

The Hon. Malcolm Turnbull
Prime Minister of Australia
Department of the Prime Minister and Cabinet of Australia
P.O. Box: 6500
Barton, ACT 2600
Australia

30 August 2017 arco

Dear Prime Minister,

After the recent worldwide cyberattacks, the World Economic Forum contacted key government agencies and international organizations, such as INTERPOL, as well as ts member communities. They all acknowledged that global and coordinated action is needed. The World Economic Forum, with the endorsement of its Board of Trustees, will use ts trusted public-private platform to create a common effort to promote a more resilient and robust cyberspace.

We will prepare the launch of the Global Cyber Centre with a meeting at the working level, which will take place on 13 to 14 November 2017 at the Forum's headquarters in Geneva, Switzerland. We will have the participation of 100 system-relevant global companies at the meeting.

We would like your government to be part of this initiative. Please let us know whom you would like to nominate and we will provide this person with the relevant documentation, including the list of participants and the meeting programme.

Yours sincerely,

s 22(1)(a)(ii)

Klaus Schwab Founder and Executive Chairman s 22(1)(a)(ii)

Jean Luc Vez
Head, Global Cyber Centre
Member of the Executive Committee



COMMITTED TO IMPROVING THE STATE OF THE WORLD

Invitation to a meeting on the establishment of the World Economic Forum

Global Cyber Centre

Cologny, Switzerland 13 - 14 November



Venue

This meeting will be held at World Economic Forum headquarters.

91-93 Route de la Capite 1223 Cologny Switzerland

Monday 13 November 2017

Date

Working Dinner	
Tuesday 14 November 2017 Workshop	09.00 - 17.00

19.00 - 21.00

The discussions will be chaired by Klaus Schwab, Founder and Executive Chairman, World Economic Forum, and Jean-Luc Vez, Head of the Global Cyber Centre, World Economic Forum (Director-General, Swiss Federal Police, 2001-2013).

Discussion Items

Mission

The mission of the Centre is to offer governments, Forum Partners and international organizations/ agencies a unique platform to permanently and effectively diminish the impact of malicious activities on the web by addressing all threats from a public-private partnership perspective.

Centre Activities

The Centre will manage multiple work streams and projects that will focus on the following key themes, all with the goal of determining common measures that could enable the public and private sectors to address cybersecurity challenges:

Furthering the Implementation of ongoing Forum Initiatives

- Recommendations for Public-Private Partnership against Cybercrime (2016)
- Guidance on Public-Private Information Sharing against Cybercrime (2017)
- Advancing Cyber Resilience, Principles and Tools for Boards (2017)

2. Cyber Library and Practical Tools

The Centre aims to provide a secure reference space on cybersecurity-related issues and a reliable source of pragmatic options for action to protect and defend against cyber threats.

The **Library** will provide a state-of-the-art repository for knowledge sharing and ideas.

Tools will include checklists and processes so that actors can understand and implement processes and procedures in certain instances.

3. Think Tank

The Centre will partner with think tanks and academic institutions to produce research at the forefront of cybersecurity developments. This will allow the Centre to permanently adapt its mission and offering. The Centre will explore future cybersecurity scenarios showing how technology and the internet could potentially impact society. These scenarios will serve as a basis for multistakeholder discussions on how the public and private sectors could collaborate to create tools and methods to manage these scenarios.

4. Creation of Protocols and Capacity Building

The Centre will equip stakeholders with the necessary tools to successfully tackle cyber threats. It will:

- Collaborate with the Council of Europe to update the Budapest Convention – which entered into force in 2002 – to guide on how it can be applied to the radically different cybersecurity climate today.
- Catalyse initiatives developing innovative forms of regulation.

 Assist regions that are "cyber poor" in the development of cyber strategies and/or national cyber laws – launch ideas, connect with partners to build capacity in a broader sense.

