeting dignitaries at the airport	6
3.2. Transport	6
4, On-site information	7
4.1. Main venue	7
4.2. Badge collection/handover	7
4.3. Health measures and healthcare facilities	7
4.4. General security rules	8
4.5. Public Figures Lounge	8
4.6. Bilateral meetings	8

1. Introduction

The information contained in this document is for the benefit of the dignitary delegations participating in the World Economic Forum Annual Meeting 2022. Given the exceptional circumstances under which the meeting will be convened, please read this information carefully.

For any questions related to the information in this document, please consult your Forum contact.

In case of any TopLink or account-related queries, please contact [s 47G\(1\)\(a\)](#) for technical support.

2. Pre-meeting organization

2.1. TopLink registration

Registrations for the entire delegation must be submitted no later than **Friday 7 January at 18.00 CET**.

The mandatory first step is to complete an individual online registration form for the Annual Meeting on [TopLink](#). During the registration process, you will be given the opportunity to complete related processes, such as registering the accompanying delegation and support staff, if applicable, and requesting hotel assistance, if desired.

Dignitaries are reminded to update their [TopLink](#) profile with current information when registering for the Annual Meeting, as this will be published in the official [participants list](#).

Travel details: As part of the Forum's commitment to sustainability, all participants are urged to consider their CO₂ impact, especially related to their mode of transportation. To meet environmental, social and governance (ESG) reporting requirements, new questions related to CO₂ emissions have been included in the registration form for all participants. Information from the registration form is not shared externally; however, a high-level summary of the carbon footprint of the Annual Meeting may be calculated and published.

2.2. Hotel accommodation

The World Economic Forum is a non-profit organization and does not cover the costs of hotel accommodation for dignitaries or their accompanying persons.

PublicisLive, the Forum's logistics and production provider, assists with securing a hotel room for the principal and, for a limited number of accredited accompanying persons when applicable, excluding support staff and ambassadors.

PublicisLive will only allocate hotel rooms to dignitaries who have already submitted their TopLink registration AND requested hotel assistance. To check or modify the hotel request status, visit the [TopLink registration page](#). The [TopLink guide](#) illustrates detailed steps.

As part of the hotel request, preferred check-in and check-out dates must be provided. The Forum cannot guarantee that dignitaries and their accompanying person(s) will be accommodated in the same hotel.

2.3. Accompanying delegation

Ambassadors

The World Economic Forum works closely with the permanent missions and embassies in Switzerland (or neighbouring countries, depending on the location of the embassy) on the participation of heads of state and government in the World Economic Forum Annual Meeting.

For registered heads of state and government only, the ambassador responsible for coordinating a delegation is invited to the Annual Meeting.

Accompanying person(s), spouse

In light of the current health context – and to allow for maximum interaction in the Congress Centre – the Forum only accredits a limited number of accompanying persons, in addition to a spouse.

A spouse and accompanying persons (when applicable), may be registered after the main dignitary's registration is submitted via the [TopLink registration page](#). A [TopLink guide](#) is available to illustrate detailed steps.

Note: Support staff (security officers, media staff, interpreters) are not accompanying persons and should instead be registered via [TopLink Support Staff](#) before the registration deadline (see below).

Support staff: security officer(s)

Security officers will be authorized to accompany heads of state, heads of government and ministers inside the exclusivity zones only if accredited by the Federal Office of Police. Please register all security officers to enter Switzerland via [TopLink Support Staff](#) in order to obtain authorization. For more information on the general security concept, please see [section 4.4](#).

Support staff: media delegation

Heads of state or government planning to bring a media delegation to the Annual Meeting 2022 should register all members of the media delegation via [TopLink Support Staff](#) before the registration deadline, **Friday 7 January at 18.00 CET**.

In light of the current health context, media delegations are limited to a maximum of 3 members (official spokesperson, a camera person and a photographer). For more details, refer to the [Media Delegation Guidelines](#) that will be published in the TopLink library.

There are also various opportunities for dignitaries to engage with on-site members of the press. [Find out more](#).

Support staff: vehicles and drivers

Due to security measures and restrictions on CO₂ emissions at the event, all vehicle access to the Congress Centre and the high-security hotels is restricted to vehicles with designated car stickers from Sunday 16 January at 18.00 to Saturday 22 January at 06:00.

Detailed information will be described in the [Car Sticker Guidelines](#) published in the TopLink library. In brief: there are two car sticker types – Congress Centre car stickers and Hotel car stickers.

To apply for a Congress Centre car sticker, both the driver and the vehicle must be submitted via [Support Staff registration](#) in TopLink before the registration deadline. The Graubünden Cantonal Police will review applications. Accreditation of the vehicles and drivers is at the discretion of the Graubünden Cantonal Police.

If approved, driver badges and car stickers must be collected after coordinating with your assigned Police Liaison officer, at the car sticker desk: Silvretta Shopping Centre (Bahnhofstrasse 3, 7270 Davos Platz).

Details on requesting a Hotel car sticker is described in the [guide published on TopLink](#)

Delegation hotel badges

Access to the high-security hotels is restricted from Sunday 16 January at 18.00 until Friday 21 January at 18.00.

This is applicable to the following hotels:

- AlpenGold Hotel (former InterContinental)
- Hotel Seehof
- Hilton Garden Inn and Promenade 101 building: delegation hotel badge holders may enter only if they have been invited by an organization renting office space in the Promenade 101 building.

Holders of a World Economic Forum Annual Meeting badge, which grants access to the exclusivity zone, can also access the secure hotels. However, all other persons must apply for a hotel badge if they require access to the secure hotels.

Public figure delegations may request the delegation hotel badge, which will grant access to all secured hotels. Detailed information is available in the [Delegation Hotel Badge Guidelines](#) on TopLink.

2.4. Diplomatic protocol service

The Swiss Confederation does not arrange official protocols for dignitaries travelling to Davos-Klosters for the World Economic Forum Annual Meeting 2022. However, your country's embassy or permanent mission must still contact the Federal Department of Foreign Affairs (FDFA) Protocol Office to inform the latter of any foreign government delegations travelling to Switzerland.

Please use the secure eVIP system to do so.

Embassies not yet registered to use the eVIP platform are kindly requested to contact [s 47G\(1\)\(a\)](#) or further information.

Federal Department of Foreign Affairs of Switzerland
Protocol Service
Bundeshaus West
CH-3003 Bern
Tel.: [s 47G\(1\)\(a\)](#)
Email: [s 47G\(1\)\(a\)](#)

2.5. Foreign security officers

Contact details for Swiss authorities

Foreign security officers must be announced to the Federal Office of Police to receive the necessary authorization.

Federal Office of Police (fedpol)
Bundessicherheitsdienst – Federal Security Service
Guisanplatz 1a
[CH-3003 Bern](#)
Tel.: +41 (0)58 463 4411
Fax: +41 (0)58 462 4757
bsdwef@fedpol.admin.ch

The Graubünden Cantonal Police (state police) implement security measures for dignitaries as instructed by the Federal Office of Police.

A coordination process is mandatory between delegations and the Graubünden Cantonal Police (state police). Please contact them using the VIP hotline:

Kantonspolizei Graubünden
(Graubünden Cantonal Police)
Ringstrasse 2
7000 Chur
VIP hotline: [s 47G\(1\)\(a\)](#) (operational from 2 Dec)
Email: [s 47G\(1\)\(a\)](#)

Firearm licences

Foreign security officers who need to carry a weapon on Swiss territory must obtain a firearm licence in advance. Their country's embassy or permanent mission must apply for the licence in writing to the Federal Department of Foreign Affairs Protocol Service at least two weeks before the date of entry into Switzerland.

Please note: Police regulations stipulate that no firearms will be allowed inside the Congress Centre during the Annual Meeting.

Important information

- The Federal Office of Police in Bern will not issue firearm licences to private security or corporate security personnel, pursuant to Art. 27/5 Federal Act on Weapons, Weapon Accessories and Ammunition (SR 514.54) as well as Art. 49 Ordinance on weapons, weapon accessories and ammunition (SR 514.541)
- Such personnel are subject to the licensing procedures applicable in each Swiss canton. Licences will be delivered only after the necessary examinations. Security personnel may only carry handguns

(pistols/revolvers) as weapons. All other weapons (automatic weapons, in particular) fall under Switzerland's law on war materials and police authorities will therefore impound them upon their entry into Switzerland.

- A maximum of five handgun licences will be granted per dignitary delegation.
- When crossing the border into Switzerland, weapon checks may be conducted.
- The Federal Office of Police will hand over firearm licences, if granted, when security personnel cross the border into Switzerland.
- Carrying a firearm is permitted only while on duty with the VIP.

Radio frequencies and communication equipment

The use of equipment for voice communication requires a temporary commercial radio licence. Your country's embassy or permanent mission must contact the Federal Office of Communications to request such a licence.

Federal Office of Communications
Radio Licences
Zukunftstrasse 44
P.O. Box 252
CH-2501 Biel

s 47G(1)(a)

The office will issue the licence to the relevant embassy or permanent mission two to three days following reception of the request.

2.6. Tour of the venue for advance teams

Security officers

Security officers should contact their assigned police liaison officer to arrange a visit of the Congress Centre well in advance of the time at which they would like the visit to take place (see information in [section 2.5](#)).

Other advance team visits

Visits taking place before 2 January can be arranged by contacting the Davos Convention Services at info@davos.ch or +41 81 415 2160.

Access to the Congress Centre is restricted from 2 January, when security clearance and upload of evidence of COVID-19 vaccination are required. It is therefore recommended that advance visits take place before 15 January 18.00. A date and time for the visit must be agreed with the Forum contact at least 72 hours in advance.

To do so, submit a registration request via TopLink at least 72 hours in advance so that a unique link will be sent by email (from [s 47G\(1\)\(a\)](#) for the evidence of COVID-19 vaccination to be uploaded:

- Delegation members who have already submitted a registration request via TopLink for a meeting badge as accompanying or support staff, or for a delegation

hotel badge, can receive authorization for the advance visit once agreed with their Forum contact.

- Advance visitors who will not have a meeting badge must register via [TopLink Support Staff](#), on the main dignitary's account, for a [Congress Centre Tour badge](#) at least 72 hours in advance.

After 15 January 18.00, access to the Congress Centre is restricted to active Annual Meeting badges ([section 4.3](#)).

3. Arrival/welcome in Switzerland

3.1. Greeting dignitaries at the airport

All government dignitaries must indicate to the Federal Department of Foreign Affairs of Switzerland Protocol Office (via the relevant embassy/permanent mission) whether welcome services are required at the airport.

Dignitaries from international organizations may request the welcome services directly from **s 47G(1)(a)**

Policy for government dignitaries with security measures

Please liaise directly with the Federal Department of Foreign Affairs of Switzerland Protocol Office (via your embassy/permanent mission) to receive all the necessary details on greeting dignitaries at Zurich or St Gallen-Altenrhein airports.

Policy for government dignitaries without security measures

For dignitaries to receive VIP welcome services, please ensure the Federal Department of Foreign Affairs of Switzerland Protocol Office has been notified via your embassy/mission. In general, VIP arrival services are extended to the main dignitary, one security and one accompanying person. For delegations larger than 3 persons, **s 47G(1)(a)** or for St Gallen-Altenrhein contact **s 47G(1)(a)**. The Forum does not cover the cost of extended VIP services.

A welcome service will be available from Monday 17 January to Thursday 20 January at Zurich Airport for all Annual Meeting participants, should you require any assistance on arrival or departure.

