Department of the Prime Minister and Cabinet

The role of the Department of the Prime Minister and Cabinet (PM&C) is to provide policy advice and support to the Prime Minister, the Cabinet, Portfolio Ministers and Assistant Ministers on matters that are at the forefront of public and government administration. PM&C is also responsible for Whole-of-Government policy and programs relating to Indigenous affairs and women.

Portfolio Secretary

Dr Martin Parkinson AC PSM, Secretary

Staffing

The ASL for 2018-19 (estimated actual) and 2019-20 (estimate for the Budget year) as reported in the 2019-20 PBS are shown in Table 1 below. \$47C, \$47E(d) \$47E(d)

Table 1: Staffing Levels	18-19 ASL
Total ASL	2,057.0
s47C, s47E(d)	

19-20	s47C, s47E(d)
ASL	
2,065.3	
s47C, s47E	

Funding

Table 2: Funding	18-19
_	\$¹m
Departmental annual appropriations	427.9
External revenue	20.8
Administered annual appropriations	1,275.8
Administered special appropriations	510,2
Total funding from all sources	2,234.6

TOTAL	22-23	21-22	20-21	19-20
IOIAL	22-23	21-22	20-21	19-20
\$'m	\$¹m	\$'m	\$'m	\$'m
1.555.4	378.3	376,6	375.6	424.9
54.0	13.2	13.2	13.2	14.2
5,317.2	1,357.3	1,338.2	1,325.0	1,296.7
1,726.3	450.3	448.6	437.9	389,5
8,652.9	2,199.2	2,176.7	2,151.7	2,125,3

Outcome 1: Provide high quality policy advice and support to the Prime Minister, the Cabinet, Portfolio Ministers and Assistant Ministers including through the coordination of government activities, policy development and program delivery.

Outcome 2: Improve results for Indigenous Australians including in relation to school attendance, employment and community safety, through delivering services and programs, and through measures that recognise the special place that Indigenous people hold in this Nation.

Office of National Intelligence

The Office of National Intelligence (ONI) provides assessments on matters of political, strategic or economic significance to Australia, to the Prime Minister, senior ministers and senior officials. The ONI is also responsible for integration, coordination and evaluation of Australia's national intelligence capabilities.

Agency Head

Mr Nick Warner AO PSM, Director General

Staffing

The ASL for 2018-19 (estimated actual) and 2019-20 (estimate for the Budget year) as reported in the 2019-20 PBS are shown in Table 1 below. \$47C, \$47E(d) \$47C, \$47E(d)

Table 1: Staffing Levels	18-19 ASL
Total ASL	223.0
s47C, s47E(d)	ul distriction

	-470 -47E/A)
19-20	s47C, s47E(d)
ASL	
267.0	
\$47C, \$47	E(d)

Funding

Table 2: Funding	18-19 \$'m
Departmental annual appropriations	59.4
Total funding from all sources	59.4

19-20 \$'m	20-21 \$'m	21-22 \$'m	22-23 \$'m	TOTAL \$'m
70.6	75.5	75.9	74.9	296.9
70.6	75.5	75.9	74.9	296.9

Outcome: Advancement of Australia's national interests through increased government awareness of international developments affecting Australia and integration, coordination and evaluation of Australia's national intelligence capabilities.

Australian National Audit Office

The Australian National Audit Office's (ANAO) purpose is to support accountability and transparency in the Australian Government sector through independent reporting to the Parliament, and thereby contribute to improved public sector performance. The ANAO assists the Auditor-General in undertaking the performance of functions under the Auditor-General Act 1997.

Agency Head

Mr Grant Hehir, Auditor-General

Staffing

The ASL for 2018-19 (estimated actual) and 2019-20 (estimate for the Budget year) as reported in the 2019-20 PBS are shown in Table 1 below. s47C, s47E(d)

Table 1: Staffing Levels	18-19 ASL
Total ASL	325.0
47C, s47E(d)	

	.,				
19-20	s47C	, s47I	Ξ(d)		
ASL					
321.0					
s47C, s	4/E(0	i)			

Funding

Table 2: Funding	18-19 \$'m
Departmental annual appropriations	70.3
External revenue	4.1
Departmental special appropriations	0.7
Total funding from all sources	75.1

19-20 \$'m	20-21 \$'m	21-22 \$'m	22-23 \$'m	TOTAL \$'m
69.9	70.1	71.1	71.5	282.5
4.1	4.1	4.1	4.1	16.4
0.8	8.0	0.8	8.0	3.1
74.7	74.9	75.9	76.4	302.0

Outcome: To improve public sector performance and accountability through independent reporting on Australian Government administration to Parliament, the Executive and the public.

Workplace Gender Equality Agency

The Workplace Gender Equality Agency (WGEA) is responsible for promoting and improving gender equality in Australian workplaces and administering the Workplace Gender Equality Act 2012.

Agency Head

Ms Libby Lyons, Director

Staffing

The ASL for 2018-19 (estimated actual) and 2019-20 (estimate for the Budget year) as reported in the 2019-20 PBS are shown in Table 1 below. \$47C, \$47E(d)

Table 1: Staffing Levels	18-19 ASL
Total ASL	31.5
s47C, s47E(d)	

19-20	s47C, s47E(d)
ASL	
33.0	
33.0 \$47C, \$47	E(d)

Funding

Table 2: Funding	18-19 \$'m
Departmental annual appropriations	5.1
External revenue	0.1
Total funding from all sources	6.2

	19-20	20-21	21-22	22-23	TOTAL
	\$'m	\$'m	\$¹m	\$'m	\$'m
	0.0	70	C 0	5.7	20.1
	8.6	7.8	6,0	5.7	28,1
И	0.1	0.1	0.1	-	0.3
	8.7	7.9	6.1	5.7	28.4

Outcome: Promote and improve gender equality in Australian workplaces including through the provision of advice and assistance to employers and the assessment and measurement of workplace gender data.

Digital Transformation Agency

The Digital Transformation Agency (DTA)'s mission is to accelerate the digital transformation of government by moving more services online, delivering a better digital experience for users and ensuring the best value for money from the government's investment in Information and Communication Technology (ICT).

Agency Head

Mr Randall Brugeaud, Chief Executive Officer

Staffing

The ASL for 2018-19 (estimated actual) and 2019-20 (estimate for the Budget year) as reported in the 2019-20 PBS are shown in Table 1 below. \$47C, \$47E(d)

Table 1: Staffing Levels	18-19 ASI.
Total ASL	201,7
s47C, s47E(d)	

19-20	s470), s4	7E(d)		
ASL				4		2
205.0						
47C, s4	ŻE(d)					
	• •					

Funding

Table 2: Funding	18-19 \$'m
Departmental annual appropriations	115.4
External revenue	2.2
Total funding from all sources	117.5

19-20 \$'m	20-21 \$¹m	21-22 \$'m	22-23 \$'m	TOTAL \$'m
41.1	35.2	34.4	34.7	145.4
2.2	2.1	2,1	2.1	8,5
43.3	37.3	36.6	36.8	154.0

Outcome: To improve the user experience for all Australians accessing government information and services by leading the design, development and continual enhancement of whole-of-government service delivery policies and standards, platforms and joined-up services.

Office of the Official Secretary to the Governor-General

The Office of the Official Secretary to the Governor-General (OOSGG)'s role is to support the Governor-General to enable him/her to perform official duties, including support in connection with official functions, the management and maintenance of Government House in Canberra and Admiralty House in Sydney, and the effective administration of the Australian Honours and Awards system.

Agency Head

Mr Paul Singer MVO, Acting Official Secretary

Staffing

The ASL for 2018-19 (estimated actual) and 2019-20 (estimate for the Budget year) as reported in the 2019-20 PBS are shown in Table 1 below. s47C, s47E(d)

Table 1: Staffing Levels	18-19 ASL
Total ASL	80.0
47C, s47E(d)	

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19-20	s470	, s4 <i>1</i>	E(a)			
ASL						
80,0						
s47C, s4	7E(d)					

Funding

Table 2: Funding	18-19 \$'m
Departmental annual appropriations	13.3
External revenue	0.4
Administered annual appropriations	5,2
Administered special appropriations	0.4
Total funding from all sources	19.3

19-20 \$'m	20-21 \$'m	21-22 \$'m	22-23 \$'m	TOTAL \$'m
14.6	14.3	14.4	14.5	57.8
0.2	-	•	-	0.2
5.0	4.2	4.5	4.6	18.3
0.4	0.4	0.4	0.4	1.7
20.2	18.9	19.3	19.5	78.0

Outcome: The performance of the Governor-General's role is facilitated through organisation and management of official duties, management and maintenance of the official household and property and administration of the Australian Honours and Awards system.

North Queensland Livestock Industry Recovery Agency

The North Queensland Livestock Industry Recovery Agency (NQLIRA) was announced by Prime Minister Scott Morrison on 1 March 2019 and provides strategic leadership and coordination for the Commonwealth's recovery and reconstruction activities in the flood affected areas of North, Far North, and Western Queensland, including the administration of loans to Authorised Deposit taking Institutions.