Countering digital misinformation and media manipulation

The Centre will create a network to identify, research and develop tactics to counter digital misinformation and media manipulation threats:

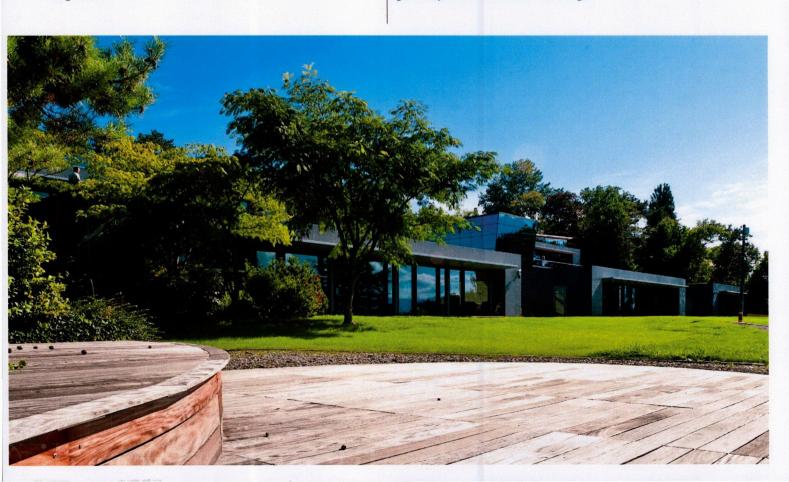
- Bring together experts across disciplines to build a deep understanding of information operation campaigns, tactics and defence.
- Develop a representative inter-partner alert system to predict potential campaigns and threats.
- Share knowledge across stakeholder groups.

During this meeting, participants will discuss:

- Centre activities, identifying specific needs and essential parts of the Centre's value proposition.
- Oversight bodies, exploring the options for an optimal governance system for the Centre, which will be based at the World Economic Forum – the international organization for public-private cooperation.
- Membership, determining the optimal composition of Centre membership in the interests of ensuring trusting and efficient cooperation among members.
- Partnership, identifying the expert groups and institutions that could support the Global Cyber Centre.

Contact

For further questions and to confirm your organization's participation, please contact: globalcybercentre@weforum.org.





The Hon. Scott Morrison
Prime Minister of Australia
Department of the Prime Minister and Cabinet of Australia
P.O. Box 6500
Barton, ACT 2600
Australia

3 September 2018 lifo/arco

Dear Prime Minister,

Congratulations on your appointment as Prime Minister of Australia. It is a strong vote of confidence in your many achievements as Treasurer. Your fresh perspectives and determination will ensure you are well-placed to tackle the challenges that lie ahead.

In this context, I am pleased to invite you to the 49th World Economic Forum Annual Meeting, which will take place in Davos-Klosters, Switzerland, from 22 to 25 January 2019.

As you begin your new role, the World Economic Forum is keen to reaffirm its commitment to strengthening and developing initiatives with the Australian Government on innovation, economic growth and the future of work. Given your experience in guiding Australia to 27 years of continuous economic growth, your voice will be essential to the deliberations in Davos next January.

The Forum will work closely with your office over the coming months to build a personalized agenda that serves your interests in an optimal manner.

Once again, please accept my best wishes for your role.





Reference: MC18-121952

2.2 OCT 2018

Professor Klaus Schwab Founder and Executive Chairman World Economic Forum 91-93 route de la Capite CH-1223 COLOGNY/GENEVA SWITZERLAND

Dear Professor Schwab

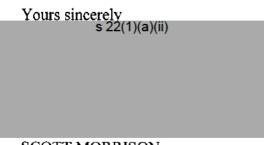
Thank you for your letter dated 3 September 2018 regarding my election as Prime Minister.

We share with the World Economic Forum a commitment to innovation, strong economic growth, and the future of work for our people.

Thank you also for your invitation to me to attend the World Economic Forum's Annual Meeting in 2019.

Unfortunately I will be not be able to participate. I understand that a number of Australian Government Ministers have been invited to this event and I am confident that Australia and the Australian Government will be well represented.

I wish you all the best for your organisation's hosting of the 2019 Annual Meeting.



SCOTT MORRISON





The Hon Scott Morrison MP Prime Minister of Australia Government of Australia Parliament House Canberra ACT 2600 Australia

20 May 2019 jwo/sis

Dear Prime Minister,

I would like to extend my warmest congratulations on your recent electoral victory.

The mandate provided to you by the Australian population demonstrates a strong belief in the policies put forward by your party and is a testament to your successful stewardship of the country over the past year.

As the International Organization for Public-Private Cooperation, the World Economic Forum looks forward to working closely with your government to achieve positive change in Australia. We also hope that, in the months ahead, we will be able to provide you with a suitable platform to showcase your vision and strategic priorities to the wider international community.

yours sincerely, \$ 22(1)(a)(ii) \$ 22(1)(a)(ii)



The Hon Scott Morrison MP Prime Minister of Australia Government of Australia Parliament House Canberra ACT 2600 Australia

20 May 2019 jwo/sis

Dear Prime Minister,

I would like to extend my warmest congratulations on your recent electoral victory.

