

s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Friday, 27 August 2021 10:33 PM  
**To:** Trease, Roland; Office of the Climate Coordinator  
**Cc:** Chisholm, James; s22(1)(a)(ii)  
**Subject:** RE: s22(1)(a)(ii) [SEC=OFFICIAL]

OFFICIAL

Thanks Roland s22(1)(a)(ii)

-----Original Message-----

From: Trease, Roland &lt;s22(1)(a)(ii)@pmc.gov.au&gt;

Sent: Friday, 27 August 2021 8:24 PM

To: Office of the Climate Coordinator s22(1)(a)(ii)

s22(1)(a)(ii) &gt;

Cc: Chisholm, James s22(1)(a)(ii)

Subject: FW: s22(1)(a)(ii) [SEC=OFFICIAL]

OFFICIAL

Hi s22(1)(a)(ii)

Greg was sent my way by David Pullen, as they're working on some quarantine issues associated with the COVID Taskforce.

Greg's working with DPG Advisory (David Gazard, who you may know) on the quarantine issue, s22(1)(a)(ii)

s22(1)(a)(ii)

s22(1)(a)(ii)

s22(1)(a)(ii)

Cheers

Roland

m: s22(1)(a)(ii)

-----Original Message-----

From: Greg MILLER s22(1)(a)(ii)

Sent: Friday, 27 August 2021 6:52 PM

To: Trease, Roland &lt;s22(1)(a)(ii)@pmc.gov.au&gt;

Subject: FW: s22(1)(a)(ii) [SEC=OFFICIAL]

OFFICIAL

Dear Roland

Thanks for the call earlier. s22(1)(a)(ii)

David is working with the Dept at the moment on helping to develop an industry-led quarantine scheme and we're in the midst of negotiations with a number of major Australian companies, hence our engagement. I am obviously happy to chat with James on the nature of this work.

s22(1)(a)(ii)

Kind regards  
Greg

Gregory Miller  
First Assistant Secretary  
Border Measures Group  
Department of Home Affairs  
P: s22(1)(a)(ii)  
E: s22(1)(a)(ii)@homeaffairs.gov.au

EA: s22(1)(a)(ii)  
P s22(1)(a)(ii)

OFFICIAL

-----Original Message-----

From: David Gazard <david.gazard@dpgadvisory.com.au>  
Sent: Friday, 27 August 2021 1:57 PM  
To: Greg MILLER <s22(1)(a)(ii)@homeaffairs.gov.au>  
Subject: s22(1)(a)(ii)

Hi Greg

Slightly removed from our effort on quarantine, s22(1)(a)(ii)  
s22(1)(a)(ii)

DG

David Gazard  
Director, DPG Advisory Solutions  
0428 405 107


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## FW: Briefing s22(1)(a)(ii) [SEC=OFFICIAL:Sensitive]

Tuesday, 31 August 2021 1:05 PM

**Meeting Date:** 31/08/2021 1:00 PM**Location:** Webex**Link to Outlook Item:** [click here](#)**Invitation Message****Participants** [Gregory Miller](#) (Meeting Organizer) s22(1)(a)(ii) [Neil, John](#) [Pullen, David](#)

## Notes

Gregory Miller - leading on industry-led quarantine comeback

John, s22(1)(a)(ii)

s22(1)(a)(ii)

- Engaged DPG advisory to help build out the concept and get the business case right to pitch to corporates; has gone very well, and quickly

s22(1)(a)(ii)

s22(1)(a)(ii)

**From:** Pullen, David  
**Sent:** Tuesday, 14 September 2021 3:33 PM  
**To:** Neil, John  
**Subject:** RE: For lodgement: NSC Brief s34(3) [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Thanks for sending this through earlier and well covered in the pre-brief

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**From:** Neil, John  
**Sent:** Tuesday, 14 September 2021 9:40 AM  
**To:** Pullen, David  
**Subject:** FW: For lodgement: NSC Brief s34(3) [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Hi David – as discussed. s34(3)

Cheers  
John

s34(2)



**From:** s22(1)(a)(ii)  
**Sent:** Monday, 13 September 2021 2:20 PM  
**To:** Cabinet Operations <s22(1)(a)(ii)>  
**Cc:** Quilty, Genevieve <s22(1)(a)(ii)> COVID-19 Health Response Section  
 <s22(1)(a)(ii)> s22(1)(a)(ii)  
 s22(1)(a)(ii)  
 s22(1)(a)(ii) Flint, Matthew <s22(1)(a)(ii)>  
**Subject:** For lodgement: NSC Brief s34(3) [SEC=PROTECTED, CAVEAT=SH:CABINET]

## PROTECTED//CABINET

Hi CabOps,

Please find attached our NSC Brief for s34(3) for lodgement.

Many thanks,

s22(1)(a)(ii)

s22(1)(a)(ii) | **Adviser** [she/her]

COVID-19 Health Response | Health Branch | Social Policy Division

Department of the Prime Minister and Cabinet

s22(1)(a)(ii)

1 National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600



The Department acknowledges the Traditional Custodians of Country throughout Australia and their continuing connection to land, waters and community. We pay our respect to their Cultures, Country and Elders both past and present.

s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Wednesday, 15 September 2021 11:36 AM  
**To:** s22(1)(a)(ii)  
**Subject:** FW: QSA Numbers [SEC=OFFICIAL]

**OFFICIAL**

For wrapping up for Doherty please.

Thanks

s22(1)(a)(ii) | Assistant Secretary (A/g)

COVID-19 Response Taskforce

s22(1)(a)(ii)

s22(1)(a)(ii) | w. [www.pmc.gov.au](http://www.pmc.gov.au)

EA s22(1)(a)(ii)

One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600



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**From:** Nicole SPENCER  
**Sent:** Wednesday, 15 September 2021 10:04 AM  
**To:** s22(1)(a)(ii)  
**Cc:** s22(1)(a)(ii)  
**Subject:** QSA Numbers [SEC=OFFICIAL]

**OFFICIAL**

s22(1)(a)(ii)

Quick follow up: QSA is currently projecting that it will be able to facilitate quarantine for up to 100,000 persons in the 2022 calendar year. Previously they have said that they would start with the ~300 person pilot in early October and then expand to around 2000 per month for November and December. They anticipate they would be at scale (in line with the 100k target) by March 2022.

They are currently working on some more detailed modelling.

Nicole

Nicole Spencer | M s22(1)(a)  
 First Assistant Secretary | Strategy and Planning | COVID Border Measures Group  
 Executive Officer: s22(1)(a)(ii)

The Department of Home Affairs and the Australian Border Force acknowledge the Traditional Custodians throughout Australia and their continuing connection to land, sea and community. We pay respect to all Aboriginal and Torres Strait Islander peoples, their cultures and to their elders past and present.



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s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Thursday, 16 September 2021 3:09 PM  
**To:** s22(1)(a)(ii)  
**Cc:** s22(1)(a)(ii) Microeconomic Reform and Consumer Law; COVID-19 Health Response Section  
**Subject:** RE: For review by 3pm: Minister Andrews letter on s22( ) - brief and draft response [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Hi s22(1)(a)(ii)

s47C

Kind regards

s22(1)(a)(ii)

s22(1)(a)(ii) | Adviser

Microeconomic Reform, Competition Policy and Consumers | Economic Policy Branch | Economic Division  
 Department of the Prime Minister and Cabinet

s22(1)(a)(ii) | w. [www.pmc.gov.au](http://www.pmc.gov.au)

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The Department acknowledges the Traditional Custodians of Country throughout Australia and their continuing connection to land, waters and community. We pay our respect to their Cultures, Country and Elders both past and present.

From: s22(1)(a)(ii)

Sent: Thursday, 16 September 2021 1:36 PM

**To:** s22(1)(a)(ii) ; COVID-19 Response Taskforce ; COVID Economic Recovery Team ; Aviation ; Fiscal - Domestic Policy ; Fiscal - National Security & Economics <s22(1)(a)(ii)> CabDiv National Security ; CabDivDomesticPolicy ; Comm State ; IMDR ; s22(1)(a)(ii) BLT - Health ; International – Pacific ; Agriculture ; NSD - Border and Transport Security Policy ; NSD - Strategic Policy  
**Cc:** COVID-19 Health Response Section ; Microeconomic Reform and Consumer Law  
**Subject:** RE: For review by 3pm: Minister Andrews letter on s22( ) - brief and draft response [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Hi s22(1)(a)(ii)

Thanks for consulting Fiscal on the draft brief and letter.

s47C

Thanks,

s22(1)(a)(ii)

s22(1)(a)(ii) | Adviser

National Security & Economics | Fiscal Policy

s22(1)(a)(ii)



From s22(1)(a)(ii)  
 Sent: Thursday, 16 September 2021 12:18 PM  
 To: s22(1)(a)(ii) COVID-19 Response Taskforce <s22(1)(a)(ii)>  
 COVID Economic Recovery Team <s22(1)(a)(ii)> Aviation <s22(1)(a)(ii)>  
 Fiscal - Domestic Policy <s22(1)(a)(ii)> Fiscal - National Security & Economics  
 <s22(1)(a)(ii)> CabDiv National Security <s22(1)(a)(ii)>  
 CabDivDomesticPolicy <s22(1)(a)(ii)> Comm State <s22(1)(a)(ii)> IMDR  
 <s22(1)(a)(ii)> s22(1)(a)(ii)  
 s22(1)(a)(ii)  
 s22(1)(a)(ii) BLT - Health <s22(1)(a)(ii)> International – Pacific <s22(1)(a)(ii)>  
 Agriculture <s22(1)(a)(ii)> NSD - Border and Transport Security Policy  
 <s22(1)(a)(ii)> NSD - Strategic Policy <s22(1)(a)(ii)>  
 Cc: COVID-19 Health Response Section <s22(1)(a)(ii)>  
 Subject: RE: For review by 3pm: Minister Andrews letter on s22(1)(a)(ii) - brief and draft response [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Hi all,

s47C



Grateful for your review and comments by 3pm today. Apologies for the tight turnaround, s22(1)(a)(ii)

s22(1)(a)(ii)

Happy to discuss further.

Many thanks,

s22(1)(a)(ii)

From s22(1)(a)(ii)

Sent: Tuesday, 14 September 2021 11:22 AM

To: COVID-19 Response Taskforce <s22(1)(a)(ii)>

COVID Economic Recovery Team

<s22(1)(a)(ii)>

Aviation <s22(1)(a)(ii)>

Fiscal - Domestic Policy <s22(1)(a)(ii)>

Fiscal - National Security & Economics <s22(1)(a)(ii)>

CabDiv National

Security <s22(1)(a)(ii)>

CabDivDomesticPolicy <s22(1)(a)(ii)>

Comm State <s22(1)(a)(ii)>

IMDR <s22(1)(a)(ii)>

s22(1)(a)(ii)

s22(1)(a)(ii)

s22(1)(a)(ii)

BLT - Health <s22(1)(a)(ii)>

International – Pacific <s22(1)(a)(ii)>

Agriculture <s22(1)(a)(ii)>

NSD - Border

and Transport Security Policy <s22(1)(a)(ii)>

NSD - Strategic Policy <s22(1)(a)(ii)>

Cc: COVID-19 Health Response Section <s22(1)(a)(ii)>

Subject: For views by 3pm: Minister Andrews letter on s22(1)( ) [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Good morning colleagues

s47C

Many thanks

s22(1)(a)(ii)

s22(1)(a)(ii) [she/her] | Senior Adviser

COVID-19 Health Response | Health Branch

Department of the Prime Minister and Cabinet

s22(1)(a)(ii)

Ngunawal Country, One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600

s22(1)(a)(ii) w. [pmc.gov.au](http://pmc.gov.au)



The Department acknowledges and pays respect to the past, present and emerging Elders and Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

s22(1)(a)(ii)

From: s22(1)(a)(ii)  
 Sent: Thursday, 16 September 2021 2:57 PM  
 To: s22(1)(a)(ii)  
 Subject: RE: For review by 3pm: Minister Andrews letter on s22( - brief and draft response [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Thanks guys! I'll combine our comments and get back to s22(1)(a)(ii) now.  
 ( ) ( )

Cheers

s22(1)(a)(ii)