Agency Head

Mr Shane Stone AC QC, Chief Executive Officer

Staffing

· Alexandre

The ASL for 2018-19 (estimated actual) and 2019-20 (estimate for the Budget year) as reported in the 2019-20 PBS are shown in Table 1 below. \$47C, \$47E(d)

Table 1: Staffing Levels	18-19 ASL
Total ASL	
s47C, s47E(d)	

			- 7211%		*********	355555X
19-20	s47C,	54/1	=(a)			
ASL						100
				- 04-		
34.0				- 5		
s47C, s4	i E(a)					
					1500	

Funding

Table 2: Funding	18-19 \$'m
Departmental annual appropriations	-
Administered special appropriations	-
Total Ginding from all sources	-

19-20	20-21	21-22	22-23	TOTAL
\$'m	\$'m	\$'m	\$¹m	\$'m
9.5	7.0	7.0	6.9	30.4
1,669.1	41.0	42.0	-	1,752.1
1,678.6	48.0	49.0	6.9	1,782.5

Currence: To coordinate Commonwealth activities for the purpose of recovery and reconstruction in areas affected by the North and Far North Queensland Monsoon Trough (25 Jan - 14 Feb 2019), including through strategic leadership, consultation and administration of the loan mechanism to provide assistance to eligible primary producers by way of loans to Authorised Deposit taking Institutions at the Government's cost of borrowing.

Australian Public Service Commission

The Australian Public Service Commission (APSC) has a central leadership role in providing expertise, guidance and performance monitoring on workforce management strategies. The APSC has a key role in supporting frameworks for a modern and flexible workforce, improving workforce management to support an efficient and effective Australian Public Service (APS), supporting high ethical standards and fostering improved capability and leadership.

Agency Head

Mr Peter Woolcott AO, Commissioner

Staffing

The ASL for 2018-19 (estimated actual) and 2019-20 (estimate for the Budget year) as reported in the 2019-20 PBS are shown in Table 1 below. s47C, s47E(d)

Table 1: Staffing Levels	18-19 ASL
Total ASL	209.0
47C, s47E(d)	

i3		
19-20	s47C, s47E(d)	
ASL		
209,0		
s47C, s47	E(d)	

Funding

Table 2: Funding	18-19 \$¹m
Departmental annual appropriations	21.7
External revenue	22.7
Administered special appropriations	4.2
Total funding from all sources	48.6

19-20	20-21	21-22	22-23	TOTAL
\$¹m	\$¹m	\$'m	\$¹m	\$¹m
21.7	21.5	20.6	20.6	84.4
22.1	22.4	22.6	22.9	89.9
4,2	4.3	4.4	4.4	17.4
48.0	48.1	47.6	48.0	191.7

Outcome: Increased awareness and adoption of best practice public administration by the public service through leadership, promotion, advice and professional development, drawing on research and evaluation.

Australian Institute of Aboriginal and Torres Strait Islander Studies

The purpose of the Australian Institute of Aboriginal and Torres Strait Islander Studies (AIATSIS), as a national collecting institution and publicly funded research agency that creates unique research infrastructure for Australia, is to build pathways for the knowledge of Aboriginal and Torres Strait Islander people to grow and be shared.

Agency Head

Mr Craig Ritchie, Chief Executive Officer

Staffing

The ASL for 2018-19 (estimated actual) and 2019-20 (estimate for the Budget year) as reported in the 2019-20 PBS are shown in Table 1 below. s47C, s47E(d)

Table 1: Staffing Levels	18-19 ASL
Total ASL	121.3
s47C, s47E(d)	

19-20	s47(3, 54	17E(d)		
ASI.	1			4		
121.3					1	
s47C, s4	/E(0	1)				

Funding

Table 2: Funding	18-19 \$'m
Departmental annual appropriations	20.5
External revenue	6.0
Total funding from all sources	26.4

19-20	20-21	21-22	22-23	TOTAL
\$'m	\$'m	\$'m	\$'m	\$'m
20.4	19.6	19.7	19.8	79.5
6.0	5.9	5.9	5.9	23.8
26,4	25.5	25.6	25.7	104.9

Outcome: Further understanding of Australian Indigenous cultures, past and present through undertaking and publishing research, and providing access to print and audio-visual collections.

Indigenous Business Australia

Indigenous Business Australia (IBA) creates opportunities for Aboriginal and Torres Strait Islander people and communities to build assets and wealth. IBA assists Aboriginal and Torres Strait Islander people to buy their own home, own their own business and to invest in commercial ventures and funds that generate financial returns and can also provide employment, training and supply chain opportunities.

Agency Head

Mr Rajiv Viswanathan, Chief Executive Officer

Staffing

The ASL for 2018-19 (estimated actual) and 2019-20 (estimate for the Budget year) as reported in the 2019-20 PBS are shown in Table 1 below. \$47C, \$47E(d)

Table 1: Staffing Levels	18-19 ASL
Total ASL	201.0
ś47C, s 47E(d)	

	- AMERICA 1872	3000	747C	731		SINE	
19-20	541	U, :	44 I E	(u)			
1 400							
ASL							
204,0					2.000		
204.0							
s47C, s47	20)					

Funding

Table 2: Funding	18-19 \$'m
Departmental annual appropriations	32.6
External revenue	186.6
Total funding from all sources	219.2

19-20 \$'m	20-21 \$'m	21-22 \$'m	22-23 \$'m	TOTAL \$'m
32.4	32.6	32.6	32.5	130.0
192.4	186.8	191.1	192.2	762.6
224.9	219.4	223.7	224.6	896.3

Outcome: Improved wealth acquisition to support the economic independence of Aboriginal and Torres Strait Islander peoples through commercial enterprise, asset acquisition and access to concessional home and business loans.

Indigenous Land and Sea Corporation

The Indigenous Land and Sea Corporation (ILSC) assists Aboriginal and Torres Strait Islander people to realise economic, social, cultural and environmental benefits that the ownership and management of land, fresh water and salt water can bring. This includes economic independence, social benefits; cultural identity and connection; and environmental sustainability. The ILSC provides assistance in the acquisition and management of rights and interests in land, salt water and fresh water country

Agency Head

Mr John Maher, Chief Executive Officer

Staffing

The ASL for 2018-19 (estimated actual) and 2019-20 (estimate for the Budget year) as reported in the 2019-20 PBS are shown in Table 1 below. \$47C, \$47E(d) \$47C, \$47E(d)

Table 1: Staffing Levels	18-19 ASL
Total ASL	265.0
s47C, s47E(d)	

19-20	547C	, s 47	E(d)		
ASL•					
265.0					
47C, s4	7E(d)				

Funding

Table 2: Funding	18-19 \$'m
Departmental annual appropriations	8.7
External revenue	86.2
Total funding from all sources	95.0

19-20 \$'m	20-21 \$'m	21-22 \$'m	22-23 \$'m	TOTAL \$'m
8.6	8.5	8.4	8.4	34.0
77.3	73.6	74.8	76.2	302.0
86.0	82.1	83,3	84.6	335.9

Outcome: Enhanced socio-economic development, maintenance of cultural identity and protection of the environment by Indigenous Australians through the acquisition and management of land, waters and water-related rights.

Northern Territory Land Councils

There are four Northern Territory Land Councils established under the *Aboriginal Land Rights (Northern Territory) Act 1976* (ALR Act):

Anindilyakwa Land Council

- o Chief Executive Officer: Mr Mark Hewitt
- o Chair: Mr Tony Wurramarrba

Central Land Council

- o Chief Executive Officer: Mr Joe Martin-Jard
- o Chair: Mr Sammy Wilson

Northern Land Council

- o Chief Executive Officer: Ms Marion Scrymgour
- o Chair: Mr Samuel Bush-Blanosi

Tiwi Land Council

- o Chief Executive Officer: Mr Andrew Tjpungwuti
- o Chair: Mr Gibson Farmer Illortaminni

The Land Councils are subject to the PGPA Act. Each is a corporate Commonwealth entity established to represent Aboriginal interests in a range of processes under the ALR Act.

Staffing

The Northern Territory Land Councils are not subject to the ASL Offset Rule and are not included in the Prime Minister and Cabinet Portfolio ASL Cap.

Funding

Indigenous Land Councils are regarded as 'not controlled' by the Commonwealth for accounting purposes. Accordingly, the Northern Territory Land Councils are not required to be consolidated into the Consolidated Financial Statements (CFS) and do not input estimates into the Central Budget Management System (CBMS) for reporting purposes. The Commonwealth recognises an investment in these entities only.

Objective: Represent Aboriginal Interests in various processes under the *Aboriginal Land Rights (Northern Territory) Act 1976* (ALR Act). The Central Land Council and Northern Land Council are Native Title Representative Bodies under the Native Title Act 1993.

Torres Strait Regional Authority

The Torres Strait Regional Authority (TSRA) formulates, implements and monitors the effectiveness of programs for Torres Strait Islander and Aboriginal people living in the Torres Strait, and also advises the Minister for Indigenous Affairs about issues relevant to Torres Strait Islander and Aboriginal people living in the Torres Strait region. The TSRA works to empower Torres Strait Islander and Aboriginal people living in the Torres Strait to determine their own affairs based on island custom.