The mandate provided to you by the Australian population demonstrates a strong belief in the policies put forward by your party and is a testament to your successful stewardship of the country over the past year.

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s 22(1)(a)(ii)

Yours sincerely,

s 22(1)(a)(ii)



Reference: MC19-038376

26 JUN 2019

Professor Klaus Schwab
Founder and Executive Chairman
World Economic Forum
91-93 Route de la Capite
COLOGNY/GENEVA SWITZERLAND CH-1223

Dear Professor Schwab

Thank you for your kind message of congratulations following the election.

The result is an endorsement of my government's focus on building an even stronger economy. Only a strong economy can provide more and higher paid jobs, better living standards and the resources needed for high quality essential services.

We will work to further strengthen our economy as we enter our 28th year of uninterrupted economic growth. We have returned the budget to surplus and will eliminate our nation's debt over the next decade. We will deliver tax relief for Australians, families and small businesses and pursue additional productivity-enhancing economic reforms.

As you are aware, the international economic outlook is uncertain. Tensions between our two largest economies have increased, contributing to downward revisions of global growth. As a trading economy Australia depends on open markets and a rules-based approach to international commerce. Accordingly, we will continue to work with our trading partners to reform and strengthen the rules-based trading system, based on the World Trade Organisation. We will also continue to pursue free trade agreements, building on the agreements we have reached to date.

We are back at work and have a great deal to do.

Thank you again for your encouragement and support.

Yours sincerely

s 22(1)(a)(ii)

SCOTT MORRISON



OF THE WORLD

Professor Klaus Schwab Founder and Executive Chairman

The Hon. Scott Morrison
Prime Minister of Australia
Department of the Prime Minister and Cabinet of Australia
PO Box 6500
Canberra ACT 2600
Australia

30 August 2019 sis/pso

Dear Prime Minister.

On behalf of the Board of Trustees of the World Economic Forum, the International Organization for Public-Private Cooperation, I am pleased to invite you to the World Economic Forum Annual Meeting, which will take place in Davos-Klosters, Switzerland, from 21 to 24 January 2020.

In the 50 years since its creation, the Annual Meeting has become the world's most impactful high-level gathering, bringing together leaders from government, international organizations, business and civil society to shape global, regional and industry agendas at the beginning of the year.

The Annual Meeting will provide powerful opportunities for Australia to shape global ideas on how to strengthen the rules-based multilateral system amid deepening uncertainty in the international order. Participants would also highly value your insights into how the country has successfully maintained uninterrupted economic growth for nearly three decades.

The Forum will work closely with your office over the coming months to build a special agenda that meets your strategic interests and evolving priorities.

I look forward to your active engagement and to welcoming you to the Forum's 50th Annual Meeting in January. s 22(1)(a)(ii)

Yours sincerely,

s 22(1)(a)(II)



Reference: MC19-068384

2 0 OCT 2019

Professor Klaus Schwab
Founder and Executive Chairman
World Economic Forum
91-93 route de la Capite
CH-1223 COLOGNY/GENEVA
SWITZERLAND

Dear Professor Schwab

Thank you for your letter dated 30 August 2019 inviting me to the World Economic Forum Annual Meeting, taking place in Davos-Klosters, Switzerland from 21 to 24 January 2020.

Unfortunately, I am unable to attend. I understand that a number of Australian Government Ministers have been invited to this event and I am confident that Australia will be well represented.

I wish you all the best for your organisation's hosting of the 2020 Annual Meeting.

Yours/sincerely s 22(1)(a)(ii)

SCOTT MORRISON



The Hon. Scott Morrison
Prime Minister of Australia
Department of the Prime Minister and Cabinet of Australia
PO Box 6500
Canberra ACT 2600
Australia

30 August 2019 sis/pso

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I look forward to your active engagement and to welcoming you to the Forum's 50th Annual Meeting in January.

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Yours sincerely,

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The Hon. Scott Morrison
Prime Minister of Australia
Department of the Prime Minister and Cabinet of Australia
Andrew Fisher Building
1 National Circuit
Barton ACT 2600
Canberra
Australia

22 June 2020 sis/pso

Dear Prime Minister.