From: s22(1)(a)(ii)  
 Sent: Thursday, 16 September 2021 2:55 PM  
 To: s22(1)(a)(ii)  
 Subject: RE: For review by 3pm: Minister Andrews letter on s22( - brief and draft response [SEC=PROTECTED, CAVEAT=SH:CABINET]  
 1)( )

**PROTECTED//CABINET**

s47C

From: s22(1)(a)(ii) <s22(1)(a)(ii)@pmc.gov.au>  
 Sent: Thursday, 16 September 2021 2:27 PM  
 To: s22(1)(a)(ii)  
 Subject: RE: For review by 3pm: Minister Andrews letter on s22( - brief and draft response [SEC=PROTECTED, CAVEAT=SH:CABINET]  
 1)( )

**PROTECTED//CABINET**

Hi s22(1)(a)(ii) – did either of you have any thoughts on this?

s47C

Cheers

s22(1)(a)(ii)

From: s22(1)(a)(ii) <s22(1)(a)(ii)@pmc.gov.au>  
 Sent: Thursday, 16 September 2021 1:36 PM  
 To: s22(1)(a)(ii) COVID-19 Response  
 Taskforce <s22(1)(a)(ii)> COVID Economic Recovery Team  
 <s22(1)(a)(ii)> Aviation <s22(1)(a)(ii)> Fiscal - Domestic Policy <s22(1)(a)(ii)>  
 Fiscal - National Security & Economics <s22(1)(a)(ii)> CabDiv National  
 Security <s22(1)(a)(ii)> CabDivDomesticPolicy <s22(1)(a)(ii)>  
 Comm State <s22(1)(a)(ii)> IMDR <s22(1)(a)(ii)> s22(1)(a)(ii)  
 s22(1)(a)(ii)



s22(1)(a)(ii) BLT - Health <s22(1)(a)(ii)>  
 International – Pacific <s22(1)(a)(ii)> Agriculture <s22(1)(a)(ii)> NSD - Border  
 and Transport Security Policy <s22(1)(a)(ii)> NSD - Strategic Policy <s22(1)(a)(ii)>  
 Cc: COVID-19 Health Response Section <s22(1)(a)(ii)> Microeconomic  
 Reform and Consumer Law <s22(1)(a)(ii)>  
 Subject: RE: For review by 3pm: Minister Andrews letter on s22(1)( ) - brief and draft response [SEC=PROTECTED,  
 CAVEAT=SH:CABINET]

## PROTECTED//CABINET

Hi s22(1)(a)(ii)

Thanks for consulting Fiscal on the draft brief and letter.

s47C

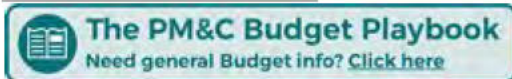
Thanks,

s22(1)(a)(ii)

s22(1)(a)(ii) | Adviser

National Security & Economics | Fiscal Policy

s22(1)(a)(ii)



From s22(1)(a)(ii)  
 Sent: Thursday, 16 September 2021 12:18 PM  
 To: s22(1)(a)(ii) COVID-19 Response Taskforce <s22(1)(a)(ii)>  
 COVID Economic Recovery Team <s22(1)(a)(ii)> Aviation <s22(1)(a)(ii)>  
 Fiscal - Domestic Policy <s22(1)(a)(ii)> Fiscal - National Security & Economics  
 <s22(1)(a)(ii)> CabDiv National Security <s22(1)(a)(ii)>  
 CabDivDomesticPolicy <s22(1)(a)(ii)> Comm State <s22(1)(a)(ii)> IMDR  
 <s22(1)(a)(ii)> s22(1)(a)(ii)  
 s22(1)(a)(ii)  
 s22(1)(a)(ii) BLT - Health <s22(1)(a)(ii)> International – Pacific <s22(1)(a)(ii)>  
 Agriculture <s22(1)(a)(ii)> NSD - Border and Transport Security Policy  
 <s22(1)(a)(ii)> NSD - Strategic Policy <s22(1)(a)(ii)>  
 Cc: COVID-19 Health Response Section <s22(1)(a)(ii)>

Subject: RE: For review by 3pm: Minister Andrews letter on s22(1)( ) - brief and draft response [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Hi all,

s47C

Grateful for your review and comments by 3pm today. Apologies for the tight turnaround, s22(1)(a)(ii)

s22(1)(a)(ii)

Happy to discuss further.

Many thanks,

s22(1)(a)(ii)

---

From: s22(1)(a)(ii)  
 Sent: Tuesday, 14 September 2021 11:22 AM  
 To: COVID-19 Response Taskforce <s22(1)(a)(ii)> COVID Economic Recovery Team  
 <s22(1)(a)(ii)> Aviation <s22(1)(a)(ii)> Fiscal - Domestic Policy <s22(1)(a)(ii)>  
 Fiscal - National Security & Economics <s22(1)(a)(ii)> CabDiv National  
 Security <s22(1)(a)(ii)> CabDivDomesticPolicy <s22(1)(a)(ii)>  
 Comm State <s22(1)(a)(ii)> IMDR <s22(1)(a)(ii)> s22(1)(a)(ii)  
 s22(1)(a)(ii)  
 s22(1)(a)(ii) BLT - Health <s22(1)(a)(ii)>  
 International – Pacific <s22(1)(a)(ii)> Agriculture <s22(1)(a)(ii)> NSD - Border  
 and Transport Security Policy <s22(1)(a)(ii)> NSD - Strategic Policy <s22(1)(a)(ii)>  
 Cc: COVID-19 Health Response Section <s22(1)(a)(ii)>  
 Subject: For views by 3pm: Minister Andrews letter on s22(1)( ) [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Good morning colleagues

s47C

Many thanks

s22(1)(a)(ii)

s22(1)(a)(ii) [she/her] | Senior Adviser

COVID-19 Health Response | Health Branch

Department of the Prime Minister and Cabinet

s22(1)(a)(ii)

Ngunawal Country, One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600

e. s22(1)(a)(ii) [pmc.gov.au](https://pmc.gov.au) w. [pmc.gov.au](https://pmc.gov.au)



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s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Thursday, 23 September 2021 2:52 PM  
**To:** Aviation  
**Cc:** s22(1)(a)(ii)  
**Subject:** FYI: s47C [SEC=PROTECTED]  
**Attachments:** s47C

**PROTECTED**

FYI

s47C

s22(1)(a)(ii)

Cheers

s22(1)(a)(ii)

---

**From:** s22(1)(a)(ii)  
**Sent:** Thursday, 23 September 2021 1:53 PM  
**To:** s22(1)(a)(ii)  
**Cc:** s22(1)(a)(ii)  
**Subject:** s47C [SEC=PROTECTED]

**PROTECTED**

Hey s22(1)(a)(ii)

s47C

s22(1)(a)(ii)

Thanks

s22(1)(a)(ii)

s22(1)(a)(ii) | Adviser (she/her)  
COVID-19 Health Response | Health Branch | Social Policy Division  
Department of the Prime Minister and Cabinet  
s22(1)(a)(ii)  
e. s22(1)(a)(ii) [pmc.gov.au](https://pmc.gov.au) | w. [www.pmc.gov.au](https://www.pmc.gov.au)  
1 National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600

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s22(1)(a)(ii)

**From:** O'Toole, James  
**Sent:** Tuesday, 28 September 2021 11:57 AM  
**To:** DESE - ANDERSON, Nisette; s22(1)(a)(ii)  
**Cc:** s22(1)(a)(ii)  
**Subject:** RE: s47C [SEC=OFFICIAL]

**OFFICIAL**

Thanks Nisette – s47C

s47C

Cheers

J

---

**From:** DESE - ANDERSON, Nisette  
**Sent:** Tuesday, 28 September 2021 11:22 AM  
**To:** s22(1)(a)(ii)  
**Cc:** s22(1)(a)(ii) O'Toole, James  
**Subject:** s47C [SEC=OFFICIAL]

**OFFICIAL**H s22(1)  
( ) (ii)

Please see below update for Nathan on the s47C

- s22(1)(a)(ii)

- s47C

James – FYI

Regards  
 Nisette

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s22(1)(a)(ii)

s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Tuesday, 5 October 2021 5:43 PM  
**To:** s22(1)(a)(ii)  
**Subject:** RE: ATD/DPD - quarantine inputs [SEC=OFFICIAL:Sensitive]

**OFFICIAL: Sensitive**

Hi s22(1)

s47C

s22(1)(a)(ii)

Regards,

s22(1)(a)(ii)

s22(1)(a)(ii)  
Director  
Pilots Branch, Strategy Delivery Division  
Border Measures Group  
Department of Home Affairs  
P: s22(1)(a)(ii)  
E: s22(1)(a)(ii) [homeaffairs.gov.au](https://homeaffairs.gov.au)



**OFFICIAL: Sensitive**

From: s22(1)(a)(ii) <s22(1)(a)(ii)>  
 Sent: Tuesday, 5 October 2021 4:18 PM  
 To: s22(1)(a)(ii) s22(1)(a)(ii)  
 s22(1)(a)(ii)  
 Cc: s22(1)(a)(ii) s22(1)(a)(ii) Alice  
 STANLEY <s22(1)(a)(ii)>  
 Subject: ATD/DPD - quarantine inputs [SEC=OFFICIAL:Sensitive]

**OFFICIAL: Sensitive**

Dear s22(1)(a)(ii)

s22(1)(a)(ii)

I am proposing to pull together a discussion this week with relevant s&t quarantine contacts, s22(1)(a)(ii)  
 In terms of framing the discussion my instinct is to canvass the following:

s47C

Any thoughts, feelings, additions welcome. Hopefully it goes without saying I would also very much welcome your attendance, or views on invitees. **VIEWS BY COB** – apologies for tight turnaround. I note this isn't final bite of the cherry, I will support engagement with a discussion paper which I would also seek your thoughts on.

s22(1)(a)(ii) – recognise your crew has had a whole heap of s&t engagement as well so very much welcome any reflections, contacts or general hot tips.

s22  
(1)

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s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Wednesday, 6 October 2021 2:19 PM  
**To:** s22(1)(a)(ii)  
**Cc:** s22(1)(a)(ii)  
**Subject:** RE: s22(1)(a)(ii) [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

s47C

s22(1)(a)(ii)

s22(1)(a)  
(ii)

---

**From:** s22(1)(a)(ii)  
**Sent:** Wednesday, 6 October 2021 11:05 AM  
**To:** s22(1)(a)(ii)  
**Cc:** s22(1)(a)(ii)  
**Subject:** FW: s22(1)(a)(ii) [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Hi both,

s22(1)(a)(ii)

( ) ( )

s34(2) and 34(3)

s47C

Very happy to talk through.

Thanks,

s22(1)(a)(ii)

---

**From:** s22(1)(a)(ii)  
**Sent:** Wednesday, 6 October 2021 11:00 AM  
**To:** s22(1)(a)(ii)  
**Cc:** s22(1)(a)(ii)  
**Subject:** RE: s22(1)(a)(ii) [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Hey s22(1)(a)(ii)

There are a couple of things flying around at the moment, but will have a chat to s22(1)(a)(ii) shortly and come back to you.

For your info, the reason we need a letter to come out of the PMO s22(1)(a)(ii) from s34(2) of s34(3)

s34(2) and 34(3)

Talk soon!

Thanks,

s22(1)(a)(ii)

---

**From:** s22(1)(a)(ii)  
**Sent:** Wednesday, 6 October 2021 10:53 AM  
**To:** s22(1)(a)(ii)  
**Cc:** s22(1)(a)(ii)  
**Subject:** s22(1)(a)(ii) [SEC=PROTECTED, CAVEAT=SH:CABINET]

### **PROTECTED//CABINET**

Hi s22(1)(a)(ii)  
 ( ) ( )

I know s22(1)(a)(ii) just mentioned you're still waiting on corro to come back out of the PMO on the s22(1) Is it okay if I have a really quick chat with either of you about that shortly? ) ( )

s47C

s34(2) and 34(3)

Kind regards,

s22(1)(a)(ii) | Adviser, COVID-19 Response Taskforce

Department of the Prime Minister and Cabinet

s22(1)(a)(ii)

Nggunawal Country, One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600

e. s22(1)(a)(ii) [pmc.gov.au](https://pmc.gov.au) w. [pmc.gov.au](https://pmc.gov.au)





The Department acknowledges and pays respect to the past, present and emerging Elders and Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Thursday, 7 October 2021 5:24 PM  
**To:** Fitzgerald, Susan  
**Cc:** Leahy, Megan; s22(1)(a)(ii)  
**Subject:** RE: s47C  
 [SEC=PROTECTED, CAVEAT=SH:CABINET]

### PROTECTED//CABINET

Thanks Susan. And the link to the QSA website as promised: <https://www.quarantineservicesaustralia.com.au>. A few excerpts from their FAQs:

## Who is eligible to use this quarantine scheme?

The service is for skilled and unskilled labour and eligible students. It is not a repatriation scheme for Australians returning home, nor is it a service to cater for international tourism.