On departure from Switzerland at Zurich Airport, dignitaries will be guided to the relevant check-in lounge and air-side lounge for their airline.

3.2. Transport

Own transport

If using a privately hired car – or a car provided by the embassy – please ensure that both the vehicle and driver are authorized to access the security zone as detailed in section [2.3 Support staff: vehicles and drivers](#).

Please follow the road signs as there are several traffic detours in Davos before and during the Annual Meeting.

Policy for dignitaries with security measures

If the Federal Office of Police coordinates the transportation of the dignitary, the delegation will receive all necessary details directly from the Federal Office of Police (via their embassy/permanent mission).

Important: The Forum is not involved in coordinating transportation/security measures coordinated by the police. Please clarify with your police liaison officer whether or not a vehicle will be provided.

Policy for dignitaries without security measures

Airport transfer: The Forum can provide a limousine service between Zurich Airport or St Gallen-Altenrhein Airport and Davos-Klosters on request. Please liaise with your Forum contact to book this service at least 48 hours in advance.

On-site transport: Transportation between hotels and the main venue can be requested by contacting the limousine hotline between 16 January to 21 January. Hotline details will be provided closer to the meeting start date. Kindly book the limousine service at least 1 hour in advance, ideally the night before for early morning bookings.

The limousine can accommodate the dignitary and up to 2 additional passengers depending on their luggage.

Shuttle service

As an alternative, all registered Annual Meeting participants and members of their delegation with a valid meeting badge may take the complimentary Forum shuttle bus from Zurich Airport to Davos-Klosters.

To guarantee a seat on the shuttle, travellers must register online from 6 December at: **s 47G(1)(a)**

Monday 17 January

From Zurich Airport hourly from 07.00 to 22.00

Tuesday 18 January

From Zurich Airport hourly from 07.00 to 17.00

Friday 21 January

From Davos hourly from 14.00 to 18.00
From Klosters hourly from 14.15 to 18.15

Saturday 22 January

From Davos hourly from 05.00 to 11.00
From Klosters hourly from 05.15 to 11.15

Helicopter

Helicopter transfers are strictly limited and are flown by Swiss Army forces. This service is only provided based on a risk assessment. The Federal Office of Police oversees the coordination of these transfers.

Federal Office of Police (fedpol)

Bundessicherheitsdienst, Federal Security Service
Guisanplatz 1a
CH-3003 Bern
s 47G(1)(a)

Other means of transport

Distances between venues in Davos are short and can be walked in most cases.

4. On-site information

4.1. Main venue

Davos Congress Centre, Talstrasse 49a, 7270 Davos Platz.

4.2. Badge collection/handover

Badges for the delegation can be collected by the named badge holders at the registration venue. Alternatively, selected badge types can be handed over by the Forum contact at a pre-agreed location from Sunday 16 January. Annual Meeting badges will remain inactive until the badge holder visits a PCR testing location with the badge. See section 4.3 below.

4.3. Health measures and healthcare facilities

The well-being of participants, staff, service providers and hosts is a priority. In collaboration with the Government of Switzerland and cantonal health authorities, the World Economic Forum has developed rigorous protocols for a safe and successful in-person gathering for participants and staff, to be followed throughout the entire Annual Meeting 2022.

Access to the official venues is limited to persons vaccinated against COVID-19. On-site PCR testing every 48 hours ensures continuity of badge validity for access to the exclusivity zone at the main venue. For further information, please consult the [Guidelines on Health Measures](#), which describe standard procedures for participants to collect badges in person at the registration venue before proceeding to a testing centre for badge activation.

Alternatively, dignitaries may arrange for badge handover by their Forum contact, as described in [section 4.2](#). Annual Meeting badges require activation by on-site testing after collection or handover is completed.

a) **To activate a badge:** Prior to the first on-site PCR test, proof of a valid negative PCR test result must be uploaded at least 30 minutes in advance.

b) **To renew an active badge,** a new on-site PCR test is required before the 48-hour window expires.

In each case, the badge is activated during testing for the following 48 hours. Failure to comply with either (a) or (b) will result in access to the exclusivity zone being revoked with a wait of up to 12 hours for the negative PCR test result from the testing laboratory.

On-site testing measures for heads of state or government, and dignitaries with security measures

A head of state or government or protected dignitary will have access to mobile in-room COVID testing services as long as they are accommodated in an official Forum hotel. Accredited members of the delegation must follow standard testing procedures at World Economic Forum testing centres.

On-site testing measures for dignitaries without security measures, or self-accommodated dignitaries

Standard testing procedures at World Economic Forum testing centres apply as described in the [Guidelines on Health Measures](#).

Medical support

Emergency facilities will be available at Zurich Airport, in Davos and at the main venue on the days of the event.

Infirmary in the venue

A medical emergency response team including a doctor and an ambulance are available on Level -1 of the main venue during official programme hours.

Hospitals

Patients will cover hospitalization costs at either a state or private healthcare facility. The hospital in Davos is a state-of-the-art medical facility open 24/7.

- [Davos Hospital](#)

Promenade 4
7270 Davos Platz
Tel.; +41 81 414 8888
Emergency; 144

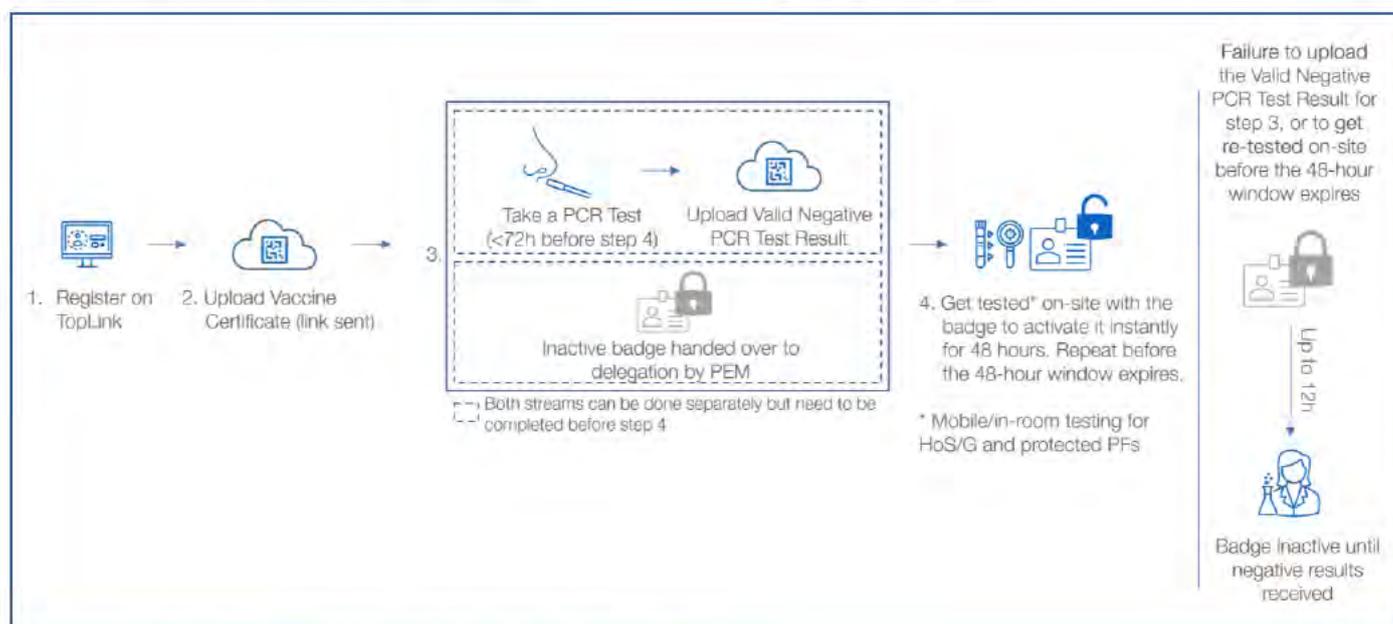


Figure 1 - Adapted Health Measures for Dignitaries (See section 4.3)

4.4. General security rules

Please note that the Congress Centre (main venue) is a private venue and access is restricted to participants with a valid meeting badge only. Participants are accredited after submitting their registration via TopLink, which involves an individual security check by the police.

The Forum will provide accredited persons with an individual meeting badge, which must be worn correctly and be clearly visible at all times while inside the security zones described below.

The loss of a badge is considered a serious security incident and must be reported immediately to the Security Affairs team at the Forum emergency number **s 47G(1)(a)**

While the Graubünden Cantonal Police bears sole responsibility for security inside and around the perimeter of the Congress Centre, the World Economic Forum's Security Affairs team is responsible for access control to the exclusivity zone.

All foreign security officers must strictly observe instructions issued by the Graubünden Cantonal Police and the World Economic Forum's Security Affairs team. To access the security zone around the Congress Centre, each person will need to enter through a metal detector and their belongings need to pass through an X-ray machine. Liquid restrictions, which correspond to air travel regulations, will be fully enforced in the Congress Centre security zone.

4.5. Public Figures Lounge

A lounge for public figures and their accompanying persons will be available on Congress Centre level -1.

Please be aware that not all badge types are granted access. Media delegation members are restricted from entering the lounge. Detailed information is available in the [Badge Access Guide for Public Figures](#) on TopLink.

Opening times:

- Mon, 17 Jan.: 14.00 to 19.30
- Tue, 18 Jan.: 07.30 to 11.00; 15.00 to 19.30
- Wed 19 Jan. to Thu, 20 Jan.: 07.30 to 19.30
- Fri, 21 Jan.: 07.30 to 12.00

Light meal options will be available in the lounge area from 11.30 to 14.30 daily during the official programme.

Due to the current health context, the total capacity of the lounge has been reduced. It is therefore strongly recommended to reserve a room via TopLink for any bilateral meetings.

4.6. Bilateral meetings

Rooms for bilateral meetings must be reserved in advance via TopLink (available from 13 December). Rooms can be reserved in any available time slot during the [official programme](#) via the [list of participants](#) on TopLink.

Certain badge types, such as delegation media, are restricted from entering the Public Figures Lounge and the bilateral meeting rooms located inside it (bilateral rooms -1.1 and -1.2). See [section 4.5](#).

Bilateral meeting rooms 0,1 – 0,6 and 1,1 – 1,8 are accessible to delegation media upon agreement of both bilateral meeting participants.

47G(1)(a)

Annual Meeting 2022



Guidance on Health Measures

DAVOS-KLOSTERS, SWITZERLAND
17-21 JANUARY

The World Economic Forum will convene the world's foremost leaders for the Annual Meeting 2022 in Davos-Klosters, Switzerland, under the theme Working Together, Restoring Trust. Taking place in person from 17 to 21 January, the Annual Meeting 2022 will be the first truly global leadership event to connect stakeholders to respond to global challenges and build the resilience of economies, societies and communities.

The well-being of participants, staff, service providers and hosts is a priority. Together with the Government of Switzerland

and cantonal health authorities, the World Economic Forum has developed rigorous protocols for a safe and successful in-person gathering for participants and staff, to be followed throughout the entire Annual Meeting 2022.

Updates to these health measures will be published regularly on TopLink to adapt to changes in the context and based on ongoing consultations with authorities and experts.

It will be a pleasure to welcome you to the World Economic Forum Annual Meeting 2022 in Davos.