It is my great pleasure and honour to invite you to the 51st World Economic Forum Annual Meeting, which will take place from 26 to 29 January 2021 in Davos-Klosters, Switzerland.

With this true global gathering, bringing together political, business, civil society and media leaders at the highest level, the Forum aims to provide a clear signal, at the beginning of next year, that the world has moved out of the COVID-19 pandemic. The discussions will focus on shaping policies for the post-COVID-19 era under the theme of the Great Reset.

Of course, the meeting will only be held if the Forum can guarantee the safety and health of all participants.

Australia has always been a strong advocate of a rules-based multilateral framework. As the framework comes under threat, your participation in the Annual Meeting will help to reiterate your country's commitment to the issue and will give you the opportunity to design policies for the post-COVID-19 era.

I look forward to welcoming you in Davos. The Forum will work with your staff to ensure that your participation becomes a major force in shaping the Great Reset.

Yours sincerely,

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Document 11

WORLD ECONOMIC FORUM

Professor Klaus Schwah
Founder and Executive Chairman

Please find attached my lafest book on the Covid crisis. I have you will find it a useful tool in navigality your in navigality your country through this crisis.

With my last wishes,

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COVID-19: THE GREAT RESET

KLAUS SCHWAB
THIERRY MALLERET

Sender - Expéditeur - Absender



World Economic Forum

91-93 route de la Capite CH 1223 Cologny Switzerland

Recipient - Destinataire - Empfänger

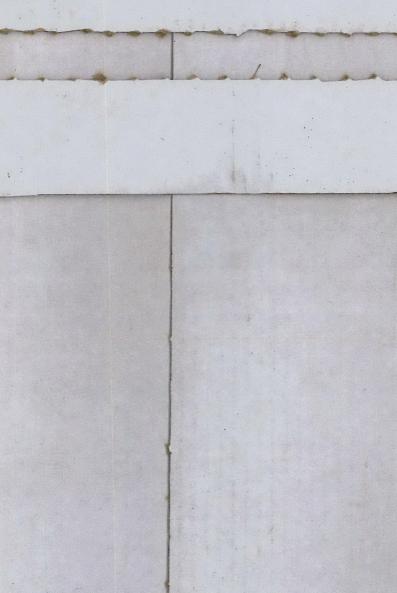
Department of the Prime Minister and Cabinet of Australia

The Hon. Scott Morrison Prime Minister of Australia

1 National Circuit Barton

6500 2600 Barton ACT

Country: Australia



The Honourable Scott Morrison MP, Prime Minister of Australia,

The Honourable Dr John Kunkel, Chief of Staff, Office of the Hon Scott Morrison MP,

The Honourable Mathias Cormann, Minister of Finance,

His Excellency Simon Duggan, Direct Representative of Australia to the G20,

RE: Call for G20 Leadership on fair and just recovery ahead of 21-22 November Summit

The unprecedented health and economic crises resulting from the novel coronavirus pandemic continue to affect lives and livelihoods everywhere. The pandemic has compounded several global fragilities - including **economic exclusion**, **social inequalities and environmental degradation** - that must be addressed in a globally coordinated manner to ensure an inclusive and resilient rebuild from the crisis.

We, a united group of business and labor organizations, welcome efforts from many governments to address both the short- and long-term effects of the pandemic. However, as we move from emergency response to long-term economic recovery, we must ensure a commitment to multilateralism through globally coordinated efforts that squarely address these three fragilities and put us on a path to sustainable and inclusive growth.

Given the environmental and social crises facing our world, it is clear that we cannot afford to return to normal—nor should we want to. We call on governments and financial regulators to renew global cooperation, build sustainability into the backbone of the global recovery effort and take urgent and decisive action to:

- Spend, but spend smartly. To safeguard and augment economic stability, governments should continue to release fiscal stimulus spending to minimize damage and support the nascent recovery as the crisis evolves. Governments should also apply a 'do no harm' principle to all spending, ensuring that spending prioritizes activities with significant environmental and social co-benefits.
- 2. Tackle inequality through social protection. The crisis has greatly exacerbated social and economic inequalities and human rights abuses. Governments must support vulnerable populations, secure jobs and enforce strong labor and human rights standards. Priority should be placed on safety, access to healthcare, job retention schemes and incentives for job creation, income support and worker reskilling and upskilling in 'brown' industries.
- 3. Mitigate risks to the global economy by bridging the "stimulus gap" in emerging markets. The economic and public health crisis has severely stretched the public finances of many governments in low- and middle-income countries. Coordinated international assistance and mobilization of private finance is needed to ensure that all countries have the fiscal space needed to mitigate the health and economic implications of the pandemic and other ongoing crises.
- 4. Lead the world on climate action. Publicly recognize the planetary emergency and commit to reducing emissions to limit warming to 1.5°C above pre-industrial levels, in line with the highest ambition of the Paris Agreement. Prioritize policy and investment towards this goal, redirecting financing away from polluting industries and putting G20 economies on track to halve emissions this decade.
- 5. **Reverse nature loss.** Commit to reversing nature and biodiversity loss by 2030 at the latest. Foster collective efforts to halt and reverse deforestation and safeguard at least 30% of the world's oceans and land by 2030.

We won't achieve a green, fair and inclusive recovery through government action alone. The private sector has a vital role to play. Many businesses recognize this and are already committed to:

- Scaling the mobilization and deployment of private capital for sustainable development.
- Implementing measures for job protection, job creation and prioritization of employee health and safety—especially for vulnerable or marginalized populations.
- Scaling investment in climate innovation and technology, resilience and adaptation as well as efforts to drastically reduce emissions towards a Paris Agreement-aligned, netzero greenhouse gas emissions global economy by 2050.
- Driving business valuation of biodiversity and ecosystem services while scaling investment in nature protection and restoration.

Yours, the undersigned

s 22(1)(a)(ii)

Peter Bakker

President and CEO World Business Council for Sustainable Development

Sharan Burrow

General Secretary International Trade Union Confederation

Helen Clarkson

Chief Executive Officer The Climate Group

Aron Cramer

President & CEO Business for Social Responsibility

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John W.H Denton AO

Secretary General International Chamber of Commerce

Mark Gough

Chief Executive Officer Capitals Coalition

Andrew Liveris

B Team Leader and Founder Liveris Leadership Academy UQ Australia

María Mendiluce

Chief Executive Officer We Mean Business Coalition

s 22(1)(a)(ii)

Sanda Ojiambo

CEO and Executive Director **UN Global Compact**

Paul Polman

Co founder and Chair **IMAGINE**

Klaus Schwab

Founder and Executive Chairman World Economic Forum

Roberto Suarez-Santos

Secretary General International Organisation of Employers

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Halla Tómasdóttir

CEO and Chief Change Catalyst The B Team

Eva Zabey

Executive Director Business for Nature





















Extended requests of G20 countries

1. Spend, but spend smartly.

The G20 should:

- Ensure stimulus spending prioritizes activities with significant environmental and social
 co-benefits, and apply a 'do no harm' principle on all spending. Recovery packages
 should be subject to conditions that encourage investments in environmentally and
 socially responsible activities while discouraging practices that result in wide-spread
 value destruction across social and environmental systems.
- Ensure recovery processes and stimulus packages include multi-stakeholder dialogue between governments, business, workers' organizations and civil society to ensure new systems are inclusive and informed by a diverse set of stakeholders.
- Produce sector specific stability and investment plans which provide the private sector with the confidence to recover, innovate and invest for the long-term.
- Provide direct and immediate support to small businesses and their workers to ensure their continued operations and safeguard global supply chains.
- Prioritize the design of mechanisms, including through national public finance instruments, to de-risk flows of private capital into investment opportunities that advance environmental, social and equality imperatives, particularly in developing countries.
- Invest in international efforts to ensure that the tools needed to bring the acute phase of the pandemic to an end are available to everyone, everywhere.
- Pursue fair and just revenue-raising policies to finance recovery.

2. Tackle inequality through social protection.

The G20 should:

- Consider and seek to address existing inequalities (along the lines of race, gender, religion, migration status and more) in crisis response and recovery efforts.
- Commit to the creation of new jobs with strong labor standards as well as job retention schemes and income support.
- Continue to recognize the vital role and emergency response efforts of health workers.
- Prioritize safety, access to healthcare, as well as the needs of frontline workers, women and caregivers.
- Guarantee active reskilling and upskilling of workers in 'brown' industries to mitigate jobs losses overall due to automation a clear threat to jobs in the automotive sector persists in multiple G20 countries.