Agency Head

Ms Mary Bani, Acting Chief Executive Officer

Staffing

The ASL for 2018-19 (estimated actual) and 2019-20 (estimate for the Budget year) as reported in the 2019-20 PBS are shown in Table 1 below. \$47C, \$47E(d) \$47C, \$47E(d)

Table 1: Staffing Levels	18-19 ASL
Total ASL	154.0
s47C, s47E(d)	

	470 - 47E/4V	
19-20	47C, s47E(d)	
ASL		
154.0 s47C, s4		
s47C, s47	=(d)	

Funding

Table 2: Funding	18-19 \$¹m
Departmental annual appropriations	37.9
External revenue	13,1
Total funding from all sources	51.0

19-20 \$'m	20-21 \$'m	21-22 \$'m	22-23 \$¹m	TOTAL \$'m
35.9	36.2	36.5	36.7	145.3
12.3	11.7	11.7	11.1	46.9
48.2	47.9	48.2	47.9	192.2

Outcome: Progress towards closing the gap for Torres Strait Islander and Aboriginal people living in the Torres Strait Region through development planning, coordination, sustainable resource management, and preservation and promotion of Indigenous culture.

Wreck Bay Aboriginal Community Council

The Wreck Bay Aboriginal Community Council (WBACC) is a corporate Commonwealth entity established by the *Aboriginal Land Grant (Jarvis Bay Territory) Act 1986* and is subject to the PGPA Act. The council holds title to land and provides services to the Aboriginal Community at Jervis Bay.

Agency Head

Ms Anne-Marie Farrugia, Chief Executive Officer

Staffing

WBACC is not subject to the ASL Offset Rule and is not included in the Portfolio ASL Cap.

Funding

Indigenous Land Councils are regarded as 'not controlled' by the Commonwealth for accounting purposes. Accordingly, WBACC is not required to be consolidated into the Consolidated Financial Statements (CFS) and do not input estimates into the Central Budget Management System (CBMS) for reporting purposes.

Objective: Established by the *Aboriginal Land Grant (Jarvis Bay Territory) Act 1986* to hold title to land and provide council services to the Aboriginal Community at Jervis Bay.

Aboriginal Hostels Limited

Aboriginal Hostels Limited (AHL) provides temporary accommodation to Aboriginal and Torres Strait Islander people through a national network of accommodation facilities. AHL contributes to the Portfolio's goals by providing accommodation that improves access to education, employment, health and other services for Aboriginal and Torres Strait Islander people travelling or relocating through the operation of hostel accommodation services.

Agency Head

Mr Tony Usher, Chief Executive Officer

Staffing

The ASL for 2018-19 (estimated actual) and 2019-20 (estimate for the Budget year) as reported in the 2019-20 PBS are shown in Table 1 below. \$47C, \$47E(d) \$47C, \$47E(d)

Table 1: Staffing Levels	18-19 ASL
Total ASL	355.0
s47C, s47E(d)	

19-20	s470	, s47	E(d)		
ASI.		7			
386.0					
s47C, s4	7E(d)				Ì

Funding

Table 2: Funding	18-19 \$'m
Departmental annual appropriations	36.3
External revenue	19.1
Total funding from all sources	55.4

Ī	19-20	20-21	21-22	22-23	TOTAL
	\$'m	\$'m	\$'m	\$'m	\$'m
	36.4	36.6	36.7	36.9	146,7
	20.2	21.1	21.1	21.2	83.5
I	56.6	57.7	57.8	58.1	230,2

Outcome: Improved access to education, employment, health and other services for Aboriginal and Torres Strait Islander people travelling or relocating through the operation of temporary hostel accommodation services.

Outback Stores Pty Ltd

Outback Stores promotes the health, employment and economic development of remote indigenous communities by managing quality, sustainable retail stores. Outback Stores helps Aboriginal and Torres Strait Islander people to improve their standard of living and achieve health goals through sustainable retail stores.

Agency Head

Mr Michael Borg, Chief Executive Officer

Staffing

The ASL for 2018-19 (estimated actual) and 2019-20 (estimate for the Budget year) as reported in the 2019-20 PBS are shown in Table 1 below.

Table 1: Staffing Levels	18-19 ASL
Total ASL	157.0
s47C, s47E(d)	

No.	permana communication contra	39					
ſ	19-20	s47C	, s47	7E(d)		
	ASL						
	163.0						
2000	47C, s4	7E(d)					
STATE STATE							

Funding

Table 2; Funding	18-19 \$'m
External revenue	23.1
Total funding from all sources	23.1

19-20 \$'m	20-21 \$'m	21-22 \$'m	22-23 \$'m	TOTAL \$'m
18.9	19.1	19.3	19.3	76.7
18.9	19.1	19.3	19,3	76.7

Objective: To improve access to affordable, healthy food for Indigenous communities, particularly in remote areas, through providing food supply and store management and support services.

National Australia Day Council

The National Australia Day Council Limited (NADC) is a Commonwealth Company that is subject to the PGPA Act. NADC's mission is to inspire national pride and spirit through a range of activities including Australia Day programs and the Australian of the Year Awards.

Agency Head

Ms Karlie Brand, Chief Executive Officer

Staffing

The ASL for 2018-19 (estimated actual) and 2019-20 (estimate for the Budget year) as reported in the 2019-20 PBS are shown in Table 1 below. \$47G, \$47E(d)

Table 1: Staffing Levels	18-19 ASL
Total ASI.	12.0
s47C, s47E(d)	

19-20	s47	C, s	47E	(d)	li e	, i
ASL.		-				
12.0						
12.0 47C, s4	7E(d)				

Funding

Table 2: Funding	18-19 \$'m
External revenue	6.3
Total funding from all sources	6.3

19-20	20-21	21-22	22-23	TOTAL
\$'m	\$'m	\$'m	\$'m	\$'m
6.6	6.7	6.8	6.6	26.8
6.6	6.7	6.8	6.6	26.8

Outcome: A shared celebration of Australia and Australians through promoting the meaning of and participation in Australia Day and the Australian of the Year Awards.



Professor lan Anderson AO Deputy Secretary Indigenous Affairs





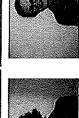


Mr Ray Griggs AO, CSC Associate Secretary Indigenous Affairs



MS Caroline Millar Deputy Secretary National Security and International Policy







Ms Stephanie Foster Deputy Secretary Governance















Or David Gruen Deputy Secretary Economic





Department of the Prime Minister and Cabinet

☑ martin.parkinson@pmc.gov.au

Dr Martin Parkinson

Secretary

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€ 6271 5200

Dr Martin Parkinson

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Secretary
Department of the Prime Minister and Cabinet

S martin parkinson@pmc.gov.au



Mr David Williamson Deputy Secretary APS Reform Tarkforce

Mr Simon Duggan Deputy Secretary Industry and Jobs

Dr David Gruen Deputy Secretary Economic

Ms Alison Larkins Deputy Secretary Social Policy

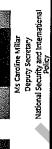








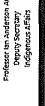
Ms Stephanie Foster Deputy Secretary Governance





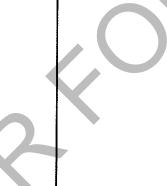
Professor Ian Anderson AO Deputy Secretary Indigenous Affairs