Overview

- All official venues, hotels and transport providers will apply the meeting's health measures, with additional measures applying inside the meeting's security zone venues (including Congress Centre, the Media Village, the Kurpark Village, Ice Village and the Kongress Hotel).
- All participants must be fully vaccinated against COVID-19.
- All staff with access to the meeting's security zone venues of the Congress Centre, the Media Village, the Ice Village, the Kurpark Village and the Kongress Hotel must also be fully vaccinated against COVID-19.
- Masks are not mandatory but encouraged (subject to change depending the situation at the time).
- Pre-arrival PCR tests, conducted 72 hours before arrival at registration, are required for badge pick-up and access to the meeting's security zone.
- On-arrival PCR tests are required after registration in order to activate badge access.
- This is followed by PCR tests every 48 hours for all participants and staff for continued access.
- Pre-departure testing options will be available for participants.
- All participants and staff must carry a valid COVID Certificate recognized in Switzerland to enter other official meeting venues and hotels.
- The Forum's Guidance on Health Measures applies to the Forum's official programme (open, by invitation only and affiliated sessions)
- The Charter of Participation requires that these protocols be applied at any Partner and constituent activities at any Partner- or constituent-contracted venues (pavilions, hotels or other venues).
- Participating in or organizing any third-party events is strongly discouraged in the interest of collective safety.

Health measures

Access protocols

The World Economic Forum will apply a rigorous framework of access and health protocols inside the meeting security zone (including the Congress Centre, the Media Village, the Ice Village, the Kurpark Village, and the Kongress Hotel).

	§ 47G(1)(a)	Forum-contracted high security hotels (AlpenGold, Seehof, Hilton)	Forum-contracted hotels	Other hotels (not contracted by the Forum)	Other venues (pavilions, restaurants and public venues not contracted by the Forum)
Proof of vaccination required	Yes	No	No	No	No
PCR testing required (pre-arrival, on arrival and every 48 hours)	Yes	No	No	No	No
COVID Certificate required	No	Yes	Yes	Yes	Yes
Mask requirements	Encouraged	Required in all public spaces	Required in all public spaces	Required in all public spaces	Required in all public spaces
Valid badge required	Yes	Yes	No	No	No

The security zone of the meeting will apply a rigorous access and health protocol framework. Access to this security zone will be limited exclusively to participants and selected staff who are both vaccinated and following the regular testing regime. There will be advanced sanitation measures, enhanced ventilation, adaptations to food and beverage provision, interaction and hygiene measures, and an expansion of the spaces available within this zone.

In all other official meeting venues (primarily official hotels) a valid COVID Certificate recognized in Switzerland is required for participant and staff entry. Entry to secured hotels is in addition limited to participants and selected staff who are holders of a valid badge.

All official (open, invitation-only and affiliate) sessions of the meeting will be held within the security zone or other official meeting venues. Forum-contracted venues will follow specially designed health measures. The Charter of Participation also requires that the meeting's health measures be applied at Partner and constituent activities organized by them at any Partner- or constituent-contracted venues (pavilions, hotels or other venues).

Participating in or organizing any third-party activities – not associated with the Forum, its Partners and constituents, or outside the official venues – is strongly discouraged in the interest of collective safety.

Interaction and hygiene

The combination of vaccinations and regular testing allows the meeting to be conducted without mandatory physical distancing within the security zone, including the Congress Centre and other selected venues under the operational control of the World Economic Forum.

A range of additional measures are in place within the security zone:

- Enhanced pandemic protocols will be put in place for all service, media and technical staff inside the security zone and all official transport, including mandatory masking (FFP2 masks) for staff at all times.
- All areas will be cleaned, disinfected and ventilated several times a day inside the security zone. Additional state-of-the-art ventilations systems have been installed in areas with restricted air circulation.
- Meeting room capacity may be capped and physical distancing markers will be present where needed inside the security zone and at other official meeting venues.
- Wearing masks is not currently required within the security zone but is strongly encouraged for participants and Forum staff, especially in congested areas. FFP2 masks are the only mask type that may be worn inside the security zone

and should be changed regularly throughout the day. Masks will be widely available throughout the Forum meeting venues, at the airport, on Forum-provided transportation, at registration, and at Forum events in hotels. The masking policy may be revised in the future based on the trajectory of the COVID-19 pandemic.

Collective adherence to behavioural and hygiene principles for the full duration of the meeting and at all locations will further enhance safety:

- Physical distancing is strongly encouraged when and where possible. Avoid physical contact, including hugs and handshakes.

- Wash your hands regularly and use hand sanitizers. Hand sanitizer dispensers will be widely available throughout the Forum meeting venues.
- If you need to cough or sneeze, please do so into your mask, sleeve or tissue, and wash your hands afterwards.
- Masks are required in all public areas of hotels, restaurants and other venues in Davos and by the staff of these venues.

Participant pre-arrival and event journey

Entering Switzerland

All individuals entering Switzerland from abroad are required to show two documents:

- 1) A completed Swiss entry form
- 2a) A valid COVID Certificate OR
- 2b) A valid negative COVID-19 test result

[Consult further information on entering Switzerland](#), updated by the authorities. The Swiss government has also created a digital “Travel Check” tool that can be used to check whether and under what conditions individuals can enter Switzerland.

1. Swiss entry form

Everyone entering Switzerland must present an [entry form](#). The entry form can be completed at the earliest 48 hours before entry. Once the form has been filled out, a QR code is emailed as confirmation. The code will be presented for inspection at Passport Control when arriving in Switzerland. The QR code can be shown on a smartphone or as a printed document.

2a. COVID Certificate

A valid Swiss-approved COVID Certificate provides documentary evidence of COVID-19 vaccination, of COVID-19 recovery, or of a negative test result with a PCR test in the last 72 hours.

All participants and staff will require valid COVID Certificates to enter venues outside the security zone (Forum-contracted hotels, Partner-contracted venues, all restaurants in the Davos-Klosters municipality). Therefore, it is strongly recommended that all meeting participants obtain a valid Swiss-approved COVID Certificate.

In addition to Swiss-issued Certificates, a valid EU Digital COVID Certificate (EU-DCC) is also accepted in Switzerland, and participants with these do not need to apply for a Swiss COVID Certificate. The certificates from EU/EFTA countries and those issued by third countries connected to the EU system can be used to enter Switzerland. Participants can therefore enter Switzerland with certificates from the following countries: Albania, Andorra, Faroe Islands, Holy See, Israel, Monaco, Morocco, North Macedonia, Panama, San Marino, Turkey, Ukraine.

It is possible for participants without a Swiss-approved COVID Certificate to request one [online via the Swiss National COVID Certificate Application Office](#) in advance of travel.

Applications are usually processed in five working days, but individual processing times can vary. The Forum recommends submitting applications for COVID Certificates approximately 15 days prior to departure to Switzerland, and earlier if possible.

The following information is required to apply:

- Identification with nationality information (e.g. copy of passport)
- Confirmation of vaccination (e.g. vaccination certificate with details of the holder, administered vaccines, the institution that performed the vaccination, date of last vaccination, number of doses received, existing certificate if applicable)
- Reason for the stay in Switzerland, length of stay and accommodation details
- Proof of arrival in Switzerland (e.g. plane ticket, train ticket or accommodation booking)

The necessary documents must be submitted in German, French, Italian or English.

For non-Swiss residents, a fee of CHF30 applies.

For those vaccines – including COVAXIN, Sinopharm (BIBP), and Sinovac (CoronaVac) – that are approved by the World Health Organization for emergency use authorization, it will also be possible to apply for a COVID Certificate, valid exclusively in Switzerland for 30 days. The Forum recommends participants with these vaccines apply for the COVID Certificate approximately 15 days before entry to Switzerland, to ensure it is still valid for the duration of their stay. The application will follow the same process outlined above and will be possible starting on 30 November 2021.

For support when applying for the COVID Certificate, it is possible to call the Swiss National COVID Certificate application Infoline at +41 58 469 79 63 (daily from 07.00 to 20.00 CET).

2b. Valid negative COVID-19 test results

Participants whose vaccines are not recognized for entry to Switzerland will need to provide a negative PCR test not older than 72 hours or rapid antigen test not older than 48 hours to enter Switzerland.

To be accepted, the test procedure must be an up-to-date scientific and technical procedure, and the document (in German, French, Italian or English) showing the test result must contain the following information:

- Surname, first name and date of birth of the person tested
- Date and time the test was carried out
- Type of test (PCR or rapid test)
- Test result

After arrival in Switzerland, all participants will require valid COVID Certificates to enter venues outside the security zone (Forum-contracted hotels, Partner-contracted venues, all restaurants in the Davos-Klosters municipality, and to use public transportation). Therefore, it is strongly recommended that all meeting participants obtain a valid Swiss-approved COVID Certificate.

For participants whose vaccines are not recognized for COVID Certificates, it will be necessary to take an additional test (rapid antigen or PCR; self-tests are not accepted) upon arrival in Switzerland to receive a Swiss COVID Certificate. Affected participants can arrange for a test (with or without appointments) at pharmacies, medical offices, hospitals and test centres in Switzerland. Get more information about the test types available in Switzerland and the locations where tests are offered (detailed by canton). The Forum recommends that participants pre-book tests at their airport of arrival in Switzerland or at the hospital in Davos, so that they can access all venues (including their hotel) when they arrive in Davos.

Entering the Annual Meeting

To receive a badge to access the meeting, the following are required:

- Proof of COVID-19 vaccination uploaded in advance
- Proof of negative PCR test result uploaded in advance (not older than 72 hours prior to arrival at registration)
- Presentation of identification to receive badge at registration (standard practice at all Annual Meetings)
- Taking of an on-arrival test at registration or other Forum provided testing venues to ensure that the badge is valid for access

Uploading proof of vaccination to the Forum's registration site

Participants are required to upload proof of COVID-19 vaccination prior to travelling to Davos. No exceptions will be made to this requirement. A unique link will be sent by email (from **s 47G(1)(a)**) to every participant with indications on how to proceed on 14 December.

A copy of the following documents is required, in English:

- Vaccine certificate delivered by the Swiss, EU authorities, or recognized by Swiss authorities (including dose information) OR
- Vaccine certificate if the vaccine received is not recognized by Swiss authorities (including dose information)

Documents can be accepted in following formats: PDF, PNG, JPEG, GIF, TIFF.

Uploading proof of PCR test 72 hours prior to arrival at registration

Participants are required to upload proof of a PCR test conducted 72 hours prior to arrival at registration. No exceptions will be made to this requirement. To be accepted, the test procedure must be an up-to-date scientific and technical procedure and must contain the following information:

- Surname, first name and date of birth of the person tested
- Date and time the test was carried out
- Type of test (PCR)
- Test result

A unique link will be sent by email to every participant with indications on how to proceed. The following document formats are accepted: PDF, PNG, JPEG, GIF, TIFF.

Identification at Registration for the Annual Meeting

In addition to showing ID (standard practice at all Annual Meetings), participants must have their vaccination and PCR test results uploaded in advance. Those who have not uploaded documents in advance will be asked to show proof of documentation and may face delays in registering. Following badge pick-up, all participants will be directed to take an on-arrival PCR test.

On-arrival COVID-19 testing

Following badge pick-up, all participants must take an on-arrival PCR test to activate their badge. Testing will be conveniently available onsite at registration and at testing centres across venues in Davos, including at several hotels. Saliva-based tests will be conducted rapidly and efficiently at these locations. Results are normally processed within 12 hours. The test and its results are automatically connected to the badge access and do not require any further follow up from participants or their staff. Participants will also receive a test result certificate directly from the test lab.