3. Mitigate risks to the global economy by bridging the "stimulus gap" in emerging markets.

The G20 should:

- Extend and expand the Debt Service Suspension Initiative (DSSI) and ensure full
 participation of official and private creditors in granting relief to any country in need.
- Establish a robust mechanism to restructure and, where appropriate, cancel sovereign
 debt burdens to remove the risk of debt overhangs undermining a future recovery from
 Covid-19. Full use should be made of readily available financial instruments linked to key
 social and environmental objectives as part of this process.
- Cooperate, on an international, South-South and triangular basis, to increase the level of development assistance available to developing countries, with a focus on adaptation

- finance in order to advance a stronger green, just and resilient global recovery and protect the most vulnerable against future shocks.
- Establish a new mechanism or facility to support the needs of Small Island Developing States given their particular vulnerability to exogenous shocks and natural disasters.
- Achieve clarity and consensus on sustainable finance standards, encouraging alignment with the SDGs, and mobilize sustainable finance and incentivize the provision of finance from private creditors to developing countries to bridge the SDG funding gap.

4. Lead the world on climate action.

The G20 should:

- Redirect financing away from polluting industries by eliminating fossil fuel subsidies and setting a meaningful price on carbon. Encourage a robust and transparent international framework on the use of market-based approaches, which ensures environmental integrity, avoids double counting and gives markets full information on climate risks and opportunities.
- Prioritize policy and investment in innovation, electrification, renewable energy, carbon removal technologies, zero-carbon transport, and breakthroughs in industrial sectors. Recognize the jobs multiplier associated with green stimulus is higher than that of conventional government spending, with clean energy infrastructure construction generating more than twice as many jobs per dollar of government expenditure as fossil fuel projects (Garrett-Peltier).
- Make climate-related financial disclosure mandatory across the economy in line with the TCFD recommendations to fully manage climate change risks and ensure that financial markets act accordingly.
- Put measures in place that accelerate a just, fair and inclusive transition to a net-zero economy, creating decent jobs and allowing all communities to thrive.
- Foster full and effective participation by all stakeholders in climate policy development and implementation, especially recognising the important role of indigenous peoples and local communities in decision making.

5. Reverse nature loss.

The G20 should:

- Publicly recognize the planetary emergency and commit to reversing nature loss by 2030.
- Develop coherent policies that protect and value nature, including by driving sustainable agriculture and food systems. Scale nature-based solutions and ensure these are good for climate, nature and people.
- Support the rapid deployment of public and private investment into nature-based solutions and the restoration and regeneration of ecosystem services. Eliminate subsidies for projects that incentivize deforestation, land degradation and overexploitation of nature.
- Scale up investment for high quality natural climate solutions (NCS) that should also be
 net positive for nature and biodiversity. Invest in ocean solutions that contribute to long
 term and sustainable growth, such as offshore wind, sustainable seafood and low-carbon
 shipping.
- Encourage more sustainable production and consumption patterns through market signals from the use of biodiversity-related economic instruments.



The Hon. Scott Morrison
Prime Minister of Australia
Department of the Prime Minister and Cabinet of Australia
1 National Circuit
Barton ACT2600
Australia

21 December 2020 anca/pso

Dear Prime Minister,

Following up on my earlier invitation, I would like to update you on the World Economic Forum Special Annual Meeting 2021, which will now take place in Singapore from 25 to 28 May 2021.

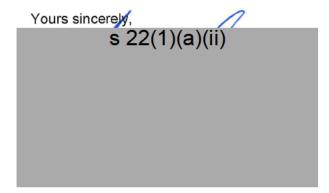
This will be the first global leadership summit in 2021 where leaders from government and business come together again in an atmosphere of trust to design a common recovery path and rebuild a more resilient, cohesive and sustainable society.

As you know, Singapore has been successful in dealing with the pandemic and can be considered a safe destination. The Forum is working closely with the Government of Singapore to make the Special Annual Meeting 2021 interactive and impactful, and at the same time safe and healthy.

The global community would deeply appreciate engaging with you on Australia's strategic priorities on the post-pandemic economic front and the country's positive role in the emerging international order.

This meeting has the full support of the Government of Singapore and the Forum expects the participation of the key leaders in Asia. It therefore would be an optimal opportunity to strengthen Australia-ASEAN relations.

The Forum will contact your office to ensure that this engagement is of maximum value for you and the Government of Australia. I truly look forward to welcoming you personally in Singapore and wish you a happy and healthy holiday season.