## When will the scheme be operational?

We anticipate the service operating from November 2021 at which time details regarding cost and capacity of the service will be made available.

Ahead of this date, businesses and universities can express interest through our pre-registration facility.

## I'm an international student looking to return to Australia. Is this scheme for me?

Yes.

Kind regards,

s22(1)(a)(ii) | Senior Adviser

Immigration, Multiculturalism and Sport  
Department of the Prime Minister and Cabinet

s22(1)(a)(ii)

s22(1)(a)(ii)

Ngunnawal Country, One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600



The Department acknowledges and pays respect to the past, present and emerging Elders and Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

**From:** Fitzgerald, Susan  
**Sent:** Thursday, 7 October 2021 4:51 PM  
**To:** s22(1)(a)(ii)  
**Cc:** Leahy, Megan; s22(1)(a)(ii)  
**Subject:** FW: s47C  
 [SEC=PROTECTED, CAVEAT=SH:CABINET]

### PROTECTED//CABINET

s22(1)(a)(ii)



From: DLO <s22(1)(a)(ii)>

Sent: Thursday, 7 October 2021 4:46 PM

To: s22(1)(a)(ii)

Cc: DLO <s22(1)(a)(ii)>

Outgoing Items <s22(1)(a)(ii)>

CSO-DLO <s22(1)(a)(ii)>

s22(1)(a)(ii)

s22(1)(a)(ii)

Martin, Gerard <s22(1)(a)(ii)>

; Sermeno, Gabriela

<s22(1)(a)(ii)>; Cameron, Hugh <s22(1)(a)(ii)>

Hupalo, Paul

s22(1)(a)(ii); Fitzgerald, Susan <s22(1)(a)(ii)>

Leahy, Megan

s22(1)(a)(ii); Flint, Matthew <s22(1)(a)(ii)>

; Neil, John <s22(1)(a)(ii)>

Steel, Lee <s22(1)(a)(ii)>; McGregor, Leonie <s22(1)(a)(ii)>

Pullen, Victoria

s22(1)(a)(ii); Quilty, Genevieve <s22(1)(a)(ii)>

Duggan, Simon

<s22(1)(a)(ii)>Frame, Alison <s22(1)(a)(ii)>

s22(1)(a)(ii)

s22(1)(a)(ii)

Subject: s47C

[SEC=PROTECTED,

CAVEAT=SH:CABINET]

## PROTECTED//CABINET

Hi <s22(1)(a)(ii)>

The Prime Minister has signed the attached brief and letter.

s34(3)

Hard copy to return to PMC.

Thanks

s22(1)(a)(ii)

<s22(1)(a)(ii)> | Departmental Liaison Officer

Office of the Prime Minister, the Hon Scott Morrison MP

MG 8, Parliament House, Canberra ACT 2600

s22(1)(a)(ii)

e. <s22(1)(a)(ii)> | <s22(1)(a)(ii)>

s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Tuesday, 12 October 2021 10:14 AM  
**To:** s22(1)(a)(ii) ) (a)(ii)  
**Subject:** RE: FOR COMMENT BY 12PM TUES: s22(1)(a)(ii)  
 [SEC=PROTECTED, CAVEAT=SH:CABINET]  
**Attachments:** s22(1)(a)(ii) - wk beginning 11 October.pptx

**PROTECTED//CABINET**

Hi team,

I've had a look at the slide and from a quarantine perspective my only comment is below:

- Please ensure that any reference to the s22(1)(a)(ii) or Quarantine Services Australia is removed from the slide. s34(3)

s22(1)(a)(ii)

Many thanks

s22(1)(a)(ii)

**From:** s22(1)(a)  
**Sent:** Monday, 11 October 2021 5:18 PM  
**To:** COVID-19 Health Response Section ; Aviation ; International – Pacific ; NSD - Border and Transport Security Policy ; NSD - Strategic Policy & Industry <s22(1)(a)(ii)> Agriculture ; Fiscal - Domestic Policy ; BLT - Health ; Digital ; Fiscal - National Security & Economics <s22(1)(a)(ii)> International - Global Interests Branch ; International - SSEA ; Comm State ; Employment Industrial Relations and Small Business ; SPD - Education and Immigration Branch ; Data and Dig - Intergov ; Infrastructure ; Industry Section ; s22(1)(a)(ii)  
**Cc:** COVID-19 Response Taskforce  
**Subject:** FOR COMMENT BY 12PM TUES: s22(1)(a)(ii) [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Hi all,

Attached is the current draft of this week's s22(1)(a)(ii)

Changes from agencies are shown in red and strikethrough for convenience. Please let us know if you have any comments (including nil response) by 12pm tomorrow (Tuesday), and mark up any of your changes using **green text**.

s47C

Many thanks, and happy to discuss as always.

s22(1)

(a)(ii) | COVID-19 Response Taskforce  
 Department of the Prime Minister and Cabinet

s22(1)(a)(ii) | [www.pmc.gov.au](http://www.pmc.gov.au)  
 1 National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600



*Have you checked out the new [APS Taskforce Toolkit](#)?*



The Department acknowledges the traditional owners of country throughout Australia and their continuing connection to land, sea and community. We pay our respects to them and their cultures and to their elders both past and present.

s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Wednesday, 13 October 2021 10:20 PM  
**To:** s22(1)(a)(ii)  
**Subject:** RE: s47C [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Sorry s22(1)(a)(ii) I did receive it and followed up with the team – my apologies that the loop hasn't closed (my fault).

s47C

s47C, s34(2) and s34(3)

s47C

s22  
(1)

---

**From:** s22(1)(a)(ii)  
**Sent:** Wednesday, 13 October 2021 7:14 PM  
**To:** s22(1)(a)(ii)  
**Subject:** FW: s47C [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

s22(1) not sure if you have seen or got to this one. But appreciate a steer on how I can grip this one up. I know the boss will ask me tomorrow ahead of the Littleproud meeting on Friday. Honestly I think if we have closed off all our requirements she will want to cease the meetings.

**PROTECTED//CABINET**

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From: s22(1)(a)(ii)  
Sent: Tuesday, 12 October 2021 7:44 AM  
To: s22(1)(a)(ii)  
Subject: s47C [SEC=PROTECTED, CAVEAT=SH:CABINET]

S

**PROTECTED//CABINET**

Good morning s22(1)

s22(1)(a)(ii)

s47C

s22(1)(a)(ii)

s34(2)

s22(1)(a)(ii)

s22(1)(a)(ii)

Director  
Senior Project Officer to Justine Saunders APM Deputy Commissioner COVID-19 Border Measures  
Department of Home Affairs  
s22(1)(a)(ii)

M s22(1)(a)(ii)  
E: s22(1)(a)(ii) [homeaffairs.gov.au](mailto:s22(1)(a)(ii)@homeaffairs.gov.au)

**PROTECTED//CABINET**

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s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Thursday, 14 October 2021 10:26 AM  
**To:** s22(1)(a)(ii)  
**Subject:** FW: s34(3) [SEC=PROTECTED]  
**Attachments:** s34(3) pdf

**PROTECTED**

This is what prompted the original discussion. Susan was copied in so not sure if you've seen it.

s22(1)(a) | Adviser  
 Immigration, Multiculturalism and Sport | Education and Immigration Branch  
 Social Policy Division | Department of the Prime Minister and Cabinet  
 p s22(1)(a)(ii)  
 e. s22(1)(a)(ii) [pmc.gov.au](http://pmc.gov.au)  
 PO Box 6500 CANBERRA ACT 2600

**From:** s22(1)(a)(ii)  
**Sent:** Thursday, 14 October 2021 10:22 AM  
**To:** s22(1)(a)(ii)  
**Subject:** FW: s34(3) [SEC=PROTECTED]

**PROTECTED**

Kind regards,

s22(1)(a)(ii) | Adviser, COVID-19 Response Taskforce  
 Department of the Prime Minister and Cabinet  
 s22(1)(a)(ii)  
 Nggunawal Country, One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600  
 e. s22(1)(a)(ii) [pmc.gov.au](http://pmc.gov.au) w. [pmc.gov.au](http://pmc.gov.au)



The Department acknowledges and pays respect to the past, present and emerging Elders and Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

For awareness, this is what prompted the

**From:** Flint, Matthew <s22(1)(a)(ii)>  
**Sent:** Tuesday, 12 October 2021 10:53 PM  
**To:** s22(1)(a)(ii) <s22(1)(a)(ii)> [pmc.gov.au](mailto:s22(1)(a)(ii)@pmc.gov.au)  
**Cc:** s22(1)(a)(ii)  
**Subject:** FW: s34(3) [SEC=PROTECTED]

**PROTECTED**

s22(1)(a)(ii)

s22(1)(a)(ii)

s22(1)(a)(ii)

s47C

Thanks,

Matt

---

From: Flint, Matthew

Sent: Wednesday, 6 October 2021 10:43 PM

To: 'Nicole SPENCER' <s22(1)(a)(ii)>

Cc: s22(1)(a)(ii) <s22(1)(a)(ii)> 'Greg MILLER' <s22(1)(a)(ii)> [homeaffairs.gov.au](mailto:homeaffairs.gov.au);

s22(1)(a)(ii) <s22(1)(a)(ii)> [pmc.gov.au](mailto:pmc.gov.au); s22(1)(a)(ii)

Neil, John <s22(1)(a)(ii)>

Pullen, David

s22(1)(a)(ii)

s22(1)(a)(ii) ; Fitzgerald, Susan <s22(1)(a)(ii)>

Subject: s34(3) [SEC=PROTECTED]

**PROTECTED**


Hi Nicole,

s22(1)(a)(ii)

s47C

s22(1)(a)(ii)

s22(1)(a)(ii)




s47C



s34(3)



s22(1)(a)(ii)



s22(1)(a)(ii)

Grateful your or your team's advice,

Thanks,

Matt

---

**From:** Flint, Matthew <s22(1)(a)(ii)>  
**Sent:** Tuesday, 5 October 2021 9:20 AM  
**To:** Nicole SPENCER <s22(1)(a)(ii)>  
**Cc:** Pullen, David <s22(1)(a)(ii)> s22(1)(a)(ii)  
 COVID-19 Response Taskforce <s22(1)(a)(ii)>  
**Subject:** RE: s34(3) [SEC=PROTECTED] (a)

**PROTECTED**

Nicole,

Thanks for this. Let's stay in touch.

Matt

---

**From:** Nicole SPENCER <s22(1)(a)(ii)>  
**Sent:** Tuesday, 5 October 2021 9:13 AM  
**To:** Flint, Matthew <s22(1)(a)(ii)>  
**Cc:** Pullen, David <s22(1)(a)(ii)> s22(1)(a)(ii) s22(1)(a)(ii) s22(1)(a)(ii)  
 s22(1)(a)(ii)  
**Subject:** s34(3) [SEC=PROTECTED] (a)

Matt

As per my message and as per Friday's SESB2 meeting, attached is the s34(3). We are having discussions across CW agencies today to try to get to aligned views.