During the Annual Meeting

48-hour testing

During the week of the Annual Meeting, saliva-based PCR tests will be required for all participants every 48 hours. Therefore, participants must take a second PCR test within 48 hours of their on-arrival test. Participants will receive an alert 12 hours before their 48 hours expire.

Several test locations will operate daily from 06.00 to 24.00 from Saturday 15 January until Friday 21 January. These will be located within and close to the security zone as well as at several hotels, in collaboration with the premier testing provider in Switzerland and Swiss authorities.

Results are normally processed within 12 hours. The test and its results are automatically connected to the badge access and do not require any further follow up from participants or their staff. Participants will also receive a test result certificate directly from the test lab by email.

Pre-departure testing availability

Participants may use the results of their first or second 48-hour test ahead of travel in case this is required for their travel outside of Switzerland after the meeting. Testing is also offered for a fee at the Davos Hospital:

- An appointment is required and can be [booked online](#)

- PCR test fee (including a certificate in German/English): CHF156
- Antigen test fee: CHF50
- Cash is not accepted

Numerous testing services are also available in Zurich, including [Zurich Airport](#)

A summary of vaccination types and related access to Switzerland and the meeting are included below:

Vaccination	Can enter Switzerland with proof of vaccination	Vaccine eligible for COVID Certificate (mandatory for access to hotels and public spaces)	Can enter meeting with proof of vaccination	PCR test on arrival for the meeting	PCR test required every 48 hours while at the meeting	Pre-departure test required to return home
Pfizer/BioNTech (BNT162b2/ Comirnaty®/Tozinameran)	Yes	Yes	Yes	Yes	Yes	According to home-country requirements
Moderna (mRNA-1273/ Spikevax/COVID-19 vaccine Moderna)			Yes			
AstraZeneca (AZD1222 Vaxzevria®/Covishield™)			Yes			
Janssen/Johnson & Johnson (Ad26.COV2.S)			Yes			
COVAXIN		Yes – can apply for a COVID Certificate from 30 November 2021 (valid for 30 days)	Yes			
Sinopharm/BIBP (SARS-CoV-2 Vaccine (Vero Cell))			Yes			
Sinovac (CoronaVac)			Yes			
Sputnik V	No - negative test result required	No – will require negative test result in Switzerland for COVID Certificate	Yes			
Other vaccines	No - negative test result required	No – will require negative test result in Switzerland for COVID Certificate	Yes			
Combination of two different vaccines	Yes – if vaccines are listed above as accepted	Yes – if vaccines are listed as accepted above	Yes			
Recovered from COVID + one vaccine dose*	Yes – if vaccine is listed above as accepted	Yes – if vaccines are listed as accepted above*	Yes			

* For those participants who have recovered from COVID-19 infection and have received one vaccination dose, they will be required to show proof of vaccination with a vaccine that is approved in Switzerland, as well as a laboratory-analytical proof of a previous positive PCR test.

Transportation

On all official meeting transportation, all passengers and drivers will be required to wear masks. Vehicles will be disinfected after each transfer. Additional sanitization of all vehicles will take place every 24 hours.

For participants travelling to and from the event on public transport (including the train to Davos or public city buses), cantonal regulations will apply, including requirements to wear masks at all times.

	Forum-provided shuttles	Forum-provided Audis	Private cars	Public transport, including trains and buses
Vaccination required for drivers	Yes	Yes	Depends on provider	N/A
Vaccination required for passengers	Yes	Yes	No	No
COVID Certificate required for passengers	No	No	No	No
Masks required for drivers and passengers	Yes	Yes	Yes	Yes
Individual vehicle disinfection	Every transfer	Every transfer	Depends on provider	Follows Swiss regulations
Ozone disinfection inside vehicle	Every 24 hours	Every 24 hours	Depends on provider	Follows Swiss regulations

Hotel accommodation

A valid Swiss COVID Certificate is needed to enter all hotels. All public common areas of hotels require the use of masks and guests will be required to disinfect their hands when entering the lobby. All public spaces will be cleaned, disinfected and ventilated several times a day. Guest rooms will be cleaned and disinfected

daily. In restaurants and breakfast areas, in case of buffets, guests must disinfect their hands before serving themselves and gloves will be provided free of charge. Hand sanitizer will be at the disposal of guests and staff. Staff at hotels will have a valid Swiss COVID Certificate and will be masked.

Food and beverage

As in previous years, the Forum will provide several food and beverage options for participants, emphasizing a unique collaborative environment in which to reconnect safely. The Annual Meeting will offer both seated and standing meals, and provide food and drink at regular disposal for participants in the Congress Centre and surrounding locations within the security zone. All staff handling food and beverage inside the security zone must be fully vaccinated and wear masks and gloves at all times. Buffet concepts will be limited in favour of individual food portions where possible, and strict protocols will be followed for surface disinfection.

Outside the security zone, all Forum-contracted hotels will offer restaurant guests a contactless table experience, with QR codes for access to digital menus, and will follow enhanced safety protocols designed to supplement current regulations, in collaboration with PublicisLive.

Restaurants in Davos follow Swiss regulations.

Constituent activities

In accordance with the Charter of Participation, all Partners and constituents commit to following the Forum's guidance on health measures at hotels, private pavilions, and any other commercial venues converted for activities during the Annual Meeting. Following the Forum's guidance on health measures

includes limiting participation at Partner activities to those vaccinated and regularly tested individuals who are registered to the meeting, along with minimum required support staff. External guests not following the meeting's health and safety protocols are discouraged in order to maximize collective safety.

Management of COVID-19 positive cases and close contacts

In case of a positive result, individuals will be contacted immediately by the laboratory. They will receive the following:

- Positive test notification
- Certificate of recovery, valid as of 10 days after positive test date (to be confirmed)

In parallel, the Forum will be informed to deactivate the badge access of the participant or staff member.

The laboratory will also send the notification to the Federal Office of Public Health with the individual's personal information (first and last name, date of birth, telephone number and email address). The Federal Office of Public Health takes approximately 12-24 hours to process the information. Once the information is verified, data is sent to the Cantonal Health authorities. The Cantonal Health authorities will process the information and communicate with the individual by phone and email.

Individuals will need to remain isolated at their accommodation upon receiving a positive test result. Isolation is mandatory until the local authorities contact the individual. They will

be retested with a second PCR test by a medical team for further confirmation. Based on the decision of the authorities, repatriation possibilities for those in isolation will be managed according to the risk to public health, transport option availability and the receiving country policies. If no return is possible, participants must remain in their hotel room to isolate, at their own cost.

In alignment with Switzerland's policies, fully vaccinated individuals who are close contacts of an individual who tests positive for COVID-19 are not required to quarantine. A close contact is someone who has spent cumulatively over 15 minutes within 1.5 meters or less, without a mask, with an individual who tests positive for COVID-19 and who is potentially infectious.

Your health data will be stored strictly according to the TopLink privacy policy and only for the duration of the meeting.

We look forward to welcoming you in Davos and count on your cooperation in conducting a safe and secure meeting.

Annual Meeting 2022



Activities Organized by Members, Partners, Governments and Constituents

DAVOS-KLOSTERS, SWITZERLAND
17-21 JANUARY

Principles

Partner and constituent activities organized during the Annual Meeting should promote public-private collaboration in the global public interest and align with the Annual Meeting theme of **Working Together, Restoring Trust**.

Partners and constituents should not engage in commercial activities that serve only a promotional or branding purpose during the Annual Meeting. In practice, this includes refraining from actions considered to be unwarranted business solicitation or promotion, such as distributing promotional materials to participants.

The timing of Partner and constituent activities should not conflict with the Annual Meeting programme schedule as indicated by the Forum below. To avoid conflicts between any Partner and constituent activities, affiliated programming and the Forum-led programme, the Forum and its service providers are available to assist with partner and constituent activities and affiliated sessions.

Partners and constituents should honour the World Economic Forum practice of not paying honoraria to speakers at private events or other activities organized during the Annual Meeting (whereas paying for related travel, hotel and meal costs is permitted).

Partner and constituent activities should also strictly comply with the Forum's [Guidelines on Competition Law](#).

The organization of any Partner and constituent activities is subject to the rules of the [Annual Meeting Charter of Participation](#).

To prevent any scheduling conflicts, Partner and constituent activities are authorized to take place only at the following times:

Monday 17 January	Tuesday 18 January Wednesday 19 January Thursday 20 January	Friday 21 January
	Breakfast: 07.30 – 08.30	Breakfast: 07.30 – 08.30
Dinner: 20.00 – 22.00	Dinner: 20.00 – 22.00	Reception: 17.00 – 19.00
Nightcap: 22.00 – 24.00	Nightcap: 22.00 – 24.00	Dinner: 19.00 – 21.00

Health measures

The well-being of participants, staff, service providers and hosts is a priority for all those convening in Davos. Together with the Government of Switzerland and cantonal health authorities, the World Economic Forum has developed rigorous health measures for safe and successful in-person gatherings.

The Forum has communicated [guidance](#) for health measures to all participants, as well as specific measures for hotels, including the set-up and provision of food and beverage offerings. As per the Charter of Participation, all Partners are requested to follow the Forum's guidance on health measures at hotels, private pavilions and any other commercial venues converted for activities during the Annual Meeting.

Following the Forum's Guidance on Health Measures includes limiting participation at Partner and constituent activities to those fully vaccinated and regularly tested individuals who are registered for the meeting, along with minimum required support staff.

Non-compliance with these guidelines increases the collective risk for all involved.

Step-by-step assistance

If you would like support in organizing your activities, including assistance in blocking hotel space for your event, or for any questions, please connect with your Forum contact or [s 47G\(1\)\(a\)](#) and provide them with the following details:

- Date and time
- Number of participants
- Type of catering required
- Preferred venue
- Contact person

PublicisLive, the World Economic Forum's logistics and key support services provider, will respond.

General guidelines

Item	Guideline
Editorial support	No editorial support provided by the Forum
Session timing	Breakfast, dinner, reception or nightcap; see above
Session venue	Secured by the host, assistance from PublicisLive possible
Session cost	Full costs accrued to the host
Logistics support	Provided by the host, assistance from PublicisLive possible
Access control	Managed by the host; as per the Forum's Guidance on Health Measures, limiting participation to those fully vaccinated and regularly tested individuals who are registered for the meeting is requested, along with minimum required support staff.



COMMITTED TO
IMPROVING THE STATE
OF THE WORLD

Professor Klaus Schwab
Founder and Executive Chairman

The Hon. Scott Morrison
Prime Minister of Australia
Department of the Prime Minister and Cabinet of Australia
1 National Circuit
Barton ACT2600
Australia

30 August 2021
anca/pso

Dear Prime Minister,

It is my great pleasure to invite you to the World Economic Forum Annual Meeting 2022, which will take place in Davos-Klosters from 17 to 21 January.

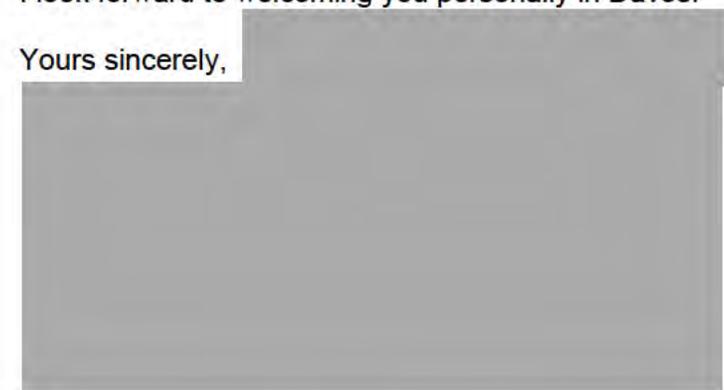
It is essential for the world's foremost political, business and civil society leaders to come together once again in order to restore trust in the ability to shape the future in collaborative ways.