Dear The Hon, Scott Morrison

It is my great pleasure to send you my latest book, "Stakeholder Capitalism". It explores how governments and companies can build the future.

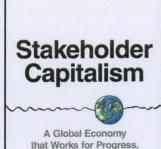
I've included also some personal perspectives, which I hope you will enjoy reading.

I look forward to seeing in person in Singapore at our Special Annual Meeting, which shall be the first in-person summit to shape the post-COVID era.

World Economic Forum, 91-93 route de la Capite, CH-1223 Cologny/Geneva, Switzerland Tel.: +41 (0)22 869 1212, Fax: +41 (0)22 786 2744, chairman@weforum.org, www.weforum.org

Publisher & Book info

Stakeholder Capitalism: A Global Economy that Works for Progress, People and Planet. Published by John Wiley & Sons, 2021



How can we build a global economy that works for progress, people and planet? Where does the economic system that prevailed in the post-war era succeed, and where does it need a reset? And how can we avoid the pitfalls posed by advances in technology and global trade, while harnessing their strengths?

World Economic Forum founder and Executive Chairman, *Klaus Schwab*, explores the answers to these questions in his latest book,

"Stakeholder Capitalism". He shows how a more inclusive, sustainable, and resilient global economy post-COVID.

Klaus Schwab

People and Planet

WILEY

Publication date: January 27, 2021

Availability (selected):

- United States: Barnes & Noble, Powell's, Amazon.com
- Canada: Chapters (Indigo), Amazon.ca
- France: Fnac, Amazon.fr
- Germany: Thalia, Weltbild, Amazon.de
- Italy: Mondadori, Feltrinelli, Amazon.it
- Japan: Amazon.co.jp
- South Korea: Kyobo Book Centre
- Singapore: Kinokuniya
- Switzerland: Orell Fuëssli
- UK: Bookshop.org, Waterstones, Foyle's, Blackwell's, Amazon.co.uk

Translations in various languages to follow in Spring and Summer

Wiley bulk corporate sales contacts:

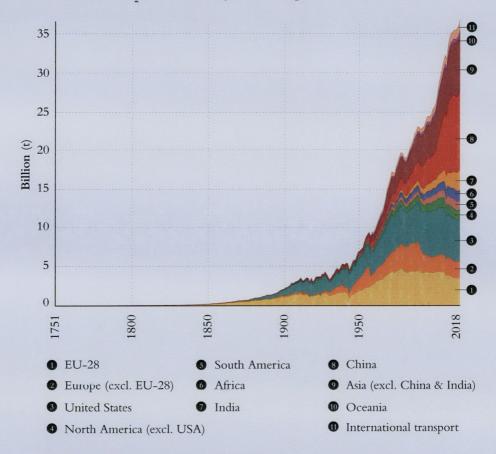
- United States: Paul Reese, preese@wiley.com
- Europe, Asia and Global: Jon McCrow, jmccrow@wiley.com

Addendum

Erratum: the following graph contains additional data layers, colors and source information on the "Annual total CO2 emission by world region" from the start of the Industrial Revolution to the present day (2018).

It replaces graph 7.1 printed in black and white on p. 151 of this book, which omitted India's CO2 emissions, and mislabelled China's. The new graph also includes additional source credits for "Our World in Data".

Annual total CO, emissions, by world region



Source: Our World in Data; Carbon Dioxide Information Analysis Center (CDIAC); Global Carbon Project (GCP)

Note: 'Statitistical differences' included in the GCP dataset is not included here.

OurWorldInData.org/co2-and-other-greenhouse-gas-emissions • CC BY

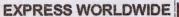
Stakeholder Capitalism



A Global Economy that Works for Progress, People and Planet

Klaus Schwab

with Peter Vanham



From: World Economic Forum Jeremie Pichon Route de la Capite 91-93

Origin: GVA GOGREEN

1223 COLOGNY Switzerland

To: Department of the Prime Minister The Hon. Scott Morrison and Cabinet of Australia

1 National Circuit Barton

The Hon Scott Morrison

2600 BARTON Australia

AU-CBR-NCF

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Reference: MC21-010845

1 APR 2021

Professor Klaus Schwab Founder and Executive Chairman World Economic Forum 91-93 Route de la Capite CH-1223 Cologny/Geneva SWITZERLAND

Dear Professor Schwab

Thank you for your note and the enclosed book, Stakeholder Capitalism: A Global Economy that Works for Progress, People and Planet. Given your busy schedule and responsibilities, I commend you for taking the time to write this important book. We face many challenges, and I agree that effective cooperation between governments and companies is critical as we emerge from the pandemic.