Mr Ray Griggs AO, CSC Associate Secretary Indigenous Affairs

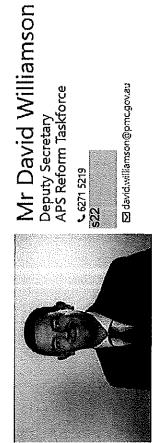




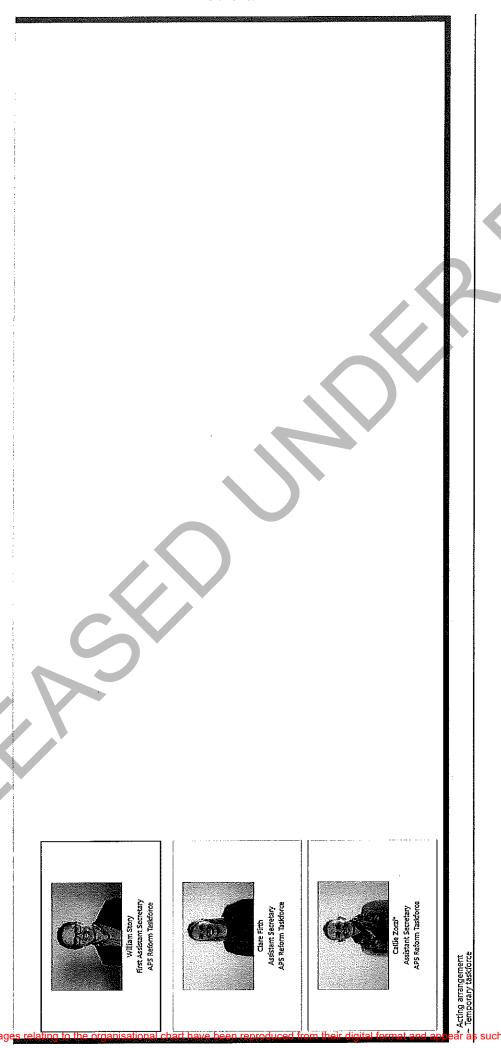












Professor ian Anderson AO Depury Secretary Indigenous Affairs

Mr Ray Griggs AO, CSC Associate Secretary Indigenous Affairs

Deputy Secretary National Security and International Policy Ms Carosine Millar

€ 6271 5200

Dr Martin Parkinson

Executive Team

(

Secretary Department of the Prime Minister and Cabinet

🔀 martin.parkinson@pmc.gov.au







Ms Alison Latkins Deputy Secretary Social Policy



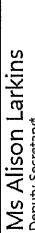




Dr David Gruen Deputy Secretary Economic









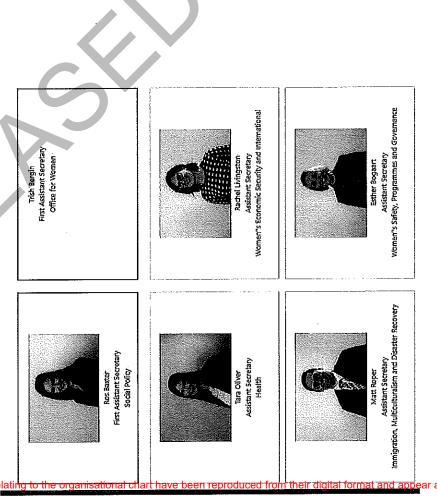


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Tristan Reed Assistant Secretary Social Services, Human Services and Veteran"s Affairs Kimberley McDonald Assistant Secretary Education

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Mr Simon Duggan Deputy Secretary Industry and Jobs





Ms Stephanie Foxter Deputy Secretary Governance

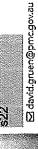




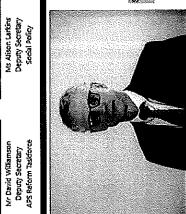
Professor Ian Anderson AO Deputy Secretary Indigenous Affairs





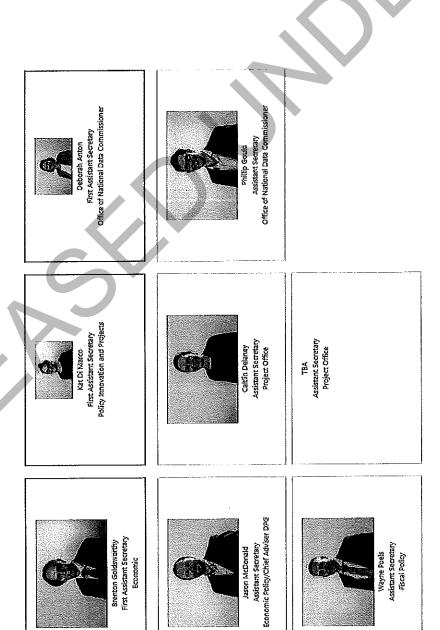






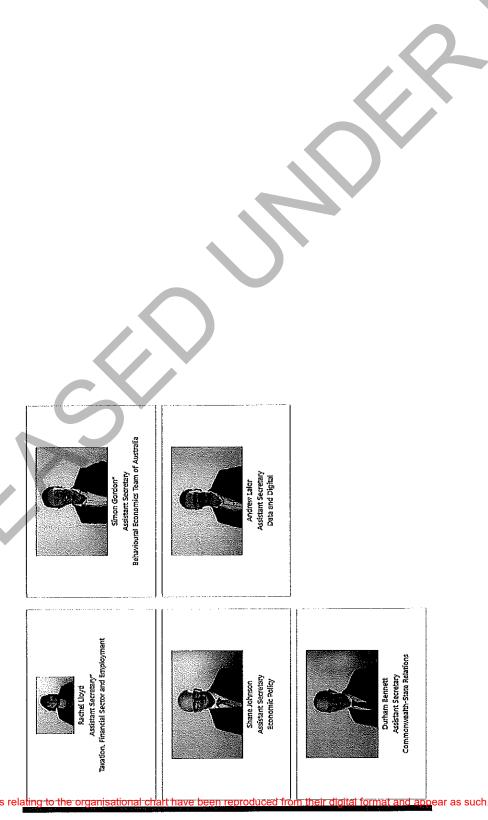
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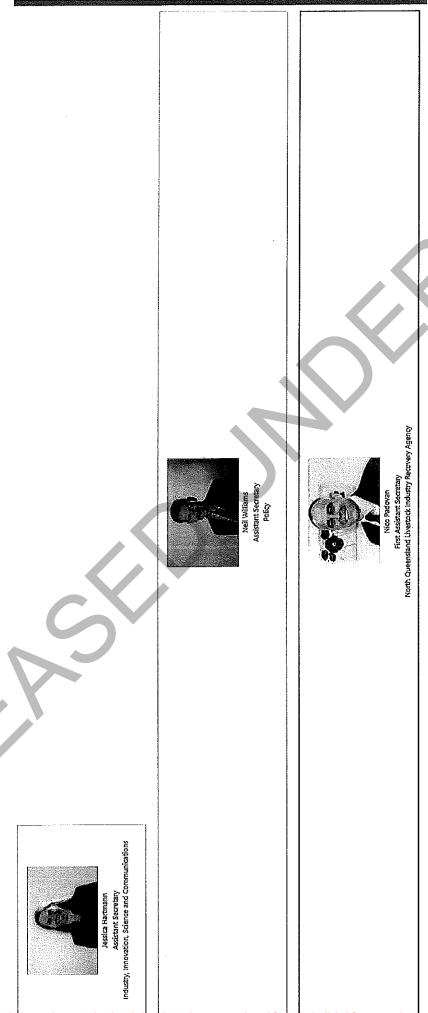


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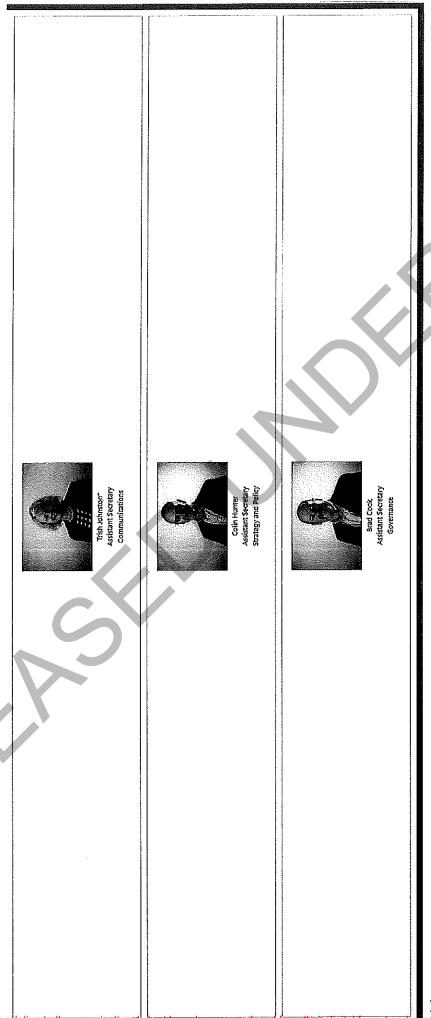
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Deputy Secretary
National Security and International
Policy

Mr Simon Duggan Deputy Secretary Industry and Jobs

Dr David Gruen Deputy Secretary Economic

Ms Alson Larkins Deputy Secretary Social Policy





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Professor lan Anderson AO Deputy Secretary Indigenous Affairs

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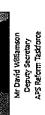
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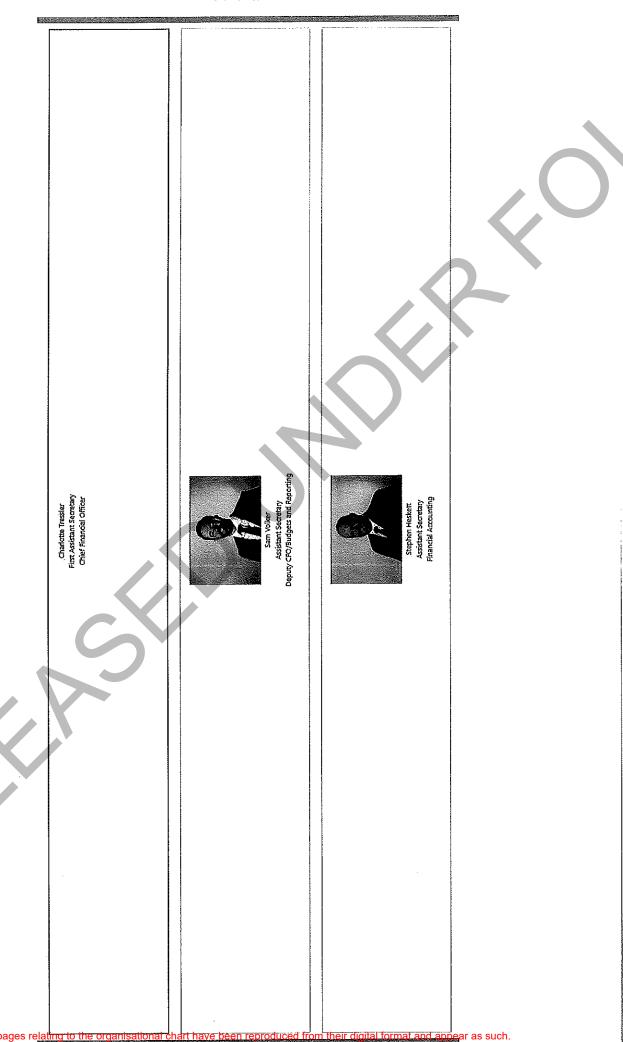
Stephanie.foster@pmc.gov.au