Under your leadership, Australia has taken on some of the foremost global challenges, driving forward an ambitious energy transition, championing the need for vaccine equity, and mobilizing to strengthen the multilateral trading system. As leaders convene for the Annual Meeting in January, your vision for how best to shape the emerging post-pandemic economy will be crucial.

The Forum will work closely with your office to ensure that your participation is of the greatest relevance for you and Australia.

I look forward to welcoming you personally in Davos.

Yours sincerely,



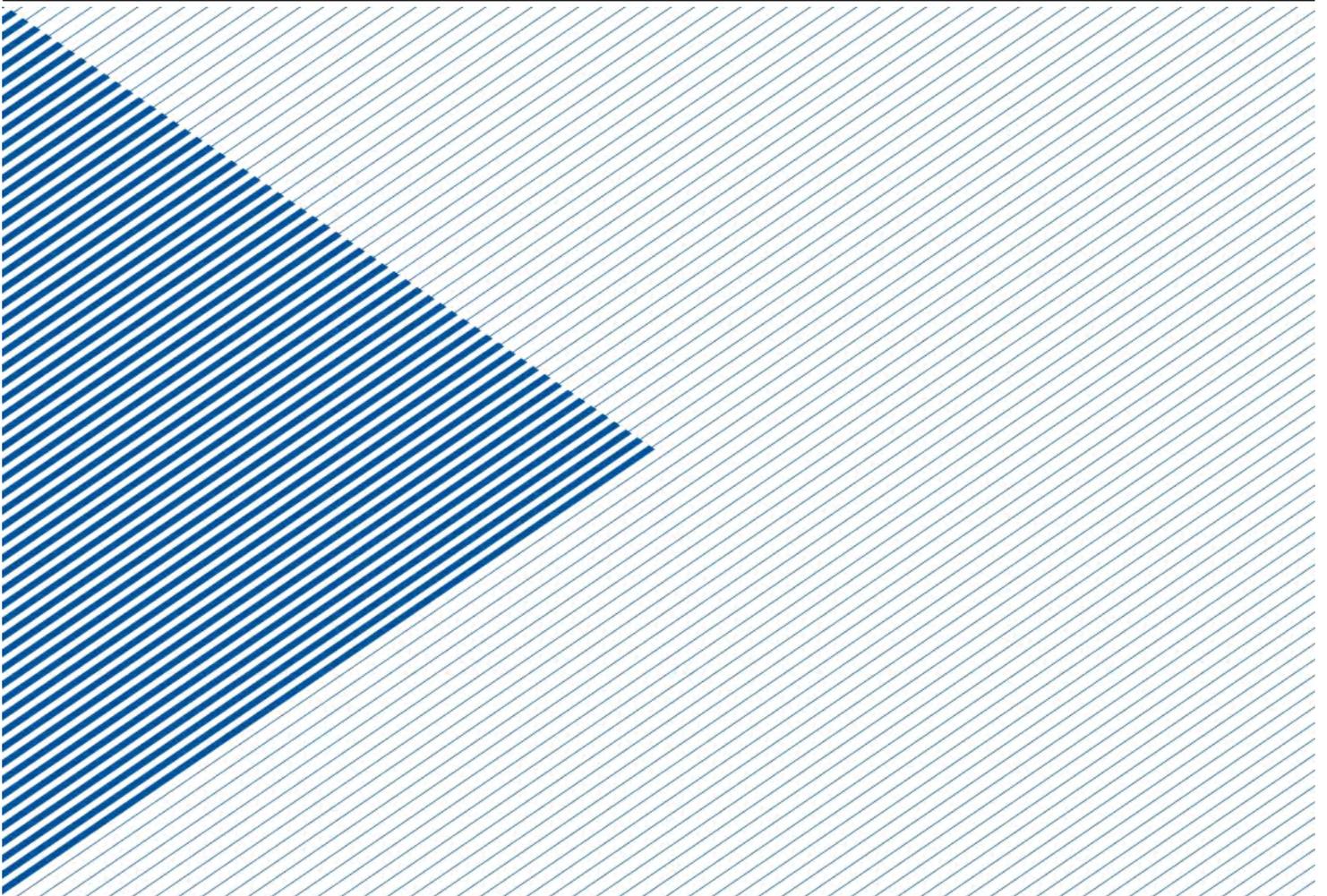


COMMITTED TO
IMPROVING THE STATE
OF THE WORLD

[Global Agenda](#)

World Economic Forum Annual Meeting Preliminary Programme

[Davos-Klosters, Switzerland, 17-21 January 2022](#)



Chatham House Rule

Global Cooperation

Society and Equity

Climate and Nature

Economic Rebalancing

Innovation and Governance

Risk and Resilience

Industrial Transformation

On/off the record and Chatham House Rule

Sessions that are open to the reporting press are identified in the programme. Sessions that are not open to the reporting press are subject to the **Chatham House Rule**:

When a meeting, or part thereof, is held under the Chatham House Rule, participants are free to use the information received, but neither the identity nor the affiliation of the speaker(s), nor that of any participant, may be revealed.

The rule originated at Chatham House with the aim of providing anonymity to speakers and encouraging openness and sharing of information.

If you would like to quote a participant in an off-the-record session, you must get the clear and unambiguous agreement of the participant to be quoted. **The same rule applies to blogging, tweeting, videoblogging and podcasting of sessions.** To encourage free-flowing debate, bloggers and participants using social media are asked not to identify speakers in off-the-record sessions without their explicit permission.

Sunday 16 January

06.00 - 23.59

NEW

Registration - Mühlestrasse 6 - 7260
Davos Dorf

registration

Registration

Our team is available to welcome you to the Annual Meeting 2022 as of 06.00 on Sunday 16 January at Registration. The Registration Centre is located at Mühlestrasse 6, Davos, where you can collect your security access badge and shoe grips.

Monday 17 January

17.45 - 18.00

Congress Centre - Congress Hall

NEW

welcome message

Welcome Message

[Simultaneous interpretation in all languages](#)

[This is a livestreamed session.](#)

18.00 - 18.30

Congress Centre - Congress Hall

NEW

crystal awards 28

The 28th Annual Crystal Awards Ceremony

Join us in honouring exceptional cultural leaders who are improving the state of the world.

[Simultaneous interpretation in all languages](#)

[This is a livestreamed session.](#)

18.30 - 19.00

Congress Centre - Congress Hall

NEW

opening concert AM22

Opening Concert Annual Meeting 2022

Join this unique musical event, led by Marin Alsop and including a new composition by Chinese composer Huang Ruo, about the climate crisis, entitled "Converging Waters". At a time of mistrust and escalating national clashes, the concert features musicians from the United States, China, and across the world, transcending politics and bringing people together for a shared existential cause: inspiring love for nature and action to tackle climate change.

The concert is held in collaboration with Intermusica and is supported by Intesa Sanpaolo.

Tuesday 18 January

08.15 - 09.00

Congress Centre - Studio

NEW

nature positive investments

Accelerating Corporate Investment in Nature

Nature-based solutions can provide one-third of the mitigation needed to reach a 1.5C pathway by 2030, at lower costs than technological solutions while offering substantial co-benefits for people and the planet.

What is needed to ramp up socially and ecologically responsible corporate investment in nature?

08.15 - 09.00

Congress Centre - Sanada

NEW

reskilling revolution public

Accelerating the Reskilling Revolution

With labour markets being upended by the pandemic, technology and the green transition, up to 1 billion people will need reskilling, training and lifelong learning services by 2030.

How much progress has been made and what needs to happen next to reach this target?

08.30 - 09.15

Congress Centre - Ignite

NEW

future preparedness

Future Preparedness After the Pandemic

Despite clear warnings that a global pandemic was a real possibility, few countries were ready when COVID-19 hit.

What lessons about risk, resilience and preparedness must be learned from the past two years?

Tuesday 18 January

09.15 - 10.30

Congress Centre - Engage

NEW

net in net zero

The 'Net' in Net Zero

Over one fifth of the world's largest corporates have set net-zero targets, and many are investing in nature-based solutions to neutralize emissions that cannot be avoided or reduced.

Join this workshop to learn how to develop credible strategies in this area, and to explore the latest innovations in forest, soil and blue carbon.

09.45 - 10.30

Congress Centre - Aspen 1

NEW

china investing economy

China Investment and Economic Outlook

While sweeping new regulations have severely impacted sectors as varied as education and video games, China has also seen a net foreign inflow of over \$440 billion.

Against this rapidly shifting investment landscape, how will the world's second-largest economy's outlook evolve in 2022?

09.45 - 10.30

Congress Centre - Aspen 2

NEW

energy outlook

Navigating the New Global Energy Economy

The year 2021 was marked by energy price spikes and the second largest increase in CO2 emissions in history alongside renewed commitment for climate action.

With a new global energy system emerging, what are the implications for countries, companies, commodity markets and people?

Tuesday 18 January

10.00 - 10.45

Congress Centre - Forum

NEW

gender parity public

A Generation of Progress Lost: Achieving Gender Equality

The pandemic has revealed the fragility of progress towards gender parity: the time left to close the global gender gap has risen from 100 to 136 years.

Can a renewed sense of urgency hardwire gender parity into the post-pandemic recovery?

10.00 - 10.45

Congress Centre - Studio

NEW

outlook eurasia

Strategic Outlook: Eurasia

While economies in Eurasia are projected to grow by 4.1% in 2022, the region's economic recovery remains vulnerable. With continued technological and geo-economic competition in the region, countries need to reassess their national development goals as supply chains shift and the climate transition takes on a greater focus.

What are the strategic priorities for the region in 2022?

10.15 - 11.00

Congress Centre - Situation Room

NEW

future of globalization

The Future of Global Commerce

With the world's political economy beset by tensions, global trade and commerce face multiple disruptions, from political resistance and protectionism to the localization of production and the impact of the climate crisis.

What shifts are needed to restore trust and ensure the global economy meets the needs of all citizens?

Tuesday 18 January

13.00 - 13.45

Congress Centre - Aspen 2

NEW

russia outlook

Strategic Outlook on Russia

While Russia's geo-economic influence in the world remains, leaders are facing pressures to address inflation and ensure new sources of growth to boost the country's economic recovery.

What strategic priorities will Russia prioritize to ensure sustainable growth in 2022?

13.00 - 13.45

Congress Centre - Sanada

NEW

scientific collaboration

Safeguarding Global Scientific Collaboration

COVID-19 vaccines were developed in record time thanks to robust international scientific collaboration across disciplines, geographies and sectors.

Against a backdrop of threats to research funding and a retreat from multilateralism, how can leaders safeguard scientific collaboration for tackling global challenges?

13.00 - 14.15

Congress Centre - Lab

NEW

mobilizing climate action

Raising Ambition and Mobilizing Climate Action

COP26 in Glasgow was unprecedented in bringing governments, businesses and diverse climate actors together to tackle the climate crisis. However, important gaps remain in the global transition to net zero, which requires leaders from all sectors and regions to work together on this shared goal.

Join leaders from the Forum's Climate Action Platform to explore what more the international community can do to raise climate ambition and commitments, and through public-private cooperation turn ambition into action.