Nicole

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**From:** Neil, John <s22(1)(a)(ii)>  
**Sent:** Thursday, 21 October 2021 6:39 PM  
**To:** Nicole SPENCER <s22(1)(a)(ii)>  
**Cc:** s22(1)(a)(ii)  
s22(1)(a)(ii)  
**Subject:** RE: Quarantine [SEC=PROTECTED]

**PROTECTED**

Thanks Nicole. s22(1)(a)(ii)

s47C

Cheers  
John

---

**From:** Nicole SPENCER <s22(1)(a)(ii)>  
**Sent:** Thursday, 21 October 2021 4:17 PM  
**To:** Neil, John <s22(1)(a)(ii)>  
**Cc:** s22(1)(a)(ii) s22(1)(a)(ii) [homeaffairs.gov.au](mailto:homeaffairs.gov.au)>  
**Subject:** Quarantine [SEC=PROTECTED]

**PROTECTED**

Hi John

s47C

Nicole

**Nicole Spencer** s22(1)(a)(ii)  
First Assistant Secretary | Strategy and Planning | **COVID Border Measures Group** | Department of Home Affairs  
s22(1)(a)(ii)

The Department of Home Affairs and the Australian Border Force acknowledge the Traditional Custodians throughout Australia and their continuing connection to land, sea and community. We pay respect to all Aboriginal and Torres Strait Islander peoples, their cultures and to their elders past and present.

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s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Friday, 22 October 2021 3:15 PM  
**To:** s22(1)(a)(ii) ; Neil, John  
**Subject:** FW: s34(3) [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

FYI

---

**From:** s22(1)(a)(ii)  
**Sent:** Friday, 22 October 2021 3:14 PM  
**To:** s22(1)(a)(ii)  
**Subject:** s34(3) [SEC=PROTECTED, CAVEAT=SH:CABINET]

SEC=PROTECTED, CAVEAT=SH:CABINET

Hi s22(1)(a)(ii)

For visibility, we provided the following comments on the s34(3)  
I understand an updated version was released today, however our comments are still relevant.

s22(1)(a)(ii)

- s34(3)

Cheers,  
s22(1)(a)(ii)

SEC=PROTECTED, CAVEAT=SH:CABINET

s22(1)(a)(ii)

---

**From:** s22(1)(a)(ii)  
**Sent:** Tuesday, 26 October 2021 10:39 AM  
**To:** s22(1)(a)(ii)  
**Subject:** deputies notes [SEC=PROTECTED]

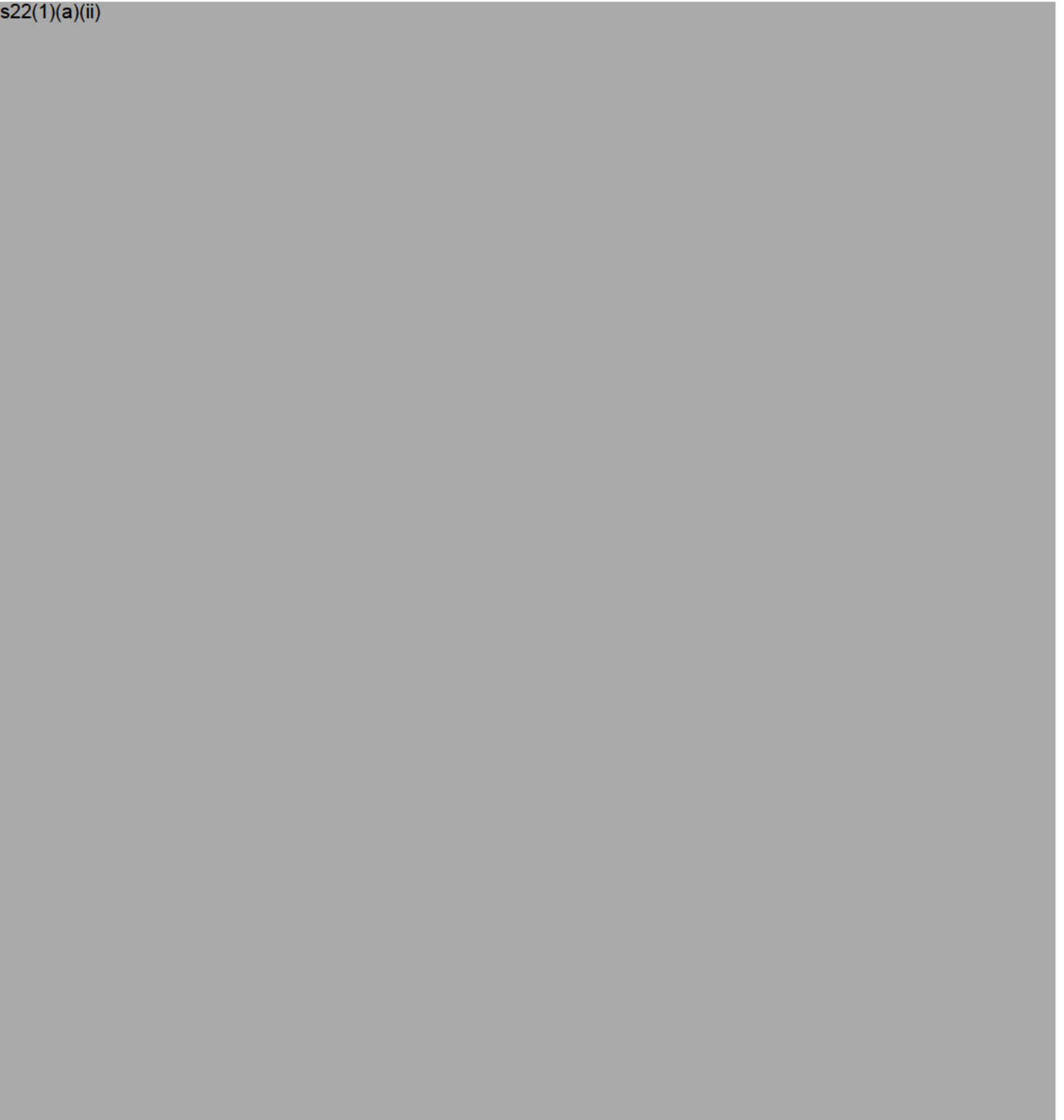
**PROTECTED**

26 Oct 2021 - COVID Deputies


Tuesday, 26 October 2021

9:31 AM

s22(1)(a)(ii)




s22(1)(a)(ii)



Justine - lots of questions from Senator Wong about Quarantine Services Australia.

s22(1)(a)(ii)



s22(1)(a)(ii) | Senior Adviser, COVID Response Task Force

Department of the Prime Minister and Cabinet

s22(1)(a)(ii)

Ngunnawal Country, One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600

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The Department acknowledges and pays respect to the past, present and emerging Elders and Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Tuesday, 26 October 2021 5:29 PM  
**To:** s22(1)(a)(ii)  
**Cc:** Skills and Higher Education Team; COVID-19 Health Response Section  
**Subject:** RE: FOR COMMENT by COB Tuesday: s34(3)  
 [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Hi s22(1)(a)(ii)

The only minor comment from us is that the reference to Quarantine Services Australia at para 2.5 be removed, as this company is separate from Government. s22(1)(a)(ii)

Happy to talk through if helpful.

Thanks for consulting!

s22(1)  
( ) (ii)

**From:** s22(1)(a)(ii)  
**Sent:** Monday, 25 October 2021 5:44 PM  
**To:** COVID Economic Recovery Team ; COVID-19 Health Response Section ; Microeconomic Reform and Consumer Law ; Employment Industrial Relations and Small Business ; International – North Asia ; Communications Policy ; Schools and Early Childhood Education ; CabDivDomesticPolicy ; Fiscal - Social Policy ; Immigration and Sport ; NSD - Critical Infrastructure & Counter Foreign Interference  
**Cc:** Skills and Higher Education Team  
**Subject:** FOR COMMENT by COB Tuesday: s34(3) [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Hi all,

s22(1)(a)(ii)

Appreciate any comments by COB Tuesday in the attached template. Please feel free to forward on to anyone I have missed.

Kind regards,

s22(1)  
( )

s22(1)(a)(ii)

Skills and Higher Education | Education and Immigration Branch

s22(1)(a)(ii)



The Department acknowledges and pays respect to the past, present and emerging Elders and Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.



s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Tuesday, 26 October 2021 12:34 PM  
**To:** s22(1)(a)(ii)  
**Subject:** RE: FOR COMMENT by COB Tuesday: s34(3)  
 [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Hi all,

I've reviewed and this version of the sub doesn't have a lot of cross-over with our space.

The only things to flag are:

- Para 2.5 references quarantine requirements. s22(1)(a)(ii)
  - However, I wonder whether we ask that the reference to QSA be removed, as it doesn't really add anything to the para, s22(1)(a)(ii)

s22(1)(a)(ii)

If everyone feels comfortable I'll just go back to Amy today with that suggestion that DESE remove the reference to QSA.

Many thanks,

s22(1)  
( ) (ii)

---

**From:** s22(1)(a)(ii)  
**Sent:** Monday, 25 October 2021 5:44 PM  
**To:** COVID Economic Recovery Team ; COVID-19 Health Response Section ; Microeconomic Reform and Consumer Law ; Employment Industrial Relations and Small Business ; International – North Asia ; Communications Policy ; Schools and Early Childhood Education ; CabDivDomesticPolicy ; Fiscal - Social Policy ; Immigration and Sport ; NSD - Critical Infrastructure & Counter Foreign Interference  
**Cc:** Skills and Higher Education Team  
**Subject:** FOR COMMENT by COB Tuesday: s34(3) [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Hi all,

s22(1)(a)(ii)

Appreciate any comments by COB Tuesday in the attached template. Please feel free to forward on to anyone I have missed.

Kind regards,

s22(1)

s22(1)(a)(ii) | Adviser

Skills and Higher Education | Education and Immigration Branch

s22(1)(a)(ii)



The Department acknowledges and pays respect to the past, present and emerging Elders and Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

s22(1)(a)(ii)

s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Wednesday, 27 October 2021 1:02 PM  
**To:** s22(1)(a)(ii)  
**Cc:** COVID-19 Coordination Team  
**Subject:** For action: s34(3)  
 [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Hey s22,  
(1)

s47C


All outstanding issues are listed below, following our discussion today:

Authority	Comments
s22(1)(a)(ii)	
s34(2) s34(3)	s47C

s34(3)



s22(1)(a)(ii)



Kind regards,

s22(1)(a)(ii) | Adviser, COVID-19 Response Taskforce

Department of the Prime Minister and Cabinet

s22(1)(a)(ii)


Ngunnawal Country, One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600

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The Department acknowledges and pays respect to the past, present and emerging Elders and Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

s22(1)(a)(ii)



s22(1)(a)(ii)



---

From: s22(1)(a)(ii) <s22(1)(a)(ii)@pmc.gov.au>

Sent: Friday, 15 October 2021 12:54 PM

To: s22(1)(a)(ii) <s22(1)(a)(ii)@pmc.gov.au>

Cc: COVID-19 Coordination Team s22(1)(a)(ii)

<s22(1)(a)(ii)@pmc.gov.au>

Subject: For action: s34(3) [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Hi s22(1)(a)(ii)

Thanks for your time on the phone.

s47C



s47C

- s22(1)(a)(ii)

- s34(2) of s34(3) s47C  
s34(3)

- s22(1)(a)(ii)

Kind regards,

s22(1)(a)(ii) | Adviser, COVID-19 Response Taskforce

Department of the Prime Minister and Cabinet

s22(1)(a)(ii)

Nggunawal Country, One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600

e. s22(1)(a)(ii) [pmc.gov.au](http://pmc.gov.au) w. [pmc.gov.au](http://pmc.gov.au)



The Department acknowledges and pays respect to the past, present and emerging Elders and Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

---

From: Flint, Matthew <s22(1)(a)(ii)>

Sent: Tuesday, 12 October 2021 10:53 PM

To: s22(1)(a)(ii) <s22(1)(a)(ii)> [pmc.gov.au](http://pmc.gov.au)

Cc: s22(1)(a)(ii)

Subject: FW: s34(3) [SEC=PROTECTED]

**PROTECTED**

s22(1) ,

( ) (ii)

s22(1)(a)(ii)

s22(1)(a)(ii)

s47C

Thanks,

Matt

---

From: Flint, Matthew

Sent: Wednesday, 6 October 2021 10:43 PM

To: 'Nicole SPENCER' <s22(1)(a)(ii)>

Cc: s22(1)(a)(ii) <s22(1)(a)(ii)> 'Greg MILLER' <s22(1)(a)(ii)> [homeaffairs.gov.au](mailto:homeaffairs.gov.au);

s22(1)(a)(ii)

s22(1)(a)(ii) Neil, John <s22(1)(a)(ii)>

Pullen, David

s22(1)(a)(ii)

<s22(1)(a)(ii)> [pmc.gov.au](mailto:pmc.gov.au); Fitzgerald, Susan <s22(1)(a)(ii)>

Subject: s34(3) [SEC=PROTECTED]

**PROTECTED**

Hi Nicole,


s22(1)(a)(ii)

s47C

s22(1)(a)(ii)



s22(1)(a)(ii)




s47C



s34(3)



s22(1)(a)(ii)



s22(1)(a)(ii)

Grateful your or your team's advice,

Thanks,

Matt

---

**From:** Flint, Matthew <s22(1)(a)(ii)>  
**Sent:** Tuesday, 5 October 2021 9:20 AM  
**To:** Nicole SPENCER <s22(1)(a)(ii)>  
**Cc:** Pullen, David s22(1)(a)(ii)  
s22(1)(a)(ii) COVID-19 Response Taskforce <s22(1)(a)(ii)>  
**Subject:** RE: s34(3) [SEC=PROTECTED]

**PROTECTED**

Nicole,

Thanks for this. Let's stay in touch.