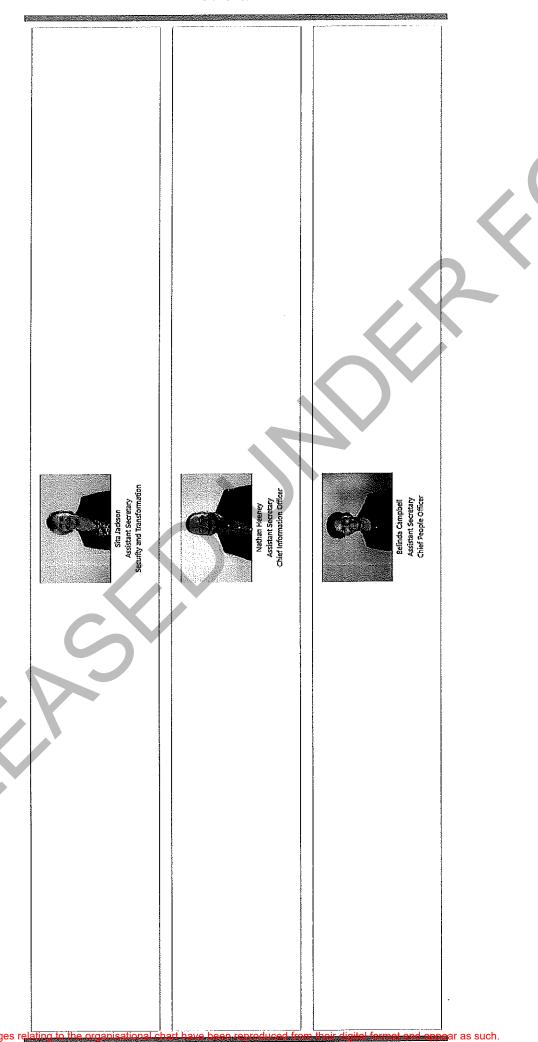




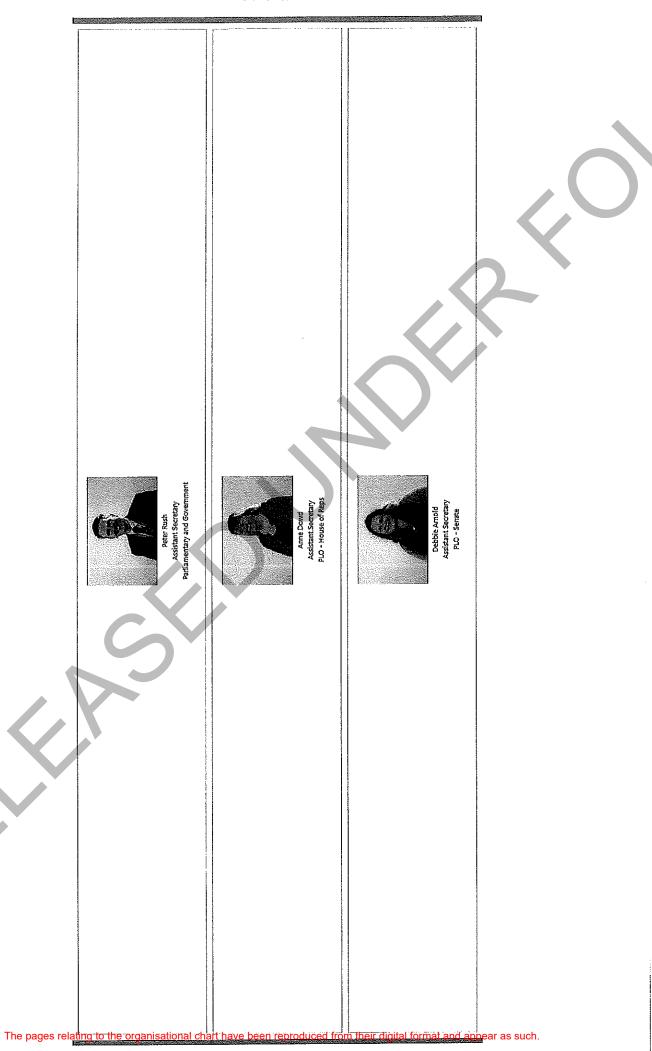


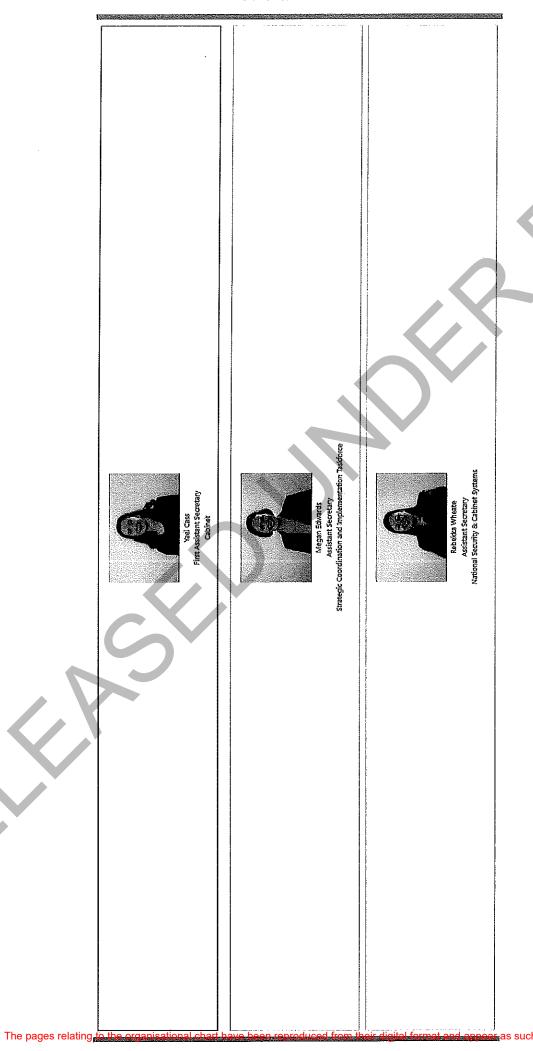


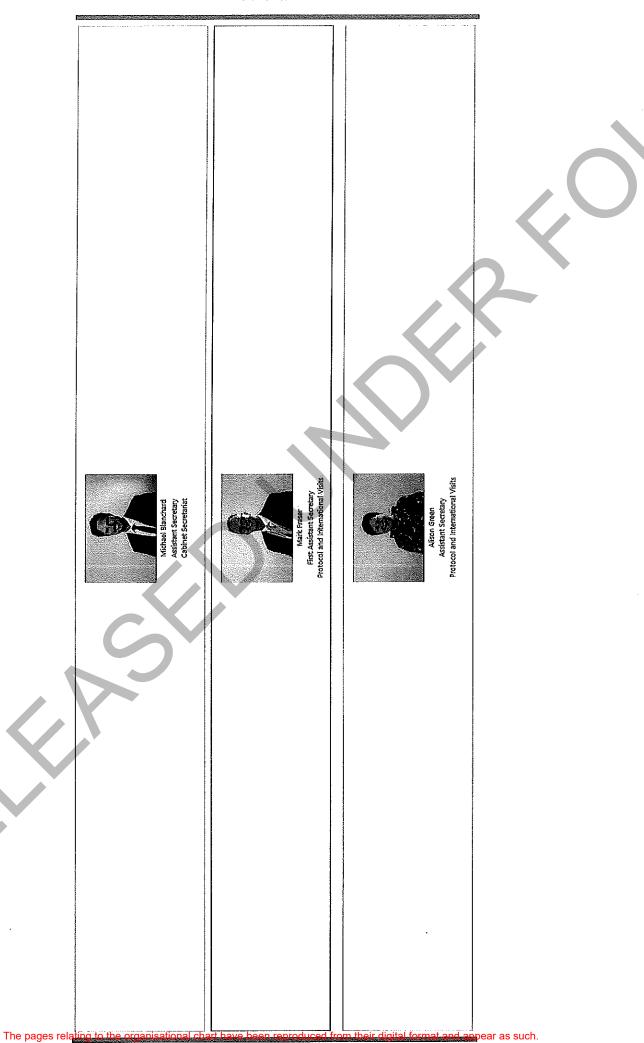
















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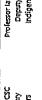
Ms Alison Larkins Deputy Secretary Social Policy