Tuesday 18 January

13.30 - 14.15

Congress Centre - Studio

NEW

business social change

The Role of Business in Social Change

The pressure for companies to advocate on social and political issues is increasing: globally, 54% of employees believe that CEOs should be engaged in this way.

What public role should business play and what are the potential risks and benefits of taking a stand on contentious social and political questions?

13.30 - 14.15

Congress Centre - Forum

NEW

travel tourism reboot

Rethinking and Revitalizing Travel and Tourism

With trillions of dollars in GDP and over 60 million jobs lost in 2020, travel and tourism were among the sectors most severely impacted by COVID-19.

As global tourism slowly recovers, what policies and actions can revitalize the sector as a key driver of growth while making it more resilient and sustainable?

14.30 - 15.15

Congress Centre - Aspen 1

NEW

cybersecurity outlook

Global Cybersecurity Outlook

World Economic Forum research indicates that cyberattacks increased 125% globally in the first six months of 2021, with evidence suggesting a continued uptick through 2022. In this fast-changing landscape it is vital for leaders to take a strategic approach to cyber risks.

How can leaders better prepare for future cyber shocks? What individual and collective actions will foster a more secure and resilient digital ecosystem?

Tuesday 18 January

14.30 - 15.15

Congress Centre - Aspen 2

NEW

india outlook

Strategic Outlook on India

From its contributions to global economic growth and ensuring that the world meets its climate and sustainability goals, India continues to emerge as a critical global player.

What actions can the country take to leverage today's inflection point and launch the reforms needed to be an influential member within the global community?

14.45 - 15.30

Congress Centre - Situation Room

NEW

digital safety

Ushering in a Safer Digital Future

With 4.8 billion internet users globally, there is an urgent need to tackle the rapid spread of harmful content online, including the rise of health misinformation, violent extremist and terrorist content, and child exploitation and abuse material.

What principles and practices can government and industry align on to reduce the risk of online harms and build safer digital spaces?

14.45 - 15.30

Congress Centre - Studio

NEW

food agenda

Setting the Agenda for Food Systems

Following the first UN Food Systems Summit in September 2021, robust action is needed across public and private sectors to bring about tangible, positive change to the world's food systems and shift the trajectory of global progress.

What global priorities and business action for food systems are imperative for 2022?

Tuesday 18 January

14.45 - 15.30

Congress Centre - Forum

NEW

fragile markets

Building Economies in Fragile Markets

Close to 2 billion people are likely to be impacted by the ongoing effects of the COVID-19 pandemic, threatening an already fragile social and economic system.

With public spending alone unable to ensure the necessary capital, how can governments, humanitarian and development actors and investors ensure meaningful action to accelerate investment in fragile markets?

15.00 - 16.15

Congress Centre - Engage

NEW

clean air solutions

Prioritizing Air Quality Action for Health and Economic Benefits

Businesses can lead the way in changing the course of our response to the air crisis by injecting a sense of urgency.

Join this workshop to hear big ideas for tackling air pollution and to discuss how these can be taken forward by private sector leaders.

15.15 - 15.45

Media Village - Issue Briefing Room

NEW

climate data collaboration

Climate Resilience through Data

A set of important recent technological advances opens new opportunities to advance climate adaptation.

What are these opportunities, and what should leaders across sectors prioritize to make progress happen?

Tuesday 18 January

16.00 - 16.45

Congress Centre - Forum

NEW

blue foods

Blue Foods for a Sustainable Future

Blue foods represent a promising solution for supporting a sustainable food supply for a growing world population, while making significant contributions to food security and nutrition, economic growth and jobs.

What policy and partnerships are needed to realize the ocean's potential for sustainably producing aquatic foods?

16.00 - 16.45

Congress Centre - Studio

NEW

essential work public

Revaluing Essential Work

The pandemic threw into sharp relief how reliant we are on essential workers for the functioning of our economies and societies.

How can we ensure that this awareness translates into sustained improvements in pay and conditions? What actions must government and business take to revalue and reward essential work appropriately?

16.00 - 16.45

Congress Centre - Aspen 2

NEW

mena economic outlook

Middle East and North Africa Economic Outlook

While the Middle East and North Africa is projected to grow by 4% in 2022, unemployment has recently ticked up significantly.

What actions can the region's key economies take to leverage their recent massive investments in response to the pandemic to shape a robust and more inclusive recovery?

Tuesday 18 January

17.00 - 18.15

Congress Centre - Exchange

NEW

disability inclusion

Recognizing Disability: Bridging Inclusion with Innovation

Disability inclusion in the workplace is a moral imperative with a strong business case. It leads to higher revenues and profits, representing up to 7% of GDP.

What role can be played by innovation - from principles of universal design to disability-led remodelling - in delivering sustainable and inclusive economies?

17.30 - 18.15

Congress Centre - Aspen 2

NEW

amvc outlook

Strategic Outlook: The Future of Global Operations

COVID-19 was a reminder of the crucial importance of the manufacturing sector. However, with an uncertain global economic outlook for 2022, and with climate change exposing global supply chains to even greater shocks, multistakeholder cooperation needs to be strengthened.

What are the key challenges and opportunities facing the production ecosystem in the year ahead and what strategic priorities and partnerships should guide the work of the global manufacturing community?

17.30 - 18.15

Congress Centre - Aspen 1

NEW

skills development

Putting Skills First: A Global Approach

A skills-based approach to hiring is five times as effective at delivering job success for entry-level employees as a focus on qualifications.

What are the key requirements of a common framework to put skills at the heart of recruitment, enabling individual flourishing and organizational success and dynamism?

Tuesday 18 January

17.30 - 18.15

Congress Centre - Sanada

NEW

us economic outlook

United States Economic Outlook

Over the past year, the United States economy has faced unforeseen and evolving challenges from inflationary pressure to a supply chain crisis, while stock markets have hit all-time highs.

What actions and policies will be needed in 2022 for the country to see sustained and equitable growth in this uncertain landscape?

17.45 - 18.30

Congress Centre - Forum

NEW

fragile contexts climate

Investing in Climate Change Adaptation in Fragile Contexts

Fourteen of the 25 countries most vulnerable to climate change are also afflicted by conflict, weakening their ability to adapt.

What actions can policy-makers, humanitarian and development organizations and private sector actors take to develop climate-resilient and inclusive solutions for the world's most vulnerable populations?

17.45 - 18.30

Congress Centre - Situation Room

NEW

inflation outlook

The Outlook for Inflation

Global supply chain bottlenecks and rising demand are among the factors combining to push consumer prices to their highest levels in years in parts of the world.

What is the outlook for inflation in 2022 and beyond, and how well-equipped are policy-makers to control it?

09.00 - 09.45

Congress Centre - Aspen 1

NEW

debt outlook

The Outlook for Global Debt

An estimated \$24 trillion was added to the overall global debt burden in 2020 and many governments continue to borrow heavily to fund their economic recovery plans.

Borrowing costs have been exceptionally low, but does the build-up of debt represent a worrisome vulnerability for particular countries or sectors?

09.00 - 09.45

Congress Centre - Aspen 2

NEW

european grand strategy

Determining European Autonomy

Europe's drive for strategic autonomy is no longer restricted to the military domain. Both France and Germany are working to develop independence in the resources and industries of the future, while the European Commission has launched a geo-economic plan aimed at competing with global powers.

As Europe implements this new strategy, how will its internal and external push for autonomy impact the structure of global value chains, connectivity infrastructure and geo-economic competition.

09.00 - 09.45

Congress Centre - Sanada

NEW

stakeholder capitalism

Building Support for Stakeholder Capitalism

We are in a transition to a new type of capitalism melding the objectives of creating prosperity, serving society and taking care of the planet.

This session assesses what businesses around the world can do to advance stakeholder capitalism.

Wednesday 19 January

09.15 - 10.00

Congress Centre - Forum

NEW

financing digital inclusion

Unlocking Capital at Scale for Digital Inclusion

Current estimates suggest that between \$400 billion to \$2 trillion is needed to achieve universal digital inclusion.

How can we mobilize private capital and foster a cooperative policy environment to generate more investment in the digital economy?

09.15 - 10.00

Congress Centre - Studio

NEW

health equity

Investing in Health Equity

There is a 19-year gap in average life expectancy between low and high-income countries, primarily driven by inequities in health.

How can leaders across sectors prioritize policies, investments and partnerships to close gaps in health equity and accelerate action at scale in the pursuit of health and well-being for all?

09.15 - 10.00

Congress Centre - Situation Room

NEW

ransomware

Countering Digital Extortion

In 2021, more than 50% of businesses reported that they were the target of cyber-extortionists, and executives now assess the risk from new ransomware models as a bigger threat to business continuity than COVID-19 or supply-chain disruption.

How can leaders ensure that their response to ransomware crisis is effective and responsible?

09.30 - 10.45

Congress Centre - Exchange

NEW

electric future

Electrify the Future

Electricity production must triple to supply the cars, home, heating and industrial processes that will switch to electric alternatives within the next two decades.

What could accelerate the massive transition required from a fossil energy dominated world to a clean electrified world?

10.30 - 11.15

Congress Centre - Aspen 2

NEW

asean outlook

Strategic Outlook on ASEAN

As multiple mega-regional trade agreements come into force in 2022, ASEAN continues to face geo-economic challenges in the broader region adding to uncertainty about its economic and political future.

What actions will ensure the region is able to navigate and overcome its challenges to deliver continued growth and prosperity?

10.30 - 11.15

Congress Centre - Forum

NEW

emerging economy climate transition

Financing the Climate Transition in Emerging Market Economies

Many emerging economies are at risk of suffering disproportionately from the effects of climate change but some are well placed to lead the way in adopting new technologies, measures and strategies to reach net-zero emissions by 2050.

How can the international community provide the funding needed to accelerate and scale the much-needed low-carbon, climate-resilient transition in emerging economies?

10.30 - 11.15

Congress Centre - Aspen 1

NEW

future investing

Shaping the Future of Investing

The 2021 Global Innovation Index found that investment in innovation has shown great resilience during the pandemic.

As key global trends like digitalization and green technology continue to accelerate, what are the opportunities and challenges that will shape the year ahead?

10.30 - 11.15

Congress Centre - Sanada

NEW

geopolitical outlook

The Geopolitical Outlook

Global power dynamics have been roiled in recent years and geopolitical tensions now cast a lengthening shadow over world affairs.

How serious are these tensions and what precautions can be put in place to prevent unintended escalations?

10.45 - 11.15

Congress Centre - Studio

NEW

eco anxiety

Addressing the Drivers of Eco-anxiety

Two-thirds of young people across 10 countries report feeling sad, afraid and anxious about the climate crisis and over half believe that humanity is doomed.

How can society turn eco-anxiety into agency and meaningful action to address the climate crisis and biodiversity collapse?

10.45 - 11.15

Congress Centre - Situation Room

NEW

stay at home

The Rise of the Stay-at-Home Economy?

Online retail sales have been outperforming bricks-and-mortar sales, fuelled largely by major shifts in work and commuting patterns.

What does the future of retail – and retail space – look like, and what are the implications for communities, consumers and business?

12.00 - 12.45

Congress Centre - Forum

NEW

financial inclusion

Financial Inclusion: Addressing the Largest Gaps

Extensive progress has been made in advancing global financial inclusion in recent years, with the increased rollout of digital financial services during the pandemic proving an additional tailwind in many regions. Nevertheless, certain populations are still being left behind.