Matt

---

**From:** Nicole SPENCER <s22(1)(a)(ii)>  
**Sent:** Tuesday, 5 October 2021 9:13 AM  
**To:** Flint, Matthew <s22(1)(a)(ii)>  
**Cc:** Pullen, David s22(1)(a)(ii)  
Subject: s34(3) [SEC=PROTECTED]

Matt

As per my message and as per Friday's SESB2 meeting, attached is the s34(3)  
We are having discussions across CW agencies today to try to get to aligned views.

Nicole

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s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Wednesday, 27 October 2021 2:51 PM  
**To:** s22(1)(a)(ii)  
**Cc:** Neil, John; s22(1)(a)(ii)  
**Subject:** RE: s34(3) [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Thank you! I have popped this into his pack.

Cheers, s22(1)(a)(ii)

---

**From:** s22(1)(a)(ii)  
**Sent:** Wednesday, 27 October 2021 2:31 PM  
**To:** s22(1)(a)(ii)  
**Cc:** Neil, John; s22(1)(a)(ii)  
**Subject:** FW: s34(3) [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Hi s22(1)(a)(ii)

s47C

- s22(1)(a)(ii)
- s34(3)
- 
- Quarantine Services Australia is a separate entity from Government, and does not operate on behalf of the Government.

Thanks!  
s22(1)(a)(ii)

s22(1)(a)(ii) [she/her] | Senior Adviser  
 COVID-19 Health Response | Health Branch  
 Department of the Prime Minister and Cabinet

s22(1)(a)(ii)

Ngunawal Country, One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600

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s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Friday, 5 November 2021 9:24 AM  
**To:** s22(1)(a)(ii)  
**Cc:** s22(1)(a)(ii)  
**Subject:** RE: For feedback by 11am today: s34(3)  
 [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Hey s22(1)(a) and team,

I've had a quick skim through the sub, s34(3)

s47C

Suggest we go back to Amy with nil comment.

Many thanks,

s22(1)  
( ) (ii)

---

**From:** s22(1)(a)(ii)  
**Sent:** Friday, 5 November 2021 8:58 AM  
**To:** Immigration and Sport ; Microeconomic Reform and Consumer Law ; COVID-19 Health Response Section ; NSD - Critical Infrastructure & Counter Foreign Interference ; Comm State ; Employment Industrial Relations and Small Business ; McGregor, Elizabeth ; s22(1)(a)(ii)  
**Cc:** CabDivDomesticPolicy ; Fiscal - Social Policy ; Skills and Higher Education Team  
**Subject:** For feedback by 11am today: s34(3) [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Good morning,

s34(3)

We are proposing to note the submission – grateful if you could come back to me with any concerns with this approach by 11am at the latest, to allow for clearance timeframes.

Apologies as always for the short timeframes, and happy to discuss,

s22(1)  
(a)(ii)

s22(1)(a)(ii) | Adviser  
 Skills and Higher Education | Education and Immigration Branch  
 s22(1)(a)(ii)



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s22(1)(a)(ii)

s22(1)(a)(ii)

From: s22(1)(a)(ii)  
 Sent: Friday, 5 November 2021 2:44 PM  
 To: s22(1)(a)(ii)  
 Subject: FW: QSA [SEC=OFFICIAL]

**OFFICIAL**

FYI

From: s22(1)(a)(ii)  
 Sent: Friday, 5 November 2021 2:41 PM  
 To: s22(1)(a)(ii)  
 Subject: RE: QSA [SEC=OFFICIAL]

**OFFICIAL**

Thanks so much Stephanie – I've confirmed with Richard they didn't engage QSA.

Thanks,

s22(1)(a)(ii) | Executive Officer to Genevieve Quilty  
 s22(1)(a)(ii)

From: s22(1)(a)(ii)  
 Sent: Friday, 5 November 2021 2:35 PM  
 To: s22(1)(a)(ii)  
 Subject: QSA [SEC=OFFICIAL]

**OFFICIAL**

Hey s22(1)(a)(ii)

I've run a quick search for QSA in the group inbox and Review ShareHub [here](#) – nothing in there.

As mentioned, they're not a group I recall we engaged with but I was dipping in and out of the Review so didn't have vis of all discussions. Richard did send the attached FYI to Genevieve at the time the article was published – not sure if they ended up chatting or if there were any next steps.

The Review does discuss industry-led solutions but not with reference to any groups etc. that I can recall.

Sorry I can't be of more help!

s22(1)(a)(ii) | Adviser, Hospitals and Private Health Team  
 Department of the Prime Minister and Cabinet  
 s22(1)(a)(ii)  
 Nggunawal Country, One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600  
 e. s22(1)(a)(ii) [pmc.gov.au](http://pmc.gov.au) w. [pmc.gov.au](http://pmc.gov.au)



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s22(1)(a)(ii)

**From:** Quilty, Genevieve  
**Sent:** Friday, 5 November 2021 1:47 PM  
**To:** Frame, Alison  
**Subject:** RE: Info as discussed: [SEC=PROTECTED, CAVEAT=SH:NATIONAL-CABINET]

### **PROTECTED//NATIONAL CABINET**

The only long long bow may be drawn to principle 5 but this does not say who should be prioritised to deliver q services – just that it needs to be scalable.

## **1.2 Principles**

This review also proposes the following five key COVID-19 quarantine the use and nature of pandemic quarantine going forward:

**Principle 1.** Quarantine requirements are determined and applied co context, including: the National Plan; vaccination rates; relevant epide burden of disease and prevalence of COVID-19 in the community; the variants and variants of concern; and the community's risk tolerance.

**Principle 2.** Quarantine requirements are determined using a consist framework that assesses the relative transmission risk posed by the ir

**Principle 3.** Quarantine requirements are routinely reviewed in light c and modified in a staged way to increase the ability for travel to and between jurisdictions.

**Principle 4.** Quarantine settings are proportionate to relative transmi restrictive setting for a given risk profile preferred.

**Principle 5.** Quarantine capacity is readily scalable so that appropriat to be available at short notice to respond to the possible emergence concern or to assist in managing significant COVID-19 outbreaks.

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s22(1)(a)(ii)

s22(1)(a)(ii) [pmc.gov.au](http://pmc.gov.au)

s22(1)(a)(ii)

s22(1)(a)(ii) [pmc.gov.au](http://pmc.gov.au)



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Champion (Acting)

---

**From:** Frame, Alison

**Sent:** Friday, 5 November 2021 1:28 PM

**To:** Quilty, Genevieve

**Subject:** RE: Info as discussed: [SEC=PROTECTED, CAVEAT=SH:NATIONAL-CABINET]

**PROTECTED//NATIONAL CABINET**

Thanks Genevieve

---

**From:** Quilty, Genevieve <s22(1)(a)(ii)>

**Sent:** Friday, 5 November 2021 1:26 PM

**To:** Frame, Alison <s22(1)(a)(ii)>

**Subject:** Info as discussed: [SEC=PROTECTED, CAVEAT=SH:NATIONAL-CABINET]

**PROTECTED//NATIONAL CABINET**

As discussed: - no reference there in the website

<https://www.quarantineservicesaustralia.com.au/s/about-us>

## Supporting Industries, that Support the Nation

Industry engagement is formalised through the QSA Advisory Council, which includes representatives from the Business Council of Australia, the Australian Industry Group, the National Farmers Federation, the Technology Council of Australia, the Minerals Council of Australia, and the Tourism and Transport Forum Australia.

The Review mentions a role for private sector **page 79 of the attached PDF report:**



#### 4.10.2 Industry-led solutions

While there will be a continuing need for government-managed quarantine facilities, industry-led quarantine solutions, where the private sector develops and implements quarantine arrangements, could support the future quarantine system to scale up and down. Private entities and industry groups are well-placed to deliver efficient, market-based quarantine options to satisfy their own commercial needs providing there is appropriate and adequate regulatory oversight and monitoring. The costs of offsetting the quarantine arrangements of temporary skilled migration for particular businesses or industries would also be best borne by those businesses.

Any industry-led approaches should be informed by previous pilots, including Queensland's on-farm quarantine, South Australian and NSW international student quarantine arrangements, and Tasmania's low-risk seasonal worker quarantine approach.

Ensuring that the learnings of the past 18 months in terms of quarantine provision are transferable and carry through to any new private sector quarantine arrangements will be crucial. There will remain a significant public health incentive for government action to ensure industry-led quarantine arrangements are safe and adequately manage risks, in line with government-led arrangements. Public health considerations will need to override some commercial incentives so that public health and the national interest are at the core of all quarantine systems both public and private.

#### 4.10.3 Appropriate regulation

Industry-led quarantine arrangements will also need to be carefully regulated/supervised. This may demand the development of an accreditation scheme for industry-led quarantine arrangements and the establishment of an accreditation authority. It may also require regular audits or quality assurance checks of facilities to ensure ongoing compliance with expected quarantine requirements.

Creating efficient and effective rules will be critical for the private sector to deliver tailored, safe and fit-for-purpose quarantine. The rules and frameworks may also need to differ depending on the sophistication and size of the business involved. For instance, large corporations may have the logistics and workplace health and safety processes in place to operate their own quarantine systems. Smaller businesses may need to work together or could outsource their quarantine requirements to specialised firms.

These rules and regulations should also be proportionate to the broader context, including the phase of the National Plan and broader quarantine requirements. For example, in Phase D, where quarantine becomes the exception, the regulation for industry-led quarantine arrangements should be minimal.

**Genevieve Quilty** | First Assistant Secretary | Social Policy Division

Department of the Prime Minister and Cabinet

s22(1)(a)(ii)

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s22(1)(a)(ii)

s22(1)(a)(ii) [pmc.gov.au](http://pmc.gov.au)

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**Champion (Acting)**

s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Friday, 5 November 2021 2:23 PM  
**To:** s22(1)(a)(ii)  
**Subject:** FW: s47C [SEC=PROTECTED, CAVEAT=SH:CABINET]  
**Attachments:** s47C [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Mention of QSA in this letter to PM.

s22(1)(a)(ii) | Executive Officer to Alison Frame  
 Deputy Secretary | Social Policy Group  
 Department of the Prime Minister and Cabinet  
 s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Wednesday, 29 September 2021 4:57 PM  
**To:** s22(1)(a)(ii)  
**Cc:** s22(1)(a)(ii) ; Neil, John  
**Subject:** FW: s34(3) [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Hey s22(1)(a)(ii) – as discussed ☺

s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Tuesday, 28 September 2021 4:51 PM  
**To:** s22(1)(a)(ii)  
**Cc:** s22(1)(a)(ii); DLO <s22(1)(a)(ii)> Neil, John <s22(1)(a)(ii)> Flint, Matthew  
**Subject:** RE: s34(3) [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Hi s22(1)(a)(ii)

As discussed with John, please see attached the updated brief and letters on the s34(3)

DLOs – the brief is currently with s22(1)(a)(ii) on PDMS. Are you able to assign it back to me so I can update the relevant docs please?

Thanks and happy to chat.

s22(1)(a)(ii)

**From:** s22(1)(a)(ii) <s22(1)(a)(ii)> [pmc.gov.au](mailto:pmc.gov.au)  
**Sent:** Friday, 24 September 2021 6:41 PM

To: s22(1)(a)(ii)  
Cc: Neil, John s22(1)(a)(ii)  
s22(1)(a)(ii) de Burgh, Russell  
s22(1)(a)(ii)  
Subject: RE: s34(3) [SEC=PROTECTED, CAVEAT=SH:CABINET]  
1)( )

**PROTECTED//CABINET**

Thanks s22(1) – we'll have a look and get back to you Monday.