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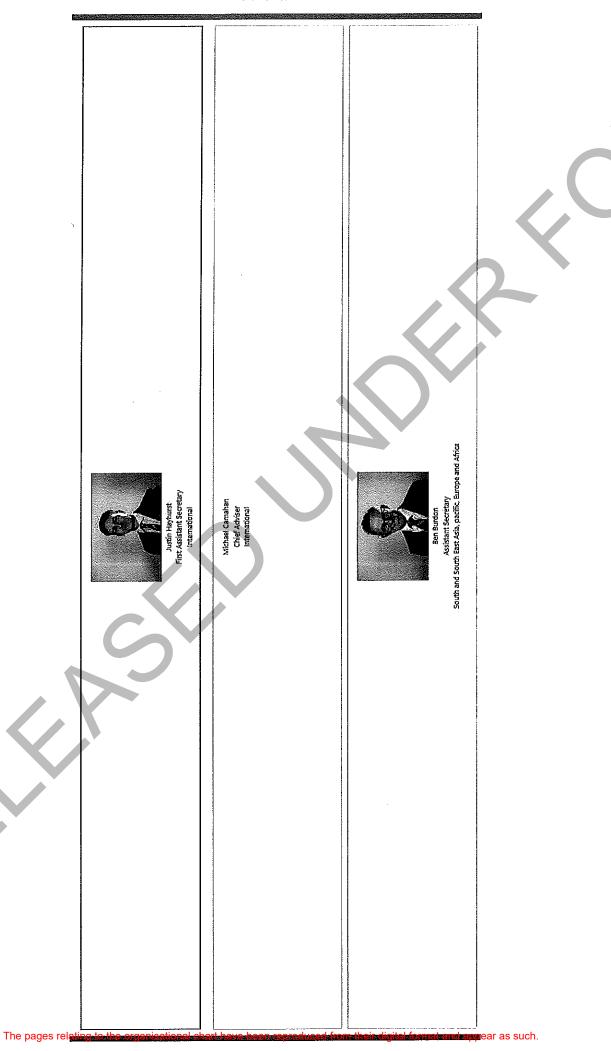
Ms Caroline Millar

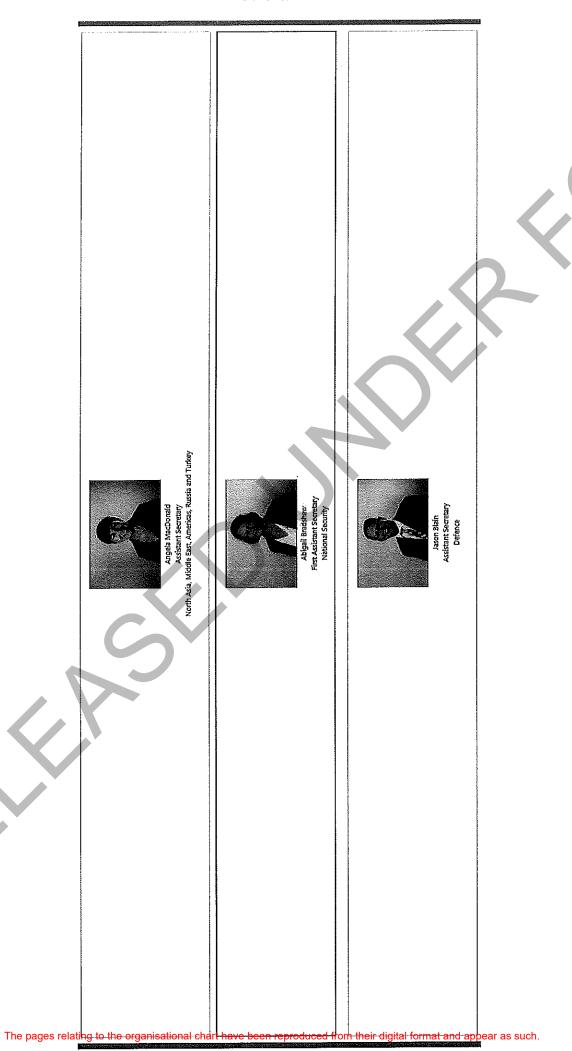
Deputy Secretary National Security and International Policy

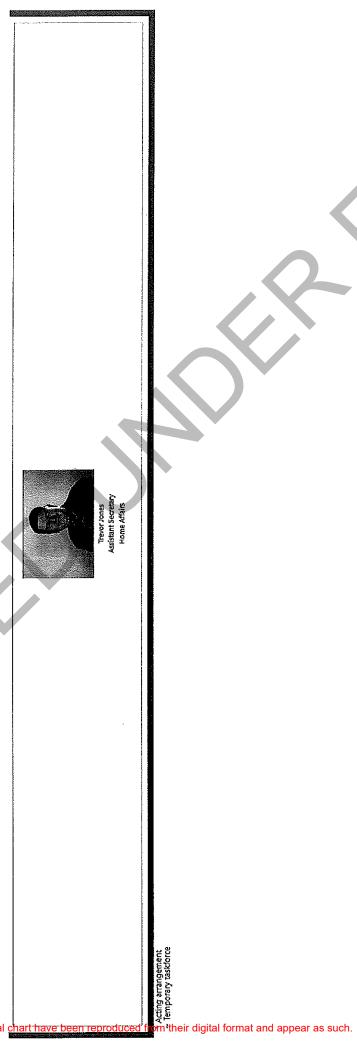


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Mr David Williamson Deputy Secretary APS Reform Tastforce



Ms Caroffrie Miller
Deputy Secretary
National Security and International
Policy



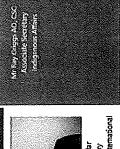
Professor lan Anderson AO Deputy Secretary Indigenous Affairs