Where is action most needed to deliver full financial inclusion and what innovations can address this ongoing challenge?

12.30 - 13.15

Congress Centre - Sanada

NEW

racial justice public

Stamping Out Racism

Businesses globally have been adding their voices to movements to counter racism. Yet only 22 Fortune 500 companies fully cover race and ethnicity in their ESG reporting.

What can be done to ensure organizations align on and implement benchmarks and metrics for racial justice?

Wednesday 19 January

13.00 - 13.45

Congress Centre - Studio

NEW

EU green deal

Europe's Green Deal Dilemma

Only two years after its launch, the European Green Deal is facing strong headwinds from a global energy crisis, rising scepticism about the feasibility of a just transition, and questions about its potential geopolitical ramifications.

How can the European Union and its member states make the Green Deal work for all and deliver on their promise of carbon-neutrality?

[This session is developed in collaboration with the CEO Action Group for the European Green Deal.](#)

13.30 - 14.00

Media Village - Issue Briefing Room

NEW

global data exchanges

Strengthening Trust in Public-Private Data Exchanges

Public-private data exchanges for the common good have created more than \$20 billion in new value as they have adopted innovative business models, privacy-enhancing technologies and new approaches for strengthening citizen trust.

How are commercial and regulatory risks for large data holders – the supply side of the equation – being lowered to deliver measurable impact in sustainable agriculture, public health and the energy transition?

14.30 - 15.15

Congress Centre - Studio

NEW

four day week

The Four-Day Week: Necessity or Luxury?

Research indicates that moving to a four-day working week can increase productivity, reduce overheads, boost well-being and help to attract and retain talent, as well as spurring job creation.

Has the 40-hour working week had its day?

14.30 - 15.15

Congress Centre - Ignite

NEW

inequality outlook

The Outlook for Inequality

COVID-19 has pushed more than 120 million people into extreme poverty but the wealth of billionaires has increased by over 50% during the same period.

As the inequality gap widens, what policies and actions are needed to accelerate social mobility and ensure a more equitable economy?

14.45 - 15.30

Congress Centre - Sanada

NEW

latin america future

Securing the Promise of Latin America's Future

The countries of Latin America have been undergoing deep societal and economic changes against a backdrop of political polarization and uncertainty.

How can leaders across the region cooperate to remedy structural socio-economic weaknesses and rebuild fractured political communities?

14.45 - 15.30

Congress Centre - Aspen 2

NEW

mena security architecture

A New Security Architecture in the Middle East

From security in the Gulf to fault-lines in Syria, Libya and Yemen, uncertainty in the Middle East is reinvigorating domestic debates while leaving others to revisit their policies.

How can regional actors establish a more stable and sustainable equilibrium in the Middle East?

16.00 - 16.45

Congress Centre - Situation Room

NEW

blue carbon

Unlocking the Potential of Blue Carbon

Coastal wetlands sequester carbon dioxide 400% more rapidly than tropical rainforests and account for approximately half of the total ocean-based carbon removal, playing a critical role in climate change mitigation. While the benefits of mangrove restoration and conservation could outweigh the costs by 3:1, the supply of blue carbon credits is still lacking.

What action is required to fully unleash the economic potential of blue carbon and maximize its impact?

16.00 - 16.45

Congress Centre - Studio

NEW

outlook south asia

Fostering Intra-Regional Cooperation in South Asia

Despite high growth in South Asia, the economic recovery has been uneven across countries and sectors.

What intra-regional policies and measures may ensure collective prosperity to address priority challenges such as poverty, food security and climate action?

16.00 - 16.45

Congress Centre - Forum

NEW

personal climate action

Climate Action Starts at Home

Over two-thirds of citizens are worried about climate change but don't know what changes to make in their daily lives.

How can institutions empower individuals to live, eat and shop in ways that are healthier for the planet?

16.15 - 17.00

Congress Centre - Aspen 1

NEW

future africa

Preparing for Africa's Growing Global Role

Africa is the youngest and fastest-growing continent. By 2035, more young Africans will enter the workforce each year than in the rest of the world combined, which brings huge opportunities, but major challenges too.

How can leaders across Africa prepare for these changes and what do they expect from the rest of the world?

16.15 - 17.00

Congress Centre - Sanada

NEW

prepare pandemic

Preparing for the Next Pandemic

Roughly one novel human pathogen emerges every year and any one of them could turn out to be the next pandemic.

How can the public and private sectors work together to protect lives and livelihoods?

16.15 - 17.00

Congress Centre - Aspen 2

NEW

tax public

A Reimagined Global Tax System

Under the terms of a historic global tax deal between 130 countries, international companies are set to pay an extra \$100 billion in corporate taxes.

What are the terms of the deal, how will it affect global commerce, and can it begin a process of restoring trust in the fairness of global economic outcomes?

17.00 - 18.15

Congress Centre - Engage

NEW

lgbtqi

The LGBTQI+ Protection Paradox

How can business and government ensure that crisis responses are more inclusive and do not exacerbate patterns of social exclusion?

LGBTQI+ community members are disproportionately represented in lower-income groups, are at higher risk of homelessness and have more difficulties accessing healthcare. These pre-existing inequities were amplified by some of the measures introduced in response to the pandemic.

Join this workshop to outline how business and government can improve the protection and recognition of the LGBTQI+ community.

On the agenda:

- Share data on how crisis responses during the pandemic have disproportionately affected the LGBTQI+ community
- Identify action frameworks for embedding LGBTQI+ protection into the economic recovery

17.30 - 18.15

Congress Centre - Studio

NEW

crypto's carbon footprint

Crypto's Carbon Footprint

Bitcoin currently consumes around 110 terawatt hours per year – 0.55% of global electricity production, or roughly equivalent to the annual energy draw of countries like Malaysia or Sweden. As cryptocurrencies rise in popularity, is the energy footprint of the crypto industry unsustainable?

17.30 - 18.15

Congress Centre - Forum

NEW

food and land use

Transitioning Food and Land-Use Systems

The food and land use system represents about 12% of global GDP and up to 40% of employment, yet widespread unsustainable management is putting biodiversity, critical ecosystems, human health and nutrition and the livelihoods of billions at risk.

How can industry, farmers and governments work together to confront difficult trade-offs and explore the transitions needed to meet the competing objectives of food and climate security, health, environmental protection and resilient rural livelihoods?

17.30 - 18.15

Congress Centre - Ignite

NEW

tackling plastic climate

Eradicating Emissions from Plastic

Emissions from plastic production and use could reach the equivalent of nearly 300 new coal-fired power plants by 2030.

How can business and government leaders join forces to address climate change and the plastic pollution crisis through a circular approach to policy-making, financing and innovation?

17.45 - 18.30

Congress Centre - Aspen 1

NEW

governance investment

Investing Responsibly in Sustainable Governance

While a significant focus on climate change is influencing global investment priorities, responsible and sustainable governance remains essential to ensuring a just economic recovery.

What actions and meaningful approaches will empower investors to play a role in tackling corruption and take a holistic approach to sustainable governance so that integrity is incorporated in their strategic decisions?

17.45 - 18.30

Congress Centre - Aspen 2

NEW

nature and climate

Prosperity for People and the Planet

Global carbon emissions are returning to pre-COVID record levels while nature is rapidly declining, with 1 million species at risk of extinction.

What bold innovations and actions are needed to restore balance for the planet and its people?

Wednesday 19 January

17.45 - 18.30

Congress Centre - Sanada

NEW

us in the world

Defining the United States in a Changing World

One year after promising to restore trust, the current administration already faces challenges from ensuring collective security to implementing a global climate agenda.

What do the current challenges mean for the United States in a context of uncertain trade, politics and diplomacy?

09.00 - 09.45

Congress Centre - Ignite

NEW

action sustainability

Financing Net Zero: Moving from Commitment to Action

The announcement of net-zero and sustainability pledges over the past year means these commitments now cover over 68% of the global economy. However, they have yet to deliver the surge in investment required.

How can we ensure the whole financial system aligns to move from commitment to action?

09.00 - 09.45

Congress Centre - Situation Room

NEW

economic policy-making

Aligning on New Approaches to Economic Policy-making

When the G7 met in June 2021, it published a report calling for economic resilience underpinned by a fundamental shift in the relationship between the public and private sectors.

What is the role of governments in shaping the future of economies and societies?

09.00 - 09.45

Congress Centre - Studio

NEW

education public

Restating the Economic Case for Education

Changes in education spending across countries have not reflected the pandemic's divergent impact on learning and education's critical role in a faster recovery. Two-thirds of lower-income countries have gone as far as cutting their public education budgets.

What steps are needed to ensure that government and business prioritize education as an enabler of an equitable economic recovery?

09.00 - 09.45

Congress Centre - Aspen 1

NEW

fresh water future

A Fresh Water Future

The poor health of water systems has compromised our ability to weather the deadly droughts, heatwaves and floods that have rapidly become a norm and are only expected to get worse in the future.

What bold ideas can be taken forward to the 2023 UN Water Summit for a water-resilient economy?

09.00 - 09.45

Congress Centre - Aspen 2

NEW

japan outlook

Strategic Outlook on Japan

From implementing domestic economic reform to leveraging trade agreements while alleviating regional tensions, Japan faces major domestic and global challenges to ensure its continued competitiveness.

What opportunities and challenges must the world's third-largest economy prioritize to ensure new and sustainable growth?

10.30 - 11.15

Congress Centre - Aspen 2

NEW

amazon basin

A New Pathway for the Amazon Basin

With global leaders promising to end deforestation by 2030, the Amazon has the potential to become the world's largest bioeconomy, strengthening local livelihoods, while restoring and conserving ecosystems.

How can governments, ecopreneurs, businesses and scientists collaborate to open new pathways for the Amazon's sustainable development?

10.30 - 11.15

Congress Centre - Sanada

NEW

balanced growth

Delivering Sustained and Balanced Global Growth

The pandemic upended the global economy at a time when prevailing growth models were already being questioned on distributional and environmental grounds.

With a global recovery now under way, what policy mix is needed to ensure durable and broad-based growth that improves living standards while respecting the planet?

10.30 - 11.15

Congress Centre - Aspen 1

NEW

tech cooperation

Building Technology Cooperation

Global competition is mounting to capture the benefits of and set the standards for frontier technologies such as 5G, artificial intelligence and the internet of things.

With these technologies projected to add trillions of dollars to the global economy in the coming decade, what cooperative framework on frontier technologies can reassure governments, businesses and citizens on questions of ethics, privacy and governance?

10.30 - 11.15

Congress Centre - Situation Room

NEW

us china

Strategic Competition between the United States and China

Despite rising tensions between China and the United States on technology and geo-economics, collaboration between the two will be critical if progress is to be made on global challenges such as climate change.

Where are there opportunities to bridge current divisions and establish new modes of engagement between the world's largest powers?

Thursday 20 January

11.45 - 12.30

Congress Centre - Forum

NEW

decarbonizing aviation

The Path to Decarbonizing Aviation

The aerospace industry represents about 2% of total human-generated carbon emissions, which is set to increase as people travel further and more frequently.

What are the industry-wide goals and standards needed for the sector to move towards a greener future?

11.45 - 12.30

Congress Centre - Ignite

NEW

dei outlook

The Diversity, Equity and Inclusion Outlook

Diversity, equity and inclusion were among the top five priorities for companies in 2021. However, progress has been hampered by inconsistent implementation and deepening polarization.

Is there a role for common standards and reliable data in providing a shared way forward?