Have a great weekend!

---

From: s22(1)(a)(ii)  
Sent: Friday, 24 September 2021 5:41 PM  
To: s22(1)(a)(ii)  
Cc: Neil, John s22(1)(a)(ii)  
s22(1)(a)(ii) de Burgh, Russell  
s22(1)(a)(ii)  
Subject: RE: s34(3) [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Can I suggest a simpler letter. The below is my first go. Appreciate views and changes.

s22(1)

s34(3)



Cheers

s22(1)

-----Original Message-----

From: s22(1)(a)(ii)  
 Sent: Thursday, 23 September 2021 7:51 PM  
 To: s22(1)(a)(ii) DLCs22(1)(a)(ii)  
 Cc: Neil, John s22(1)(a)(ii)  
 s22(1)(a)(ii)  
 s22(1)(a)(ii)  
 Subject: s34(3) [SEC=PROTECTED, CAVEAT=SH:CABINET]

de Burgh, Russell

PROTECTED//CABINET

Hi s22  
 (1)

Understand you followed up with Russell on where the s34(3) was up to - we progressed in PDMS last week, have attached the documents here for your convenience.

DLOs FYI :)

Thanks

s22(1)  
 ( ) (ii)

s22(1)(a)(ii) [she/her] | Senior Adviser

COVID-19 Health Response | Health Branch Department of the Prime Minister and Cabinet s22(1)(a)(ii)

s22(1)(a)(ii) Ngunawal Country, One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600 e.

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s22(1)(a)(ii)


**From:** s22(1)(a)(ii)  
**Sent:** Wednesday, 10 November 2021 10:52 AM  
**To:** Gordon, Simon; s22(1)(a)(ii) s22(1)(a)(ii)  
**Cc:** s22(1)(a)(ii)  
**Subject:** COVID-19 Debrief 10/11 [SEC=PROTECTED, CAVEAT=SH:CABINET, CAVEAT=SH:NATIONAL-CABINET]

**PROTECTED//CABINET/NATIONAL CABINET**

Hi all,

s22(1)(a)(ii) .


s22(1)(a)(ii)




**Quarantine**

- No updates.
- Quarantine Services Australia is getting media attention.
- s22(1)(a)(ii)

s22(1)(a)(ii)



s22(1)(a)(ii)



s22(1)(a)(ii)

Adviser | Behavioural Economics Team of the Australian Government

s22(1)(a)(ii)

One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600

s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Wednesday, 10 November 2021 3:08 PM  
**To:** s22(1)(a)(ii)  
**Subject:** Estimates transcript [SEC=OFFICIAL]  
**Attachments:** QSA transcript.docx

**OFFICIAL**

s22(1)(a)(ii) (she/her) | Adviser

COVID-19 Health Response | Health Branch | Social Policy Division  
Department of the Prime Minister and Cabinet

s22(1)(a)(ii)

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**Senator KENEALLY:** I have some questions about a contract between the Department of Home Affairs and DPB Advisory Solutions, which I think will ultimately relate to Quarantine Services Australia. I flag that. On tenders.com.au, the AusTender contract notice lists there is a contract for management advisory services worth \$79,950, to start 27 August 2021 and to end 27 October 2021. Specifically, for which projects or services is DPB Advisory Solutions providing management advisory service to the Department of Home Affairs?

**Mr Pezzullo:** I will ask Deputy Commissioner Saunders to join us at the table. The deputy commissioner has been seconded to the department for a period of time to work on border measures related to reopening the border in detail and the deputy commissioner can speak to that.

**Ms Saunders:** As you've indicated, yes we did engage DPG services in August of this year. The purpose of doing so—probably context is important here—is that, in assuming this role in July of this year, an observation made very early in the piece was that there was a significant demand for skilled labour across the country. There had been a series of ad hoc and small pilots undertaken by industry engaging with states and territories in terms of establishing alternative quarantine arrangements that did not have an impact on states and territories and ensured that Australians could return to Australia within the arrangements that exist, based within passenger caps and quarantine capacity. Noting that there was this significant demand, obviously we were interested to explore what might be possible insofar as a more sustainable alternative quarantine arrangement. DPG was engaged with the view to really catalysing the discussions into tangible actions, because, whilst there had been many conversations across industry, business, service providers, there hadn't been a tangible action or plan established. On that basis, DPG was engaged, through a limited tender process, based on its government and business advisory services and a requirement to act very quickly. So DPG was engaged for that purpose and, as a result, DPG established a framework which actually engaged industry on a national level—service providers—to inform what was to become a company which you've referred to as Quarantine Services Australia.

**Senator KENEALLY:** Can we just break that down? How was the contract awarded? Was it an open tender or was it an invitation to DPG? Or did they approach government?

**Ms Saunders:** It was a limited tender, sole source.

**Senator KENEALLY:** So you didn't invite anyone else besides DPG to tender?

**Ms Saunders:** That's correct.

**Senator KENEALLY:** What will be the deliverables from this work?

**Ms Saunders:** The deliverable was the development of a model that may be considered by industry to actually establish a user-pays model that would deliver services for industry, that being an alternative quarantine arrangement, which they did deliver.

**Senator KENEALLY:** They have delivered it already?

**Ms Saunders:** They delivered a model which they have then used to engage across industry, nationally, to get appropriate funding to support the establishment of the Quarantine Services Australia company and engage service providers. If you've got particular questions of Quarantine Services Australia, obviously it's a company, so I'd encourage you to engage with QSA directly. But I understand they've come up with a model, as I said, which was the task that we allocated. They've engaged stakeholders and they're in the process of developing plans in consultation with states and territories, noting the state and territory responsibilities for quarantine.

**Senator KENEALLY:** The head of DPG Advisory Solutions, Mr David Gazard, who is a former adviser to John Howard and Peter Costello, told a media outlet that this project is a 100 per cent industry funded initiative.

**CHAIR:** Do you have the report to which you refer that can be tabled?

**Senator KENEALLY:** I do. I am happy to table a whole lot of reports, but I also have advice from the Clerk that I'm not required to table any document in particular.

**CHAIR:** Can you just provide the deputy commissioner with the—

**Senator KENEALLY:** I will. Let me ask this: is Quarantine Services Australia a 100 per cent industry funded initiative?

**Ms Saunders:** Yes, it is.

**Senator KENEALLY:** So why does the Department of Home Affairs need to be provided \$10,000 a week, or \$80,000 in total, of taxpayer funds so that industry can put this proposal together?

**Ms Saunders:** As indicated, what we were proposing to broker, through engagement with the stakeholders, was an industry led solution to solve an industry problem.

**Senator KENEALLY:** But why do they need \$80,000 of taxpayer dollars to do that?

**Ms Saunders:** Because we didn't have the capacity to undertake that activity and develop the model, which is why we went out to those that had the expertise, and DPG had that expertise.

**Senator KENEALLY:** This is an industry problem for industry to solve.

**Ms Saunders:** That's correct, but, of course, as the Commonwealth we had a keen interest, noting that there were significant workforce pressures. Just earlier we heard evidence from my colleagues in regard to pressures to bring in people under the Pacific workers program, for example. So, from a Commonwealth level, we were very supportive of the development of alternative models which allowed those workforce pressures to be addressed within the framework that currently exists in response to COVID-19.

**Senator KENEALLY:** So you handpicked DPG Advisory Solutions as a sole source limited tender, and gave them \$80,000 of taxpayer money to put together an industry proposal that, they claim, is 100 per cent industry funded?

**Ms Saunders:** We entered into a contract with DPG to develop a model, and the cost of that contract was \$80,000.

**Senator KENEALLY:** Let's understand a bit more about DPG. This is how they describe their staff—I want to ask a question about this—on their website: Founder and Director, David Gazard, is a former ministerial adviser, journalist and named as one of the 10 Most Powerful People in Australia. He is joined by: Scott Briggs, a former lawyer and investment banker considered to be part of Scott Morrison's inner circle; Sasha Grebe, a senior adviser to both Joe Hockey and Scott Morrison in their roles as Treasurer; and Alistair Coe, former Leader of the Opposition in the ACT ... Which of those staff are working on the DPG \$80,000 contract with the Department of Home Affairs?

**Ms Saunders:** I have directly engaged with Mr Gazard and Mr Briggs.

**Senator KENEALLY:** Thank you. Let's understand Mr Briggs's and Mr Gazard's role a bit better, please. The DPG website features a media section clipping from August 2020 that claims: Scott Briggs, David Gazard ... are about as close to the prime minister's inner circle as you can get. The DPG website also states that Mr Briggs is currently a director of the Sharks NRL team; I understand Mr Morrison is the Sharks' No. 1 ticketholder. The DPG website also states that Mr Briggs is president of the Cook Federal Electorate Conference of the Liberal Party; Mr Morrison is, of course, the member for Cook. Am I correct in understanding that this Mr Briggs was previously heading the bid by the Australian visa consortium for the billion-dollar project to outsource visa processing, before he left that role?

**Ms Saunders:** I couldn't comment on that. I don't have visibility of that issue.

**Senator KENEALLY:** Mr Pezzullo, surely you can confirm this is the same Mr Briggs who was heading the bid by the Australian visa consortium.

**Mr Pezzullo:** I'm not sure he headed the bid. To the extent to which that consortium put out public notices—I'm just trying to remember the difference between public statements of an official character versus

speculation in the financial press. Certainly he was known to us as being associated with that tender, yes. I can't recall what role he played in AVP.

**Senator KENEALLY:** If it assists you, I'm happy to table this article from the Sydney Morning Herald: Mr Briggs quietly vacated his role with one of the bidders earlier this year amid ongoing scrutiny of the costly tender. Mr Briggs was heading the bid by Australian Visa Processing ...

**Mr Pezzullo:** As I said, what's been stated in the financial and other presses—

**Senator KENEALLY:** It's the same Mr Briggs. Whether he was heading it or not, we're talking about the same person.

**Mr Pezzullo:** I'm not speaking to the veracity of the Herald story; I'm saying we had contact with Mr Briggs in the context of that tender, yes.

**Senator KENEALLY:** Am I correct in understanding that Mr Morrison and the then immigration minister, Mr Coleman, recused themselves from cabinet discussions on the issue because of their long personal and professional relationship with Mr Briggs?

**Mr Pezzullo:** We've given evidence previously, in relation to what is known as the global digital platform, or GDP, that the Prime Minister and other ministers recused themselves. I don't recall giving evidence as to the particulars of their perceived conflict or why they chose to take that action. As I've given evidence before and, indeed, as the department's given evidence before, the Prime Minister and other ministers did absent themselves from those discussions, yes.

**Senator KENEALLY:** I note that the Australian Financial Review says: Few people have as much access to the Morrison government as David Gizard ... And he speaks to the PM daily ... Did Mr Morrison or the current Minister for Home Affairs, Karen Andrews, or the current minister for immigration, Alex Hawke, or their offices have any role in awarding of this \$80,000 contract to DPG Advisory Solutions?

**Mr Pezzullo:** No; they were told about it. I made it very clear to Ms Saunders that this was a matter for the department. It had nothing to do with ministers, their staff or ministerial offices.

**Senator KENEALLY:** Can you confirm that the department and the department alone made the decision to award this \$80,000 contract?

**Mr Pezzullo:** Yes. It's something that I personally oversaw and managed, and ensured that Ms Saunders—

**Senator KENEALLY:** You personally oversaw it?

**Mr Pezzullo:** Yes. I gave very explicit instructions to Ms Saunders that this was a matter for the department. As a courtesy, once decisions had been taken I told Minister Andrews we'd done it. She had no foreknowledge at all, nor did the Prime Minister or staff, because (a) it's procurement, so it's nothing to do with them, and (b) it's a very technical procurement. I understand the profile and why you're raising it, but it had nothing to do with ministers.

**CHAIR:** Senator Keneally, we are over time.

**Senator KENEALLY:** I flag that I have many questions. I could finish on this section with another two minutes, maybe.

**CHAIR:** Alright, two more minutes, and then we'll share the call around.

**Senator KENEALLY:** Okay. Ms Saunders, you said you'd met with Mr Gizard and Mr Briggs. Was this to discuss the contract?