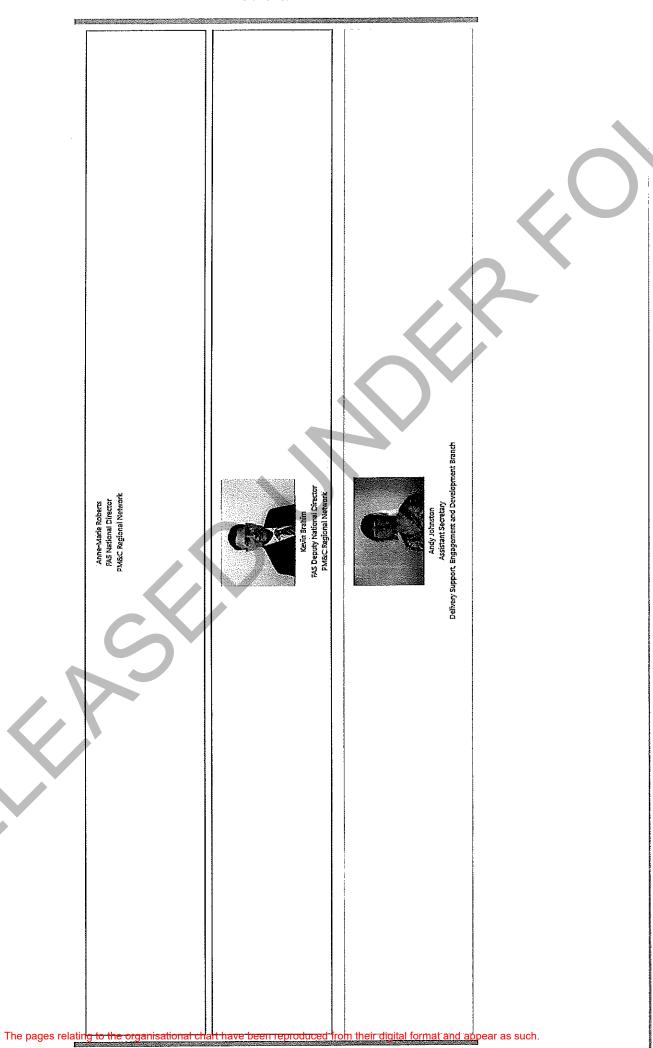


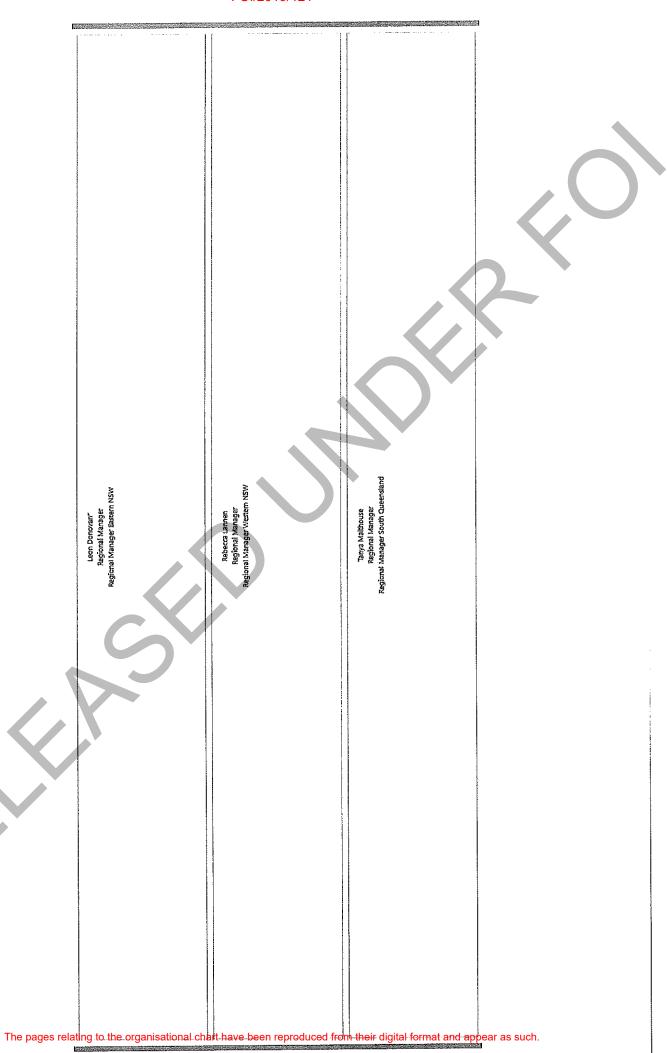


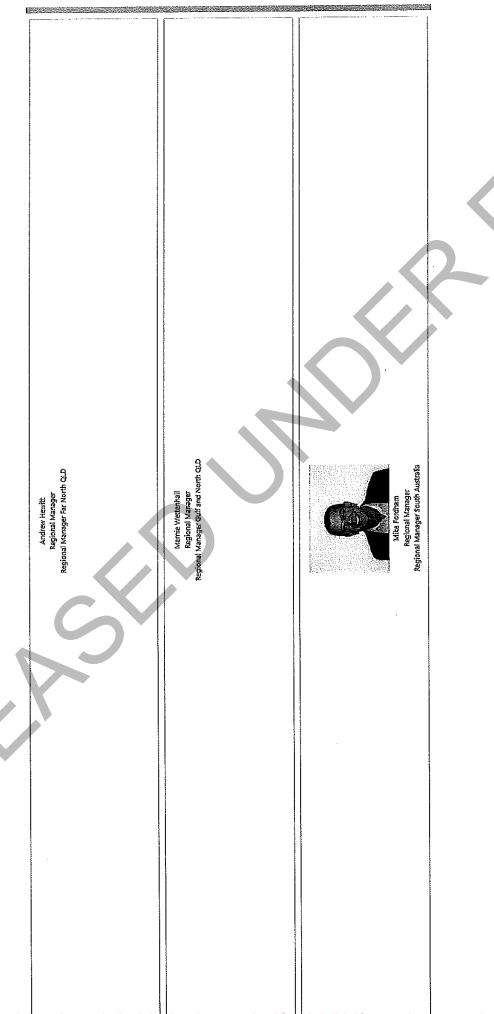
Ray Griggs AO, CSC Associate Secretary Indigenous Affairs

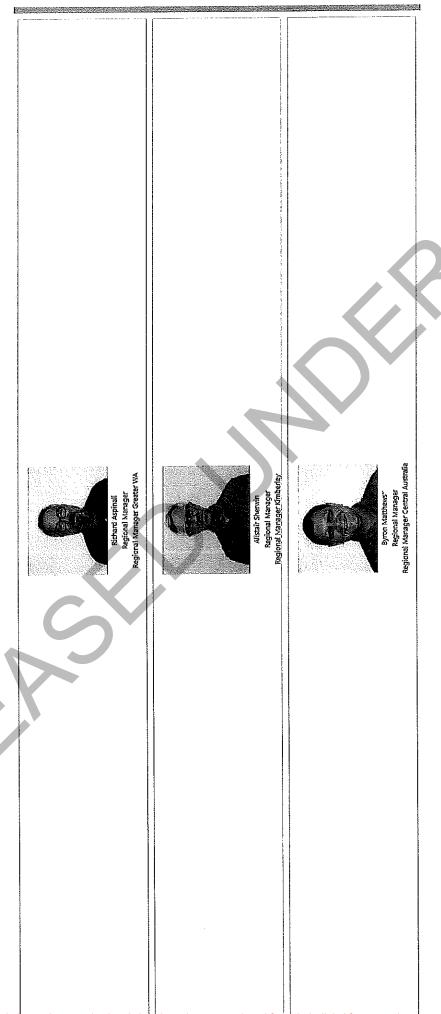
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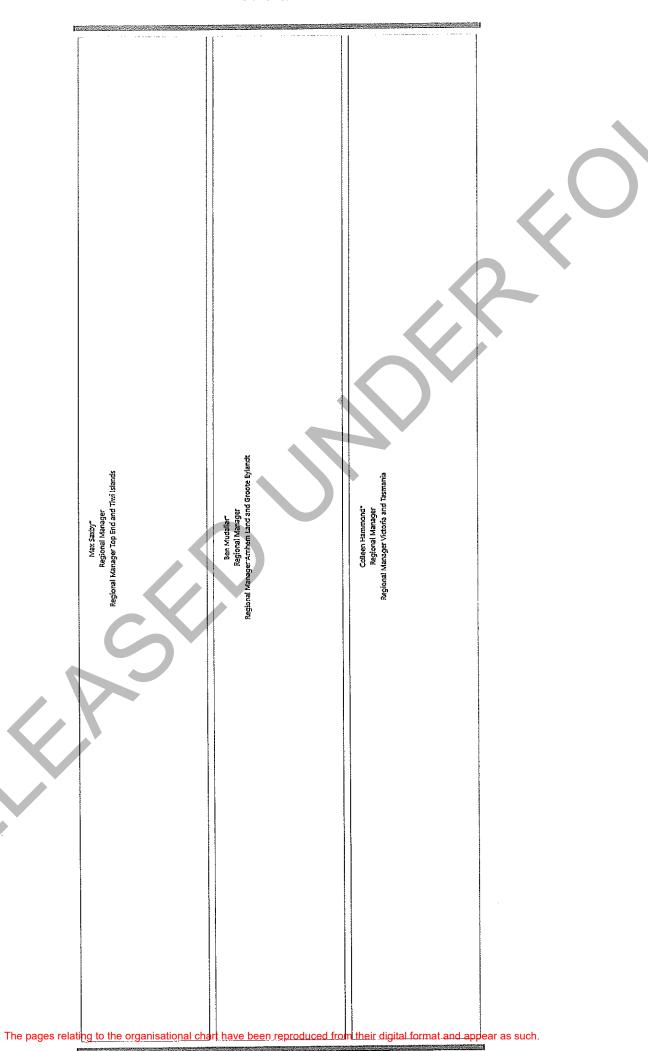