11.45 - 12.30

Congress Centre - Accelerate

NEW

supply shocks

Restoring Trust in Global Trade and Supply Chains

The pandemic has triggered a shift from a mindset of "just in time" to one of "just in case".

What domestic and international changes are needed to ensure the resilience of global supply chains and to rebuild support for trade as an engine of development and prosperity?

12.00 - 12.30

NEW

Media Village - Issue Briefing Room

1 billion lives

Delivering on the 1 Billion Lives Challenge

In 2021, at least 2 billion people have no access to essential healthcare, 1.7 billion adults remain unbanked and over 260 million children have no access to education.

How can organizations improve 1 billion lives by providing affordable and accessible digital solutions? How are we progressing on such an ambitious challenge?

13.00 - 13.45

NEW

Congress Centre - Aspen 2

circular systemic innovation

Changing the Game for Circular Innovation

The circular economy accounts for only 8.6% of total global economic activity and we need to at least double this proportion to future-proof the world.

How can business and government leaders harness systemic innovation to unlock circular approaches and disrupt global markets for good?

13.00 - 13.45

NEW

Congress Centre - Aspen 1

metaverse public

Making the Metaverse

Several technology companies are investing in so-called metaverses, suggesting a powerful growth trajectory for the extended reality (XR) ecosystem.

What principles should be followed to ensure that consumer and business applications are built in a way that ensures a safe, interoperable, inclusive and accessible environment?

14.30 - 15.15

Congress Centre - Studio

NEW

amvc bioman

Delivering Biomanufacturing's Full Potential

Innovation in synthetic biology has enabled significant cost reductions and opened the way to sustainable, scalable and innovative biomanufacturing solutions for the broader industrial ecosystem.

What is the true potential of biomanufacturing, how can it contribute to the bio-economy revolution and what collaborations are required to unlock it at scale?

14.30 - 15.15

Congress Centre - Aspen 2

NEW

energy transition

Navigating the Energy Transition

The world has embarked on a vastly ambitious energy transition, with potentially disruptive implications for countries, companies, markets and people.

What can be done to ensure not just that the transition occurs but that it is as smooth, as predictable and as fair as possible?

16.00 - 16.45

Congress Centre - Situation Room

NEW

HE health data

Unlocking the Power of Health Data

The healthcare industry generates approximately 30% of the world's data by volume and this figure is predicted to increase following an explosive year of growth due to telehealth utilization, contact tracing, outbreak tracking and more.

What mechanisms can be put in place to build trust while leveraging new technologies to share data for an efficient healthcare sector and a healthier population?

16.00 - 16.45

Congress Centre - Aspen 2

NEW

digital trust

Restoring Trust and Trustworthiness in the Digital Ecosystem

A growing proportion of people believe the world is worse off because of technology, despite relying on it in every facet of their lives. This disconnect threatens our ability to cooperate and even to communicate.

Who is responsible for rebuilding trust in the digital era?

16.00 - 16.45

Congress Centre - Aspen 1

NEW

integrated energy future

Shaping the Integrated Energy Future

Getting on track to net-zero emissions by 2050 will require annual investment in clean energy infrastructure to reach nearly \$4 trillion by 2030. The goal is an integrated energy future, which comprises an economy fuelled by 50%-80% clean electrification, plus green hydrogen, clean fuels, nuclear, and carbon capture, utilization and storage.

In a radically different system, how can the economy and companies transform at the required speed?

16.00 - 16.45

Congress Centre - Ignite

NEW

nature to cities

Returning Nature to Cities

Biodiversity and nature loss places 44% of GDP in cities at risk of disruption, rendering business-as-usual urban planning and infrastructure development unsustainable.

How are leaders, infrastructure companies and innovators jointly redesigning cities to improve environmental and human health?

Thursday 20 January

16.45 - 18.00

Congress Centre - Accelerate

NEW

good work strategy

Making Good Work a Reality

With the concept of good work gaining momentum and labour shortages growing worldwide, can business leverage this moment to build a healthy, resilient and equitable future of work?

On the agenda:

- Launching the good work framework and toolkit
- Welcoming new members to the partnership

17.30 - 18.15

Congress Centre - Sanada

NEW

climate agenda

Setting the Agenda for Climate Action

Following the negotiations and commitments at COP26, robust action across the public and private sectors remains critical to reaching global climate goals.

What are the global imperatives for government and business action in 2022?

17.30 - 18.15

Congress Centre - Ignite

NEW

gig economy

The Future of the Gig Economy

Around half of gig workers globally lost their jobs during the pandemic and many of those who kept working lost much of their incomes.

As the gig economy renews its rapid expansion, what policies are required to provide gig workers with safety nets so that job flexibility is combined with job security?

17.30 - 18.15

Congress Centre - Forum

NEW

global housing markets

Global Housing Markets: Bull or Bubble?

The pandemic has driven the broadest housing price boom for two decades, reviving concerns over potential threats to financial stability and exacerbating the affordability crisis.

Are the new highs sustainable or is the Chinese property market a harbinger of another housing market collapse?

17.30 - 18.15

Congress Centre - Aspen 2

NEW

greenwashing

Turning up the Heat on Greenwashing

Despite climate commitments and progress in sustainability reporting, recent research suggests that up to 40% of sustainability claims could be misleading.

What are the medium- to long-term implications of greenwashing on net-zero ambitions, and how might the private sector work with regulators to align on best practices?

17.30 - 18.15

Congress Centre - Situation Room

NEW

sustainable value chains

Accelerating Sustainable Value Chains

Companies are strengthening their commitments to build net-zero, environmentally conscious and socially responsible value chains. Implementation will be challenging and will require collaboration across sectors and countries.

What strategies, policies and partnerships can accelerate sustainable value chains?

Thursday 20 January

17.30 - 18.15

Congress Centre - Studio

NEW

youth mistrust

Tackling Youth Mistrust

The rise of youth protests around the world reflects increasing anger at the generation in power for its perceived failings on climate change, social justice, inequality and corruption.

What will it take to win back the trust of young people and close the widening generational divide?

17.45 - 18.30

Congress Centre - Aspen 1

NEW

crisis opportunity

Funding Europe's Economic Renewal

As the European Union continues to manage the pandemic and its fallout, it is also working to set its economy on to new foundations.

What common efforts and actions can the EU and its member states take to ensure equitable and sustainable prosperity across the region?

Friday 21 January

09.00 - 09.45

Congress Centre - Aspen 1

NEW

4IR risks opportunities

Balancing the Opportunities and Risks of the Fourth Industrial Revolution

The technologies of the Fourth Industrial Revolution have already allowed transformative advances across numerous domains, but mounting regulatory scrutiny reflects growing unease about potential individual and societal costs.

Do we need a new social contract to govern the relationship between humanity and technology?

09.00 - 09.45

Congress Centre - Aspen 2

NEW

good work public

Responding to the Great Resignation

Almost 3% of the US workforce voluntarily left their jobs in just one month in 2021, while in the UK, the number of open jobs surpassed 1 million for the first time.

Why are workers resigning, how widespread is this trend, how long is it going to last, and what can employers do to attract and retain staff in these labour markets?

09.00 - 09.45

Congress Centre - Sanada

NEW

growth outlook

Global Economic Outlook

After a sharp slowdown in 2020, the International Monetary Fund forecasts global growth in 2022 at 4.9%.

What are the headwinds and tailwinds facing the global economy and what policies are needed to ensure a sustainable and equitable recovery?

Friday 21 January

10.30 - 11.15

Congress Centre - Studio

NEW

nature agenda

Setting the Agenda for Nature Action

With over 50% of the world's total GDP dependent on nature and its services, economies face increasing risks from inaction, as tipping points loom.

What global priorities and business action for nature are imperative for 2022?

10.45 - 11.30

Congress Centre - Situation Room

NEW

global risks public

Global Risks in 2022 and Beyond

The global risks landscape continues to worsen, according to the Global Risks Report 2022.

As societies repair fractures exposed by the pandemic, what new risks are on the horizon and what can be done to prepare for them?

13.00 - 15.00

Schatzalp - -

NEW

farewell lunch

Farewell Lunch at the Schatzalp

Join the farewell buffet lunch at the Schatzalp Hotel, situated in a stunning location high above Davos.

Professor Klaus Schwab
Founder and Executive Chairman

The Hon. Scott Morrison
Prime Minister of Australia
Department of the Prime Minister and Cabinet of Australia
1 National Circuit
Barton ACT 2600
Australia

20 December 2021
sabr/pso

Dear Prime Minister,

I had hoped until this moment that with the stringent health measures, it would finally be possible to come back together again in January to address the manifold challenges the world is confronting. The World Economic Forum has received overwhelming support and interest from government and business leaders globally to participate in the Annual Meeting in Davos, recognizing the critical need to meet face-to-face to rebuild trust after two tumultuous years.

Yet, the uncertainty of Omicron and the attendant public health implications unfortunately make this impossible. Therefore, the Forum needs to postpone its in-person meeting. The health and safety of participants and the community is the most important priority. As soon as conditions allow, discussions will take place to find a new date for the Annual Meeting.

During the Annual Meeting week, 17 to 21 January 2022, the Forum will hold a series of virtual State of the World sessions. In this context, it would be my honour to have you deliver a live State of the World address. Broadcast to a worldwide audience, this address will be followed by an interactive discussion with chief executives from the Forum community of over 1,000 leading global companies.

I look forward to the opportunity to have you make such virtual State of the World address in January and to gathering in person again in Davos, hopefully in early summer 2022.

I hope that the new year will bring renewed optimism for a healthier, happier, and safer world.

Yours sincerely,

s 22(1)
(a)(ii)

s 22(1)(a)(ii)

Børge Brende
President

The Hon. Scott Morrison
Prime Minister of Australia
Department of the Prime Minister and Cabinet of Australia
1 National Circuit
Barton ACT 2600
Australia

25 January 2022
sbn/pso

Dear Prime Minister,

I would like to express my sincere gratitude for the special address you delivered during the World Economic Forum Davos Agenda.

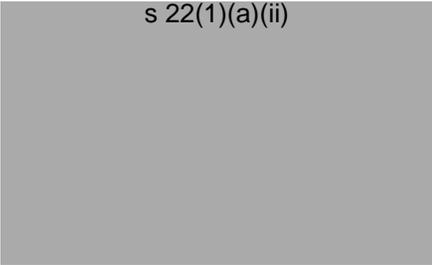
Radically different pandemic experiences have exacerbated generational, geographical, political and economic divides. The Davos Agenda 2022 served as the focal point at the start of the year for leaders to share their outlook, insights and plans relating to the most urgent global issues, as well as the platform to accelerate the partnerships needed to tackle shared challenges and shape a more sustainable and inclusive future.

Your message to the world to “grow together” for rapid economic recovery was poignant as growing together is indeed needed to close widening inequality gaps. The responses you provided to the chief executives also demonstrated Australia’s strong commitment to working on solutions to decarbonize the global economy as well as the importance of strengthening the adoption and integration of digital technologies for the development of small and medium-sized enterprises.

It was a privilege to hear about your plans for Australia and the region to bridge divides and foster global multistakeholder collaboration. Once again, thank you for your crucial engagement. I look forward to working with you to build on the outcomes of the Davos Agenda in the run-up to the World Economic Forum Annual Meeting 2022, which will be held in Davos-Klosters, Switzerland, from 22 to 26 May.

Yours sincerely,

s 22(1)(a)(ii)

A large grey rectangular box redacting the signature of Børge Brende.