**Ms Saunders:** My discussion with them was not to do with the contract specifically. That was undertaken by the first assistant secretary of the COVID border measures group. My conversation with them was in regard to the problem state that we were seeking to address—that is, the workforce pressures that I've touched on—

and our observations in regard to pilot activities around the country that had been effective, from which they could learn—the Australian Open, for example—and to hear from them what their thoughts might be in terms of industry options.

**Senator KENEALLY:** Could I ask you to take on notice to provide the dates that you met with them?

**Ms Saunders:** I can provide those to you now if that would be of interest to you.

**Senator KENEALLY:** Sure. I just note that I have two more quick questions; they should be short.

**Ms Saunders:** According to my records, I met with Mr Gazard and Mr Briggs on 17 August, 19 August and 23 August. I met with Mr Briggs on the 24th. So on 23 August I met with Mr Gazard and Mr Briggs; on 24 August I met with Mr Briggs. On 26 August I met with Mr Gazard and Mr Briggs. On 30 August I had a further conversation with Mr Briggs and Mr Gazard. On 1 August—

**Senator KENEALLY:** On 1 August?

**Ms Saunders:** Sorry. On 1 September I met with Mr Briggs and Mr Gazard; 2 September, Mr Briggs and Mr Gazard; 6 September, Mr Briggs; 15 September, Mr Briggs and Mr Gazard; 15 September, Mr Briggs and Mr Gazard.

**Senator KENEALLY:** Okay. Thank you very much. That's very helpful. Mr Pezzullo, do you happen to know the address for DPG Advisory Solutions?

**Mr Pezzullo:** Its physical location?

**Senator KENEALLY:** Yes.

**Mr Pezzullo:** No.

**Senator KENEALLY:** It's Level 1, the Realm, 18 National Circuit, Barton. We might come back to that.

**Mr Pezzullo:** I'm certainly familiar with that building, but I didn't know that they were based there, no.

**Senator KENEALLY:** Thank you. I flag that I do have more questions on this matter, but I'm happy to share the call around.

...

**Senator KENEALLY:** We've now established that the Department of Home Affairs is paying about \$80,000 to DPG Advisory Solutions for tangible actions or alternative plans for quarantine on a fee-for-service basis and to engage with industry to develop that; it's not going to be extended; the staff working on it are Mr Gazard and Mr Briggs; and Mr Pezzullo personally oversaw the contract through a sole-source—

**Mr Pezzullo:** I personally oversaw the directions that I gave Ms Saunders, yes.

**Senator KENEALLY:** You did say—I wrote it down.

**Mr Pezzullo:** Which was to ensure that there was absolutely no connection to government. It's got nothing to do with the government.

**Senator KENEALLY:** Let's turn to the possible outcomes of what might occur as a result of this contract. On the same day this contract commenced, 27 August, a web page was registered under the name 'Quarantine Services Australia'. Three days after DPG was awarded the contract by Home Affairs, a company called Quarantine Services Australia is registered with ASIC. Mr Pezzullo, do you know who the sole shareholder of Quarantine Services Australia is?

**Mr Pezzullo:** No.

**Senator KENEALLY:** It's DPG Advisory Solutions.



**Mr Pezzullo:** There you go. That's news to me.

**Senator KENEALLY:** Do you know who the sole director and the company secretary of Quarantine Services Australia is?

**Mr Pezzullo:** I'll see if Ms Saunders has knowledge on behalf of the department corporately, but no, I'm not aware. I do understand that it's a mutual—as opposed to a profit—arrangement. Ms Saunders?

**Ms Saunders:** That's correct, Secretary.

**Senator KENEALLY:** Since it's news to the secretary, I will table the company details in terms of shareholders as well. Do you know who the sole company director and the secretary is?

**Ms Saunders:** No, I don't. The department had no role to play in the establishment of the company and the actual filling of key roles within that company. That was done entirely independently of us.

**Senator KENEALLY:** According to ASIC, it's Mr Scott Briggs. Do you know if the directors or employees of Quarantine Services Australia receive a fee or a salary?

**Ms Saunders:** No, I don't.

**Senator KENEALLY:** So you can't guarantee that none of the \$80,000 of taxpayer money is going to pay employees or directors of Quarantine Services Australia?

**Ms Saunders:** We paid DPG under the contract for the development of a model.

**Senator KENEALLY:** And DPG is the sole shareholder of Quarantine Services Australia, which they registered on the day they got the contract. They set themselves up as a sole shareholder, and Mr Briggs is the sole director and the company secretary. Are you telling me you can't tell me whether or not any of that \$80,000 is going to Mr Briggs as a director or to anyone who is employed by Quarantine Services Australia?

**Mr Pezzullo:** We can answer the question, because the money is for advisory services from DPG. I assume that they've provided invoices that have been acquitted.

**Ms Saunders:** That's correct.

**Mr Pezzullo:** I'm assuming.

**Senator KENEALLY:** I'm asking the question: has any of the taxpayer money provided gone to Quarantine Services Australia to pay remuneration to either directors or employees?

**Senator Stoker:** The officers just answered it.

**Senator KENEALLY:** No, actually, I don't think they have. It's a yes or no question.

**Senator Stoker:** And they just said that invoices were provided, and they were acquitted in the proper way. That has answered your question.

**Senator KENEALLY:** But are any of those invoices for remuneration for staff? Are you sure that it's not remuneration for staff for Quarantine Services Australia?

**Ms Saunders:** As I said, we paid DPG services for the advice they provided in the development of the model.

**Senator KENEALLY:** Have you asked them if any of this money is going to Quarantine Services Australia?

**Ms Saunders:** No, I haven't.

**Senator KENEALLY:** You didn't even know until a few moments ago that they were the sole shareholder of this company.

**Ms Saunders:** Correct. On the basis that this was an industry solution for an industry problem, the establishment of the company and the filling of key positions and the like were not matters for the department.

**Senator KENEALLY:** But you can't tell us today for sure that none of this money has gone to Quarantine Services Australia?

**Ms Saunders:** I've had no direct role in the establishment of the company.

**Senator KENEALLY:** Do you know what the registered address is for Quarantine Services Australia?

**Ms Saunders:** No, I don't.

**Senator KENEALLY:** It's the exactly the same as DPG Advisory Solutions—Level 1, The Realm, 18 National Circuit, Barton. Just so we're clear, the same day DPG gets a contract without tender—sole source—and \$80,000 to scope out an industry-led quarantine program, they register a website for Quarantine Services Australia. Three days later, they register a company called Quarantine Services Australia, which is the sole shareholder. Isn't it fair to say that DPG Advisory Solutions and Quarantine Services Australia are essentially one and the same thing? Hasn't the Department of Home Affairs just handed \$80,000 of start-up capital to a bunch of the Prime Minister's closest mates so they can start up a private company to run a fee-for-service quarantine facility?

**Mr Pezzullo:** No, it doesn't follow at all. We provided payments for services rendered—which, again, Ms Saunders can speak to the detail of—which were invoiced, and that related to advisory services to the department on the establishment of a scheme, which I have to say—

**Senator KENEALLY:** Why does the department need advice on the establishment of a scheme that's going to be set up by industry?

**Mr Pezzullo:** I was just about to say—when did we engage? Was it August?

**Ms Saunders:** I'll confirm: 17 August.

**Mr Pezzullo:** So, as we were—

**Senator KENEALLY:** So 27 August was when the contract started?

**Mr Pezzullo:** So, as we were approaching the resumption of travel at scale, it was of particular concern to the department, to members of the border measures task force and to others that there was a lot of discussion. I couldn't avoid turning on the TV and, in between political interviews, seeing a whole lot of worthy people speaking about skill shortages, accommodation for students and accommodation for agricultural workers, some of which were mentioned earlier, but there was no momentum or motivation that I could discern or that my officers could discern from either the industry associations or from 'industry'. So, as a catalysing force, to ensure that we weren't, as a default, saddled with a quarantine scheme over and above state-managed hotel arrangements for things like students, skilled workers and others, the invisible hand of the market needed a bit of a nudge. Sometimes it's not so active, the invisible hand.

**Senator KENEALLY:** So was the nudge from Mr Gazard and Mr Briggs to you, or did you go find that?

**Mr Pezzullo:** No, no—we went looking for an advisory option.

**Senator KENEALLY:** Did you speak to anyone else?

**Mr Pezzullo:** I'm not sure that we spoke to anyone else, but it was apparent to us that the people with the focus, the energy and the drive who could get this done, by way of an initial advisory piece to us, were DPG.

**Ms Saunders:** That's correct, Secretary, if I can add to that. We did engage other stakeholders as well. We did engage the Business Council of Australia, to see what thoughts they had about what might be possible. They were certainly engaged.

**Senator KENEALLY:** When did you do that?

**Ms Saunders:** I actually don't have that date, but, from my recollection, prior to engaging DPG, we'd spoken to BCA—in light of, as I said, the problems that we had identified. We also had, prior to that time, engaged KPMG to do market testing on service offerings for quarantine services as well. So, yes, we had engaged other stakeholders. But that work was discontinued when DPG Advisory Solutions were engaged.

**Senator KENEALLY:** So it's your evidence, Mr Pezzullo, to this committee that the lobbying and advisory firm DPG, led by two people in the Prime Minister's inner circle, just happened to be the only proponents the Department of Home Affairs approached to develop a private-sector, fee-for-service quarantine facility?

**Mr Pezzullo:** I'm not sure with whom else we spoke, but the net outcome was that, yes.

**Senator KENEALLY:** And that firm got \$80,000 of taxpayer money to build the business case for a private sector, fee-for-service quarantine facility, and three days later that firm just happened to register a company called Quarantine Services Australia where they are the sole shareholder and Mr Briggs is the sole director and company secretary. This all seems very convenient and cosy, and yet your evidence—

**Mr Pezzullo:** Sorry—the first part of your question referred to the development of a business case. I don't think that was within the contract scope. I'm not sure—

**Ms Saunders:** No, that's correct.

**Senator KENEALLY:** Okay. That is shorthand for the tangible actions to plan for a quarantine framework to engage industry.

**Mr Pezzullo:** Understood.

**Senator KENEALLY:** Well, they certainly seem to be building a business case. They've registered a company.

**CHAIR:** One more minute, Senator Keneally.

**Senator KENEALLY:** Okay. Let me ask you this—

**Senator Stoker:** Senator Keneally—

**Senator KENEALLY:** Mr Pezzullo—

**Senator Stoker:** Senator Keneally—

**CHAIR:** Yes, Minister?

**Senator KENEALLY:** I have a number of questions for Mr Pezzullo, but I'm happy if the minister wants to try and jump in.

**CHAIR:** Yes, Minister.

**Senator Stoker:** Senator Keneally, I know you're trying to paint a particular picture here—

**Senator KENEALLY:** I think it paints itself.

**Senator Stoker:** but we do need to be precise, given the seriousness of what you are trying to allege, and there's no evidence to suggest that the remuneration provided by the department to DPG Advisory was for the purpose that you have stated. Now, I think we owe it to everybody to be precise when we're dealing with what I think you are trying to suggest is a serious matter.

**Senator KENEALLY:** Mr Pezzullo, I note an article in the media on 13 September where the Prime Minister's Office told Samantha Maiden that the Prime Minister had 'no involvement' with Quarantine Services Australia and that 'the proposal is being handled entirely by the Department of Home Affairs'.

**Mr Pezzullo:** Yes.

**Senator KENEALLY:** Mr Pezzullo, did you attend and speak at a Business Council of Australia event on 17 September 2021?

**Mr Pezzullo:** I'd have to check my diary, but there's a bell of recall ringing around that time, yes.

**Senator KENEALLY:** Did you tell attendees at this event that 'Quarantine Services Australia is very important to the Prime Minister'?

**Mr Pezzullo:** No, I don't recall saying that at all.

**Senator KENEALLY:** Mr Pezzullo, let's just assume that I have confirmation from people in the room who told me that those were your words.

**CHAIR:** Senator Keneally, we are at time.

**Mr Pezzullo:** I doubt very much I would have said that, because I have no view about the Prime Minister's attitude to QSA any more than I have about the view of any minister. This is an industry solution for what is going to happen as states bring their hotel quarantine programs to an end—and you wait and see what happens when that tide goes out. It is an industry funded scheme, to the extent that quarantine is going to be required to deal with the inevitable take-off in arrival of students, skilled workers and the like.