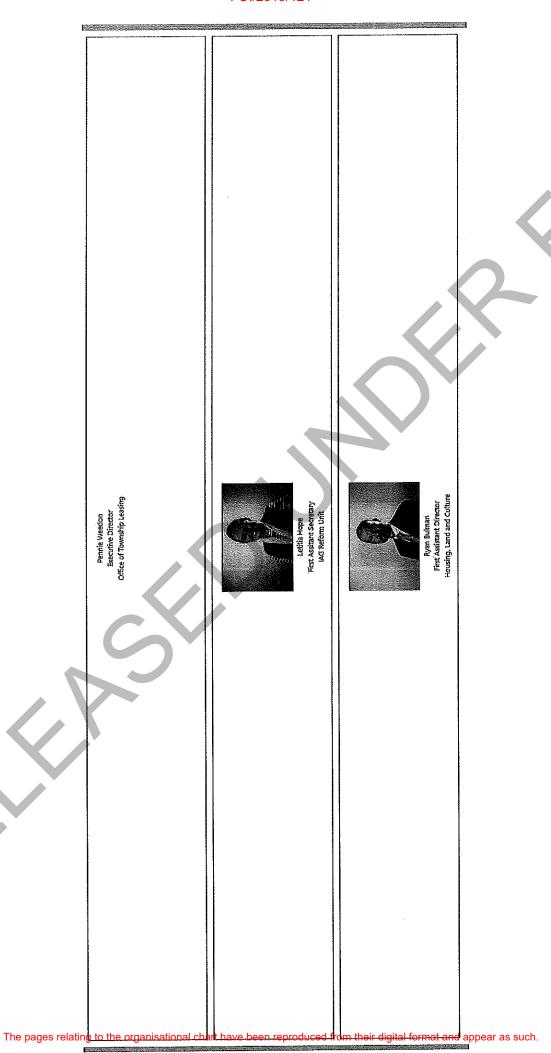


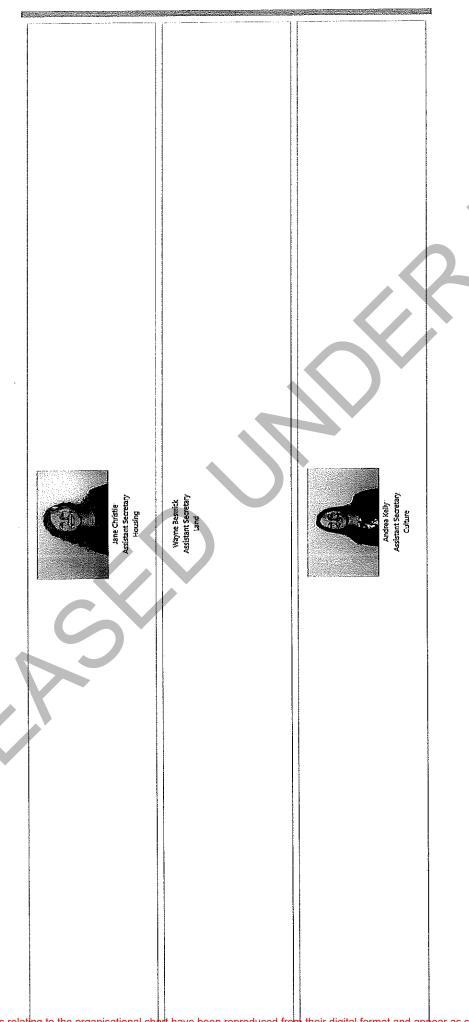


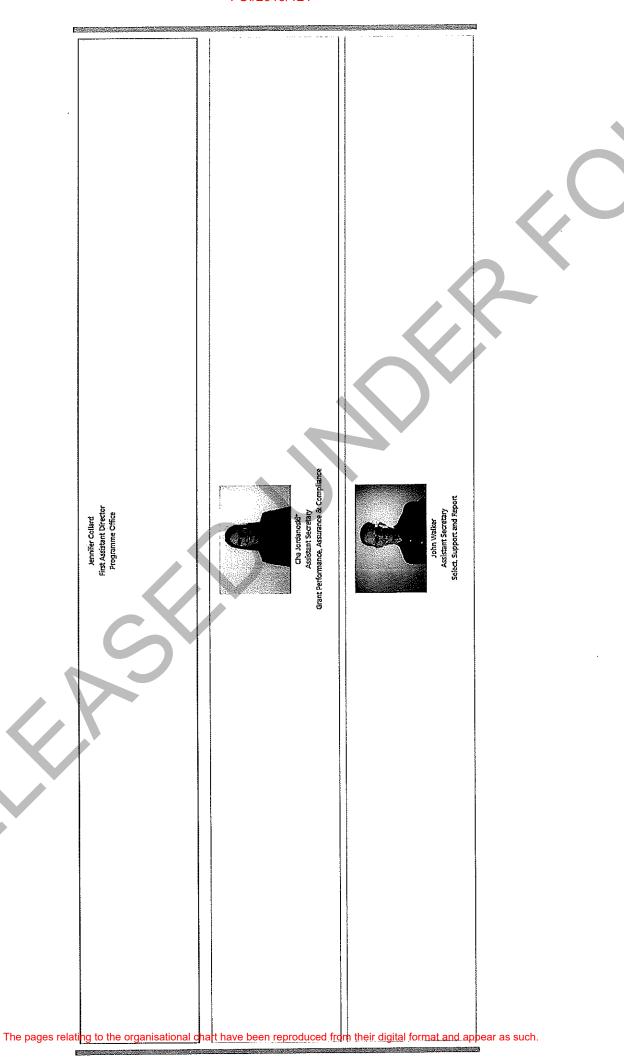


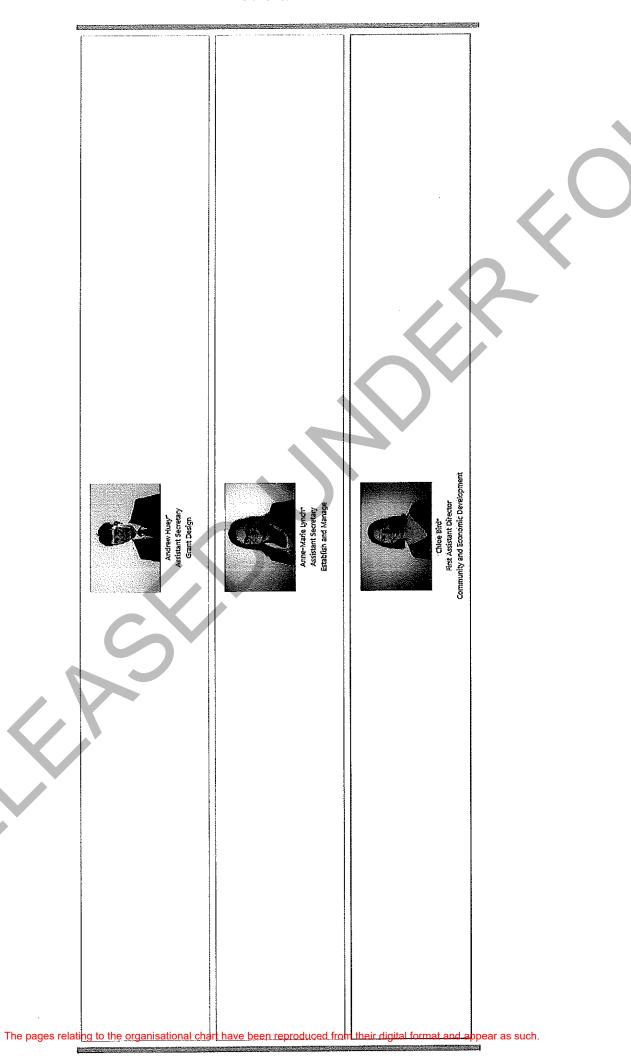


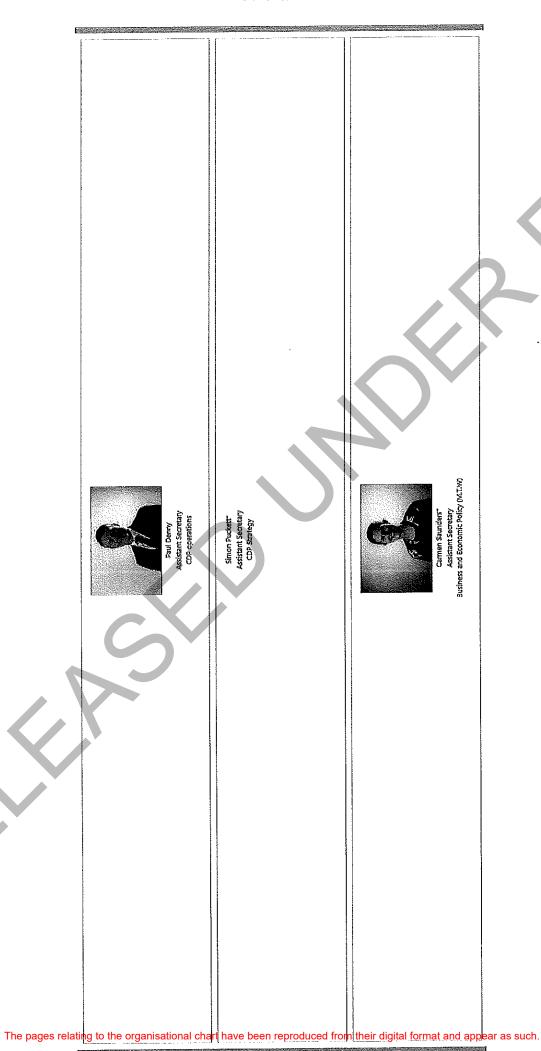


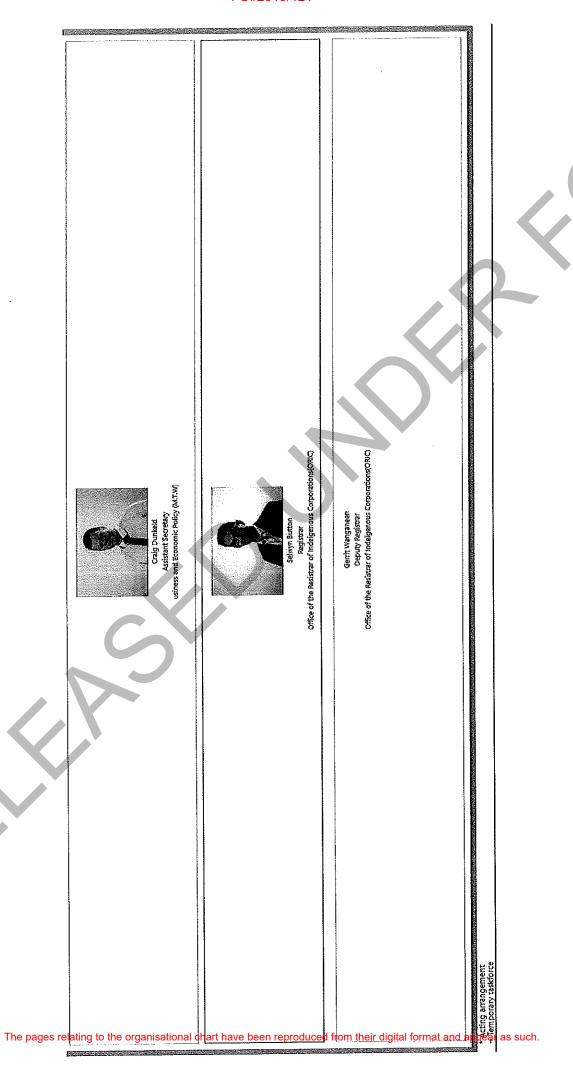












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