Australia looks forward to further engagement with the World Economic Forum. The Forum provides a valuable opportunity and platform for Australia to present its values and interests on the global stage, and to promote cooperation on the key issues we all face.

Once again, please accept my thanks for your kind gift. I extend my best wishes to you for the coming year.

Yours sincerely, s 22(1)(a)(ii)

SCOTT MORRISON

COMMITTED TO IMPROVING THE STATE OF THE WORLD

Professor Klaus Schwab

Founder and Executive Chairman

The Hon. Scott Morrison
Prime Minister of Australia
Department of the Prime Minister and Cabinet of Australia
1 National Circuit
Barton ACT2600
Australia

30 August 2021 anca/pso

Dear Prime Minister,

It is my great pleasure to invite you to the World Economic Forum Annual Meeting 2022, which will take place in Davos-Klosters from 17 to 21 January.

It is essential for the world's foremost political, business and civil society leaders to come together once again in order to restore trust in the ability to shape the future in collaborative ways.

Under your leadership, Australia has taken on some of the foremost global challenges, driving forward an ambitious energy transition, championing the need for vaccine equity, and mobilizing to strengthen the multilateral trading system. As leaders convene for the Annual Meeting in January, your vision for how best to shape the emerging post-pandemic economy will be crucial.

The Forum will work closely with your office to ensure that your participation is of the greatest relevance for you and Australia.

I look forward to welcoming you personally in Davos.

s 22(1)(a)(ii)

Yours sincerely,

s 22(1)(a)(ii)

The Hon. Scott Morrison
Prime Minister of Australia
Department of the Prime Minister and Cabinet of Australia
1 National Circuit
Barton ACT 2600
Australia

20 December 2021 sabn/pso

Dear Prime Minister.

I had hoped until this moment that with the stringent health measures, it would finally be possible to come back together again in January to address the manifold challenges the world is confronting. The World Economic Forum has received overwhelming support and interest from government and business leaders globally to participate in the Annual Meeting in Davos, recognizing the critical need to meet face-to-face to rebuild trust after two tumultuous years.

Yet, the uncertainty of Omicron and the attendant public health implications unfortunately make this impossible. Therefore, the Forum needs to postpone its in-person meeting. The health and safety of participants and the community is the most important priority. As soon as conditions allow, discussions will take place to find a new date for the Annual Meeting.

During the Annual Meeting week, 17 to 21 January 2022, the Forum will hold a series of virtual State of the World sessions. In this context, it would be my honour to have you deliver a live State of the World address. Broadcast to a worldwide audience, this address will be followed by an interactive discussion with chief executives from the Forum community of over 1,000 leading global companies.

I look forward to the opportunity to have you make such virtual State of the World address in January and to gathering in person again in Davos, hopefully in early summer 2022.

I hope that the new year will bring renewed optimism for a healthier, happier, and safer world. s 22(1)(a)(ii)

Yours sincerely.

s 22(1)(a)(ii)



Reference: MC22-000796

14 JAN 2022

Professor Klaus Schwab Founder and Executive Chairman World Economic Forum 91-93 Route de la Capite CH-1223 Cologny, Geneva SWITZERLAND

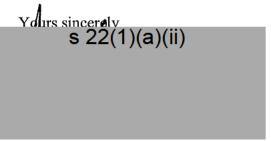
Dear Professor Schwab

Thank you for your letter, dated 20 December 2021, regarding the World Economic Forum (WEF) Annual Meeting week, to be held virtually from 17 to 21 January 2022.

I am pleased to accept your invitation to deliver a live State of the World address and participate in the following interactive dialogue with chief executives from the Forum community.

In these challenging times, the WEF's discussions between political, business, and cultural leaders are beneficial in shaping positive change across global and regional economic agendas, and supporting an inclusive post-pandemic recovery. Australia highly values our relationship with the WEF, and sees close alignment between the WEF and Australia's trade and investment policy priorities.

Thank you again for the opportunity to participate. I look forward to taking part in these relevant and important discussions.



SCOTT MORRISON