**Senator KENEALLY:** Did you discuss Quarantine Services Australia at that BCA event?

**CHAIR:** That will be the last question, Senator Keneally.

**Mr Pezzullo:** I just have to remember. I think we discussed the importance of an industry funded scheme to pick up any gap left by the retirement of states from hotel quarantine, yes. But whether we spoke about QSA I just can't remember.

**CHAIR:** Thank you very much, Senator Keneally. Obviously we are getting close to the end of this evening's program.

...

**Senator KENEALLY:** Is it Mr Pezzullo's understanding that this industry-led fee-for-service quarantine facility would primarily be where international students would likely go for their quarantine?

**Mr Pezzullo:** Possibly. As I've been advised, the umbrella not-for-profit mutual which is known as QSA would have a number of limbs, one of which would deal with companies in need of bringing skilled labour here. Another limb might well involve engagements with tertiary institutions to arrange a different standard of bulk student accommodation, if you will. Then I think at one point, when I was briefed on the establishment of QSA— leaving aside the company arrangements, which—

**Senator KENEALLY:** When were you briefed on the establishment of QSA?

**CHAIR:** Senator Keneally, there is no more—

**Senator KENEALLY:** He raised it. I apologise.

**CHAIR:** No, Senator Keneally, there is no more liberty. Please, Mr Pezzullo, finish your answer, and then we will have to finish up.

**Senator KENEALLY:** He could tell me. Mr Pezzullo: Then it had a third limb or area of interest, which might have been related to accommodation more suitable to agricultural workers on farms. So it has different components.

10/11/2021 07:26:07 AM

s47F(1)



PM Correspondence - Quarantine Services Australia

Greetings,

I hope this finds you well.

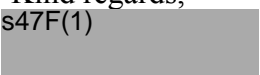
Could you please advise why the Australian public should accept their hard-earned tax dollar going to another one of Morisson's mates?

I look forward to your prompt response.

Please don't mAKE me ask again.

Kind regards,

s47F(1)



s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Wednesday, 10 November 2021 12:16 PM  
**To:** s22(1)(a)(ii)  
**Cc:** s22(1)(a)(ii)  
**Subject:** For Info - COVID Call Notes [SEC=OFFICIAL:Sensitive]

**OFFICIAL: Sensitive**

Hi s22(1)(a)(ii),

s22(1)(a)(ii)

**COVID Health Response – Quarantine**  
- Quarantine services Australia is getting media attention

s22(1)(a)(ii)

Thanks,

s22(1)(a)(ii)

s22(1)(a)(ii) | Advisor, Commonwealth State Relations

Department of the Prime Minister and Cabinet

s22(1)(a)(ii)

Ngunawal Country | One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600



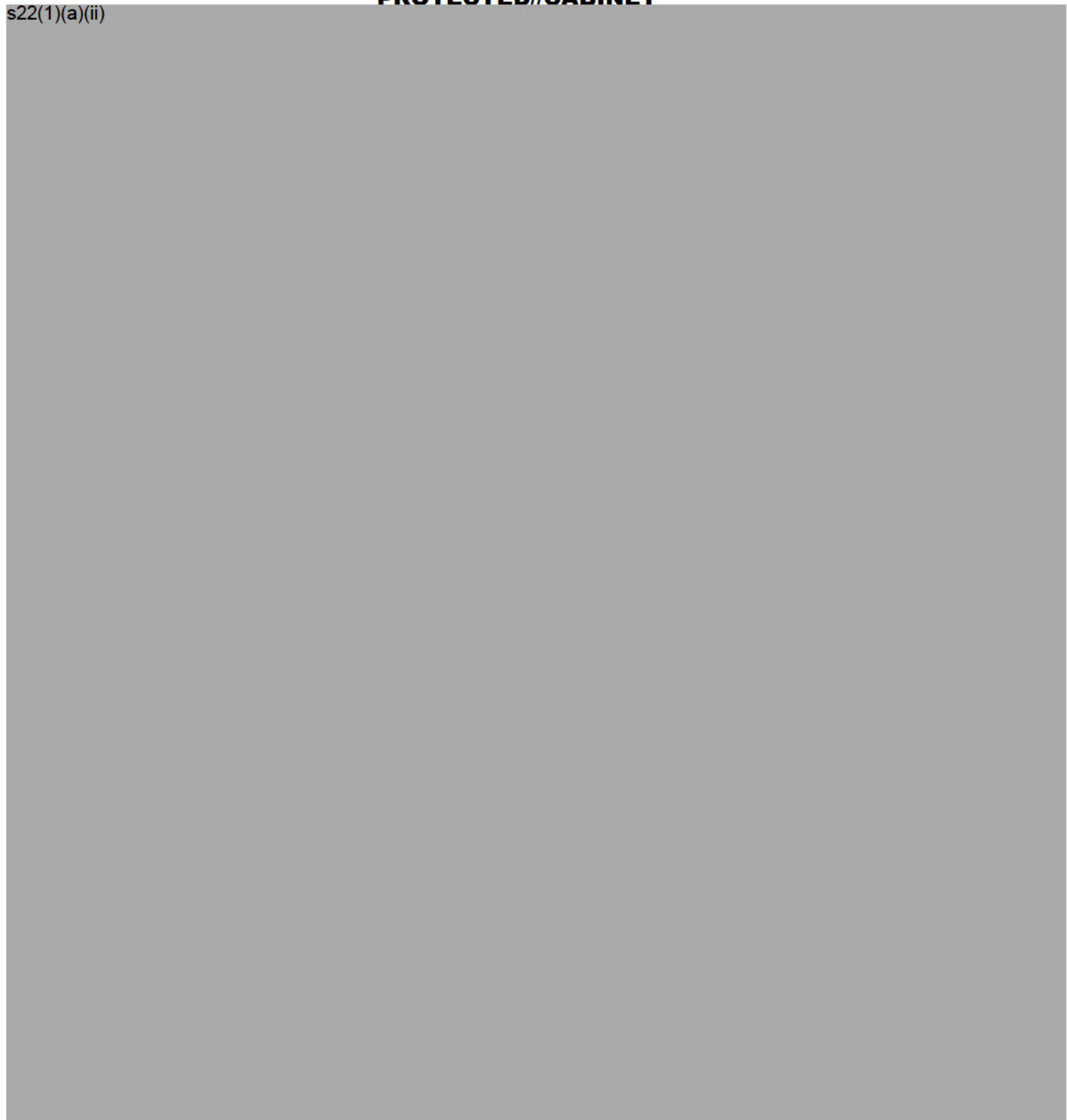
The Department acknowledges and pays respect to the past, present and emerging Elders and Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Wednesday, 10 November 2021 11:15 AM  
**To:** PIC Team; CAH  
**Subject:** RE: Rough notes from today's COVID-19 debrief [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

s22(1)(a)(ii)




COVID Health Response – Quarantine s22(1)(a)(ii) )



- Quarantine Services Australia getting a bit of media attention which Health Response are monitoring and communicating with Home Affairs

s22(1)(a)(ii)



s22(1)(a)(ii)

**From:** noreply@pws.gov.au  
**Sent:** Friday, 12 November 2021 12:35 PM  
**To:** s22(1)(a)(ii)  
**Subject:** PDMS Notification - Record Assigned : MC21-134453 : Quarantine Services Australia [SEC=OFFICIAL]

**SEC=OFFICIAL**

s22(1)(a)(ii) has assigned **MC21-134453** to s22(1)(a)(ii) This record can be actioned via the following link:

[MC21-134453](#)

Record details	
<i>*please note if any of the below fields are empty, the associated field is not populated on the record.</i>	
<b>PDR Subject</b>	Quarantine Services Australia
<b>Processing Instructions</b>	
<b>Category</b>	Gen Rep Correspondence
<b>Correspondent</b>	s47F
<b>Milestones</b>	Due for <b>Clearance</b> : 4/02/2022 2:30:00 PM Due to <b>Parliamentary</b> : 4/02/2022 3:00:00 PM
<b>Status</b>	Created

For help, contact the PDMS Helpdesk at s22(1)(a)(ii)

To register for a PDMS training session please email s22(1)(a)(ii) (individual or group sessions are available).

*Note: Please do not reply to this message.*

**SEC=OFFICIAL**

s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Wednesday, 13 October 2021 7:15 PM  
**To:** s22(1)(a)(ii)  
**Subject:** FW: s47C [SEC=PROTECTED, CAVEAT=SH:CABINET]  
**Attachments:** RE: s47C [SEC=PROTECTED, CAVEAT=SH:CABINET]; s47C.pdf

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**From:** s22(1)(a)(ii)  
**Sent:** Wednesday, 13 October 2021 7:14:18 PM (UTC+10:00) Canberra, Melbourne, Sydney  
**To:** s22(1)(a)(ii)  
**Subject:** FW: s47C [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

s22(1) not sure if you have seen or got to this one. But appreciate a steer on how I can grip this one up. I know the boss will ask me tomorrow ahead of the Littleproud meeting on Friday. Honestly I think if we have closed off all our requirements she will want to cease the meetings.

**PROTECTED//CABINET**

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**From:** s22(1)(a)(ii)  
**Sent:** Tuesday, 12 October 2021 7:44 AM  
**To:** s22(1)(a)(ii)  
**Subject:** s47C [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Good morning s22(1)(a)(ii) 1)


s47C

s22(1)(a)(ii)

s34(3)

s22(1)(a)(ii)

s22(1)(a)(ii)



s22(1)(a)(ii)

Director

Senior Project Officer to Justine Saunders APM Deputy Commissioner COVID-19 Border Measures

Department of Home Affairs

s22(1)(a)(ii)

E: s22(1)(a)(ii) [homeaffairs.gov.au](https://homeaffairs.gov.au)

**PROTECTED//CABINET**

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**Dedakis, Janelle**

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**From:** Nicole SPENCER <s22(1)(a)(ii)>  
**Sent:** Friday, 8 October 2021 6:02 PM  
**To:** s22(1)(a)(ii); Gregory Miller  
**Cc:** s22(1)(a)(ii); Justine SAUNDERS, s22(1)(a)(ii)  
**Subject:** RE: s47C  
 [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Hi s22(1)

[Yes](#) is the answer.

s34(3) s47C

Nicole

**PROTECTED//CABINET**

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**From:** s22(1)(a)(ii)  
**Sent:** Thursday, 7 October 2021 5:32 PM  
**To:** Nicole SPENCER ; Greg MILLER  
**Cc:** s22(1)(a)(ii) ; Justine SAUNDERS  
**Subject:** FW: s47C [SEC=PROTECTED, CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Hi Nicole,

As discussed with the Deputy yesterday s34(3)

s34(3) s34(2) s47C

The Minister Littleproud meeting has been cancelled for tomorrow but we need to ensure that we close the loop – I am sure this will be raised again.

Appreciate your advice.

Regards,

s22(1)  
( ) (ii)

s22(1)(a)(ii)

Director

Senior Project Officer to Justine Saunders APM Deputy Commissioner COVID-19 Border Measures

Department of Home Affairs

s22(1)(a)(ii)

E: s22(1)(a)(ii) [homeaffairs.gov.au](mailto:s22(1)(a)(ii)@homeaffairs.gov.au)**PROTECTED//CABINET****From:** DLO s22(1)(a)(ii)**Sent:** Thursday, 7 October 2021 5:22 PM**To:** s22(1)(a)(ii) DLO s22(1)(a)(ii); Ministerial Correspondence

s22(1)(a)(ii) MO

Registration s22(1)(a)(ii); Justine SAUNDERS s22(1)(a)(ii);

s22(1)(a)(ii)

**Cc:** CLO s22(1)(a)(ii)**Subject:** FW: s47C [SEC=PROTECTED,

CAVEAT=SH:CABINET]

**PROTECTED//CABINET**

Hi

Please find attached s34(3)

Kind regards

s22(1)(a)(ii)

s22(1)(a)

Senior Departmental Liaison Officer

Office of the Hon Karen Andrews MP

Minister for Home Affairs

Suite MG.46, Parliament House, Canberra

s22(1)(a)(ii)

s22(1)(a)(ii)

**PROTECTED//CABINET**